City of Stamford Operating and Special Revenue Funds Budget Fiscal Year 2010 - 2011



Michael A. Pavia, Mayor

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Mayor MICHAEL A. PAVIA



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July 1, 2010

Members of the Board of Finance Members of the Board of Representatives The Citizens of Stamford

The following Operating Budget reflects my initial budget recommendation as amended by both the Boards of Finance and Representatives. The result is a General Fund Operating Budget of \$449,527,444 which represents an expenditure increase of 2.19% versus the prior year. Included in this budget is: \$185,175,860 to finance City operations, \$40,969,481 to finance Debt Service obligations and \$223,382,203 to finance Education. Additionally, this budget book also contains the adopted budgets of programs not included in the City's General Fund: E.G Brennan Golf Course, Risk Management (includes Medical, Property, Casualty & Worker's Compensation), Parking Fund, City Contribution to Grants, Police Extra Duty, and the Marina.

First and foremost, this was an extremely difficult process for all involved. The weak economy coupled with significant increases in "structural" costs (including healthcare, pension, other post employment benefits) virtually prohibited any possibility that business could proceed as usual. My primary objective, in conjunction with elected officials, was to minimize the required increase in taxes despite the challenging cost pressures facing the City. Through our concerted efforts, we were successful. Our efforts resulted in a Gross Tax Levy increase of only 1.97%, one of the lowest increases in several years. The average mill rate was set at 17.04, also resulting in a small increase.

As with any difficult process, there were some unfortunate tough decisions that had to be made. One of those decisions was to eliminate 118 positions, of which 50 were filled. This decision was not made lightly. With the elimination of those positions, came

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the question of how the staff reductions will affect the provision of City services. Department managers have been challenged to evaluate the impact of these necessary staff reductions in their respective departments and determine how to most efficiently maintain core services.

My commitment to you is that we will continue to diligently evaluate our options in the current difficult environment and realign certain services as needed in a way that will cause the least disruption to the residents and guests of this City. Our ultimate goal is to efficiently provide those essential services that promote a healthy, clean, and safe City in a manner that's affordable by our residents. I believe, collectively, we can achieve that goal.

Respectfully Submitted,

Inclaire harrie

Michael A. Pavia

Mayor

FISCAL YEAR 2010 - 2011 BUDGET FACTS

GRAND LIST REFLECTS POST BOARD OF ASSESSMENT APPEALS

TAX DISTRICT	REAL	PERSONAL	AUTO	TOTAL
۸	12,397,058,037			12,397,058,037
А В	98,121,680			98,121,680
С	4,469,722,600			4,469,722,600
C/S	5,391,483,150			5,391,483,150
PERSONAL PROPERTY	3,391,403,130	973,248,025		973,248,025
AUTO		373,240,023	760,352,885	760,352,885
AOTO			700,002,000	700,332,003
TOTAL	22,356,385,467	973,248,025	760,352,885	24,089,986,377
GENERAL FUND	449,527,544			
CAPITAL BUDGET	45,511,840			
SPECIAL REVENUE FUND BUDGETS				
WATER POLLUTION CONTROL AUTHORITY	21,628,582	DISTF	RICT MILL RATES	
E.G. BRENNAN GOLF COURSE	1,385,362	Α		17.17
MARINA FUND	425,503	В		16.80
POLICE EXTRA DUTY	6,555,000	С		15.95
GRANTS	8,369,069	C/S		16.28
RISK MANAGEMENT	85,172,955	PERS	ONAL PROPERTY	17.17
PARKING FUND	5,761,009	AUTO		26.50
FULL TIME CITY EMPLOYEES - GENERAL FUND	1,097			

City of Stamford FY10-11 Budget Worksheet

DESCRIPTION	FY 2009-10 Approved <u>BUDGET</u>	BOE Support <u>Distribution</u>	FY 2009-10 Adjusted <u>BUDGET</u>	FY 2010-11 Mayor's <u>Proposed</u>	FY 2010-11 Adopted <u>Budget</u>	\$ Change Over Adjusted	% Change Over Adjusted 09-10
OFFICE OF ADMINISTRATION	6,869,898	724,893	7,594,791	7,417,409	7,378,474	-216,317	-2.85%
OFFICE OF OPERATIONS	39,146,273	1,304,583	40,450,856	38,286,256	37,948,278	-2,502,578	-6.19%
OFFICE OF PS, HEALTH & WELFARE	101,983,038	4,426,253	106,409,291	117,601,461	116,485,638	10,076,347	9.47%
OFFICE OF LEGAL AFFAIRS	7,514,034	263,373	7,777,407	10,614,545	10,602,753	2,825,346	36.33%
GOVERNMENT SERVICES	3,955,082	. 0	3,955,082	3,757,353	3,680,227	-274,855	-6.95%
COMMUNITY GRANTS	10,901,583	0	10,901,583	9,080,490	9,080,490	-1,821,093	-16.70%
Sub-Total City Operating	170,369,908	6,719,102	177,089,010	186,757,514	185,175,860	8,086,850	4.57%
DEBT SERVICE - CITY	24,744,631	18,667,102	43,411,733	40,969,481	40,969,481	-2,442,252	-5.63%
Total City Operating	195,114,539	25,386,204	220,500,743	227,726,995	226,145,341	5,644,598	2.56%
term only operating	,					2,211,022	
BOE Operating Budget	219,408,146	0	219,408,146	223,382,203	223,382,203	3,974,057	1.81%
City Support for BOE	6,719,102	-6,719,102	0			0	
BOE Debt Service	18,667,102	-18,667,102	0			0	
Total BOE	244,794,350	-25,386,204	219,408,146	223,382,203	223,382,203	3,974,057	1.81%
Total Budget Submission	439,908,889	0	439,908,889	451,109,198	449,527,544	9,618,655	2.19%
Revenue							
Property Taxes	9,475,000		9,475,000	8,750,000	8,950,000	-525,000	-5.54%
Revenues from the Use of Money	1,700,000		1,700,000	1,250,000	750,000	-950,000	-55.88%
Intergovernmental Revenue	15,062,950		15,062,950	16,309,673	16,184,673	1,121,723	7.45%
Departmental Revenue	24,271,062		24,271,062	24,206,638	25,593,514	1,322,452	5.45%
Other Revenue	1,947,044		1,947,044	2,120,084	2,393,659	446,615	22.94%
Interfund Transfers	4,379,049		4,379,049	3,289,565	3,343,193	-1,035,856	-23.65%
Applied Surplus	0		0	0	0	0	
Total	56,835,105		56,835,105	55,925,960	57,215,039	379,934	0.67%
Net Amount to be Raised From Taxes	383,073,784		383,073,784	395,183,238	392,312,505	9,238,721	2.41%
RESERVE FOR ELDERLY CREDITS	830,000		830,000	755,000	755,000	-75,000	-9.04%
RESERVE FOR TAX APPEALS	5,729,066		5,729,066	5,082,990	5,082,990	-646,076	-11.28%
RESERVE FOR TIF (MILL RIVER)	1,574,317		1,574,317	2,127,607	2,092,128	517,811	32.89%
RESERVE FOR LINKAGE	198,562		198,562	50,000	111,313	-87,250	-43.94%
RESERVE FOR NON-PROFIT TAX CREDIT	75,000		75,000	75,000	75,000	0	0.00%
RESERVE FOR UNCOLLECTED	6,237,482		6,237,482	6,423,359	6,155,009	-82,473	-1.32%
RESERVE FOR CONTINGENCY	4,700,000		4,700,000	4,713,047	3,750,000	-950,000	-20.21%
Subtotal	19,344,427		19,344,427	19,227,003	18,021,440	-1,322,987	-6.84%
TOTAL GROSS TAX LEVY	402,418,211		402,418,211	414,410,241	410,333,945	7,915,734	1.97%
Total Grand List All Property	24,055,475,459		24,055,475,459	24,133,122,494	24,089,986,377	34,510,918	0.14%
AVERAGE MILL RATE	16.73		16.73	17.17	17.04	0.31	1.85%

Note: This budget outline does not include a City Support line as in the previous year for BOE and BOE Debt Service. In order to show an appropriate year to year comparison the comparison is from the FY 2009-10 Adjusted Budget Column.

HISTORY OF FULL-TIME CITY EMPLOYEES (NON BOARD OF ED)

FISCAL YEAR	99/00	00/01	01/02	02/03	03/04	04/05	05/06	06/07	07/08	08/09	09/10	10/11	1 YR VAR.
Office of Administration	71	88	90	82	79	73	75	84	79	81	83	71	-12
Economic Development	4	4	4	0	0	0	0	0	0	0	0	0	0
Administration Total	75	92	94	82	79	73	75	84	79	81	83	71	-12
Public Services	254	247	206	186	183	159	143	137	132	132	92	83	-9
Engineering	18	22	38	35	35	35	36	45	42	42	81	68	-13
Land Use	18	17	17	15	14	14	14	16	15	15	15	11	-4
Customer Relations	32	32	31	0	0	0	0	0	0	0	0	0	0
Administration	7	7	31	34	35	63	63	66	61	61	61	53	-8
Operations Total	329	325	323	270	267	271	256	264	250	250	249	215	-34
Office of Public Safety Health & Welfare	2	2	2	2	2	2	2	2	2	2	2	1	-1
Police Department-wide	348	345	345	321	322	329	328	329	336	337	337	302	-35
Emergency Comm. Center	39	34	33	31	31	31	31	32	32	32	32	30	-2
Volunteer Fire Departments	35	35	35	35	35	35	35	35	39	0	0	0	0
Fire Department	232	233	232	229	229	230	238	247	251	290	290	273	-17
Smith House	125	121	112	111	108	110	100	108	111	109	109	105	-4
Health Department	61	60	60	57	55	56	56	62	62	65	65	60	-5
Social Services	3	3	4	4	3	3	3	3	3	3	3	1	-2
Public Safety Health & Welfare Total	845	833	823	790	785	804	793	818	836	838	838	772	-66
Director of Law	13	13	13	12	12	12	12	12	11	11	11	10	-1
Human Resources Department	12	12	12	13	12	13	13	13	13	13	13	9	-4
Employee Benefits	2	2	2	0	0	0	0	0	0	0	0	0	0
Legal Affairs Total	27	27	27	25	24	25	25	25	24	24	24	19	-5
Mayor's Office	6	6	6	5	4	3	3	3	3	3	3	3	0
Economic Development	0	0	0	2	2	2	2	2	2	2	2	2	0
Housing Safety & Zoning Code Enforceme	0	0	0	0	0	0	5	0	0	0	0	0	0
Bd of Representatives	2	2	2	2	2	2	2	2	2	2	2	2	0
Board of Finance	0	0	0	0	0	1	1	1	1	1	1	1	0
Town and City Clerk	11	11	11	11	9	9	11	11	11	11	11	10	-1
Registrar of Voters	2	2	2	2	2	2	2	2	2	2	2	2	0
Youth Services Bureau	0	0	0	0	0	0	0	0	0	0	0	0	0
Government Services Total	21	21	21	22	19	19	26	21	21	21	21	20	-1
TOTAL	1297	1298	1288	1189	1174	1192	1175	1212	1210	1214	1215	1097	-118
-													

Eliminated from the roster of positions are 21 vacant unfunded positions; 49 funded vacant positions of which 25 are uniform police positions and 17 are uniform fire positions and 50 filled positions. Two new positions have also been added.

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Activity	Job Title	Job Title		Budget 2011	
1010	Director of Administration				
	Dir of Administration		1	123,054	
	Executive Secretary		1	56,392	
		1010 Total	2	179,447	
1011	Office of Policy and Management				
	Management Analyst 37.5		2	186,193	
	Buyer		2	152,586	
	OPM Director		1	138,655	
	Asst. OPM Director		1	115,957	
	Contract Compl Officer		1	85,946	
	Central Serv Supervisor		1	59,762	
		1011 Total	8	739,098	
1012	Grants Administration				
	Grants Officer		1	107,937	
	Grants Coordinator		1	68,271	
	Grants Accts Analyst		1	60,432	
		1012 Total	3	236,640	
1020	Assessor				
	Assessor		1	123,866	
	Assess Insp Pers Prop		2	120,463	
	Commercial Appraiser		1	68,921	
	Assessment Inspector		1	58,288	
		1020 Total	5	371,539	
1022	Revenue Services				
	Revenue Services Manager		1	103,152	
	Cashier		2	91,169	

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Activit	y	Job Title		Positions	Budget 2011
1022	Revenue Se	rvices			
		Delinquent Revenue Collector		1	80,987
		Head Cashier		1	52,950
		CHARGEBACK to WPCA		0	-35,960
			1022 Total	5	292,297
1023	Taxation Se	ervices			
		Account Clerk I		6	264,714
			1023 Total	6	264,714
1024	Tax Admini	istration			
		Tax Collector		1	109,228
		Management Analyst 37.5		1	97,081
		CHARGEBACK to WPCA		0	-7,336
			1024 Total	2	198,973
1026	Property Re	evaluation			
		CAMA Mgr/Spec Asst Assess		1	103,252
		Income & Expense Analyst		1	73,088
		Real Estate Sales Analyst		1	57,431
		Account Clerk II		1	49,886
			1026 Total	4	283,657
1032	Controller				
		Accountant		2	218,407
		Junior Accountant		3	209,054
		Controller		1	131,005
		Account Clerk II		2	107,234
		Payroll Supervisor		1	103,152
		Office Support Specialist		2	90,325

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Activit	ty	Job Title		Positions	Budget 2011
1032	Controller				
		Payroll Assistant		1	60,696
		Account Clerk I		1	44,468
		CHARGEBACK to WPCA		0	-71,657
		CHARGEBACK to Board of Education		0	-83,574
			1032 Total	13	809,108
1060	Technology	y Management Services			
		Software Technician		7	586,657
		Computer Technician		5	384,010
		Information Serv Director		1	131,005
		Asst. Dir. of Information Svcs		1	116,307
		Client Server Adm		1	109,228
		Data Base Admin		1	109,228
		Technical Field Service Mgr		1	109,228
		Desktop Admin Mgr		1	97,381
		GIS Coordinator		1	97,148
		Manager of Applications Suppor		1	96,731
		Web/Intranet Specialist		1	77,902
		Desktop Technician		1	64,699
		Office Support Specialist		1	53,508
		CHARGEBACK to Board of Education		0	-1,396,622
			1060 Total	23	636,410

Bur/Office: 201 Operations: Public Services

<u>Activit</u>	y Job Title	Positions	Budget 2011
2121	Vehicle Maintenance		
	Equipment Mechanic 37.5	7	392,682

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Activit	y	Job Title		Positions	Budget 2011
2121	Vehicle Ma	intenance			
		Fleet Manager		1	104,689
		Fleet Foreman		1	72,684
		Equip Mechanic/UAW		1	53,250
		Inventory Clerk		1	40,290
		BUDGET ADJUSTMENT		0	-72,684
			2121 Total	11	590,912
2141	Transfer St	ation			
		Heavy Equip Operator		6	291,091
		Field Operator 37.5		3	169,707
		Supv of Solid Waste		1	109,228
		Operations Supervisor 37.5		1	97,757
		Operations Foreman 37.5		1	81,843
		Master Mech - Solid Waste Div.		1	63,357
		Permit Clerk		1	52,950
		Scalehouse Attend		1	47,163
		Cashier		1	46,863
		Laborer 37.5		1	44,366
			2141 Total	17	1,004,325
2142	Recycling				
		Laborer 37.5		8	352,213
		Collection Driver		7	335,945
			2142 Total	15	688,157
2143	Collection				
		Laborer 37.5		23	1,015,904
		Collection Driver		12	578,405

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Activit	y	Job Title		Positions	Budget 2011
2143	Collection				
		Operations Foreman 40		2	160,362
		Operations Supervisor 40		1	97,757
			2143 Total	38	1,852,428
2510	Cashiering				
		CHARGEBACK from Parking Fund		0	39,687
			2510 Total	0	39,687
2520	Citizen's Se	rvice Center			
		Customer Service Spec		2	106,101
			2520 Total	2	106,101

Bur/Office: 202 Operations: Engineering

Activity	Job Title	Positions	Budget 2011
2111 Traffic	: & Road Maintenance		
	Heavy Equip Operator	29	1,396,364
	Laborer 37.5	3	131,279
	Traffic & Road Mtce Supv	1	109,463
	Operations Supervisor 40	1	97,756
	Operations Supervisor 37.5	1	91,687
	Operations Foreman 40	1	81,743
	Traf Mtce Work-EQ Mech	1	56,908
	Equipment Mechanic 37.5	1	56,269
	Crew Chief (Traffic)	1	53,617
	Shop Mechanic/Storekeeper	1	51,117
	Maintenance Worker	1	47,598
	Office Support Specialist	1	46,513

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering

Activity	Job Title		Positions	Budget 2011
2111	Traffic & Road Maintenance			
	CHARGEBACK to Parking Mgmt Fund		0	-54,732
		2111 Total	42	2,165,583
2137	Building Inspection			
	Mechanical Inspector		2	149,096
	Plumbing Inspector		2	148,996
	Electrical Inspector		2	139,106
	Building Official		1	116,407
	Office Support Specialist		2	100,021
	Coord Inspect & Plan Review 35		1	91,687
	Customer Service Spec		1	56,708
		2137 Total	11	802,019
2200	Engineering			
	Construction Manager		2	206,852
	Associate Engineer		2	143,398
	City Engineer		1	139,043
	Sr. Construction Manager		1	116,307
	Energy/Utility Manager		1	103,152
	Administrative Officer		1	91,037
	Staff Engineer		1	90,437
	-	2200 Total	9	890,225
2210	Traffic Engineering			
	Traffic Engineer		1	123,766
	Traffic Signal Tech		2	116,291
	Signal System Engineer		1	96,731
	Traffic Signal Supv		1	74,931

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering

Activity	Job Title	Positions	Budget 2011
2210	Traffic Engineering		
	Office Support Specialist	1	50,185
		2210 Total 6	461,905

Bur/Office: 203 Operations: Land Use

Activit	ty	Job Title	P	ositions	Budget 2011
2300	Land Use	Administration			
		Land Use Bureau Chief		1	55,007
			2300 Total	1	55,007
2310	Planning				
		Associate Planner		2	171,839
		Principal Planner		1	109,528
		Office Support Specialist		2	96,998
			2310 Total	5	378,366
2320	Zoning				
		Land Use Admin Officer		1	109,328
		Zoning Inspector		1	73,798
			2320 Total	2	183,126
2330	Zoning Bo	ard of Appeals			
		Admin Asst Land Use		1	76,668
			2330 Total	1	76,668
2340	Environme	ental Protection			
		Environmental Planner		1	97,381
		Environmental Analyst		1	69,527
			2340 Total	2	166,909

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Activit	y Job Title	1	Positions	Budget 2011
2135	Maintenance			
	Maintenance Worker		10	441,809
	Mt II-Electrician/UAW 35		3	206,270
	Custodian (UAW)		4	201,642
	Head Custodian I (UAW)		3	194,105
	Mt II-Carpenter/UAW		3	193,205
	Operations Foreman 37.5		2	153,436
	Landscape Specialist		2	150,042
	Mt II-Plumber/UAW		2	129,104
	Tree Climber		3	128,220
	Working Foreman-UAW		2	100,171
	Mt Trdworker II - HVAC Tech		1	64,052
	Operations Foreman 35		1	61,873
	Executive Secretary		1	56,042
		2135 Total	37	2,079,972
2136	Terry Conners Rink			
	Ice Rink Operator		3	124,798
	Ice Rink Manager		1	86,496
	Cashier		1	47,163
		2136 Total	5	258,457
2530	Leisure Services Administration			
	Assist Superintendent of Rec		2	157,392
	Superintendent of Recreation		1	103,152
	Office Support Specialist		2	94,026
	Recreation Supervisor		1	60,432
	Recreation Leader		1	53,839

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Activity	Job Title	Ì	Positions	Budget 2011
2530	Leisure Services Administration			
		2530 Total	7	468,841
2600	Administration			
	Director of Operations		1	131,394
	Admin Serv Bur Chief		1	123,866
	Executive Secretary		1	56,692
	Account Clerk II		1	49,986
	CHARGEBACK to E.G. Brennan		0	-6,193
		2600 Total	4	355,745

Bur/Office: 310 Office of Public Safety, Health & W

Activit	y Job Title	Positions	Budget 2011
3101	Pub Safety, Hlth & Welf-Adm		
	Executive Secretary	1	56,392
	-	3101 Total 1	56,392

Bur/Office: 330 Police Department

Activity	Job Title	Positions	Budget 2011
3300	Department Wide		
	Police Officer	210	14,882,347
	Police Sergeant	48	3,970,607
	Police Lieutenant	11	1,051,869
	Police Captain	8	869,264
	Police Aide	5	247,623
	Assistant Police Chief	2	242,096
	Office Support Specialist	4	187,752
	Equipment Mechanic 37.5	3	168,457

Fund: 0001 General Fund

Bur/Office: 330 Police Department

Activit	y Job Title	Position	s Budget 2011
3300	Department Wide		
	Police Chief	1	135,121
	Police Clerk-Matron	2	88,937
	Police Equip Mechanic	1	84,649
	Computer Technician	1	68,621
	Research Assistant	1	56,592
	Account Clerk II	1	50,086
		3300 Total 298	22,104,022
3366	Animal Control		
	Asst Municipal Animal Con	3	145,055
	Animal Control Mgr	1	67,297
		3366 Total 4	212,353

Bur/Office: 335 Emergency Communications Center

Activity	y Job Title		Positions	Budget 2011
3350	Emergency Communications Center			
	Public Safety Disp I		27	1,813,040
	Computer Sys Admin-ECC		1	89,461
	Telecommunicator		1	60,565
	Office Support Specialist		1	46,513
		3350 Total	30	2,009,580

Bur/Office: 350 Stamford Fire Department

Activity	y Job Title	Positions	Budget 2011
3510	Stamford Fire Department		_
	Firefighter	191	13,506,103
	Fire Captain	30	2,852,872

Fund: 0001 General Fund

Bur/Office: 350 Stamford Fire Department

Activity	Job Title	Positio	ons Budget 2011
3510 Stamf	ord Fire Department		
	Fire Lieutenant	29	2,380,710
	Deputy Fire Marshall	8	709,690
	Deputy Fire Chief	5	545,475
	Asst Fire Chief	2	243,126
	Fire Chief	1	135,536
	Fire Marshall	1	112,873
	Assistant Fire Marshall	1	99,816
	Mechanical Supv-Fire	1	94,586
	Fire Mechanic	1	83,302
	Master Mechanic-Fire Equipment	1	70,614
	Admin Asst-Data Info Sys	1	64,496
	Executive Secretary	1	56,492
		3510 Total 273	20,955,691

Bur/Office: 370 Smith House

Activity	Job Title		Positions	Budget 2011
3710	Administration			
	Executive Secretary		1	59,724
	Account Clerk II-SNF		1	52,898
	Office Support Spec (SNF)		1	49,462
		3710 Total	3	162,084
3720	Social Services			
	Dir of Social Services (SNF)		1	76,468
		3720 Total	1	76,468

Fund: 0001 General Fund

Bur/Office: 370 Smith House

Activit	y	Job Title		Positions	Budget 2011
3730	Recreation				
		Dir of Therapeutic Rec		1	80,637
		Recreation Program Facilitator		1	41,211
			3730 Total	2	121,848
3740	Housekeepi	ing			
		Housekeeping Aide		8	267,254
			3740 Total	8	267,254
3750	Maintenand	ce			
		Custodian (SNF)		4	161,094
		Head Custodian I (SNF)		2	119,348
			3750 Total	6	280,442
3760	Laundry				
		Laundry Aide		3	104,096
			3760 Total	3	104,096
3770	Food Service	ces			
		Dietary Aide		7	272,348
		Cook		2	105,074
		Dishwasher		3	103,996
		Dir of Food Service		1	86,496
			3770 Total	13	567,914
3780	Nursing Sea	rvices			
		Nursing Asst		41	1,612,023
		Staff Nurse-RN		8	629,012
		L.P.N.		10	581,501
		Head Nurse		4	352,898

Fund: 0001 General Fund

Bur/Office: 370 Smith House

Activity	Job Title	Ì	Positions	Budget 2011
3780	Nursing Services			
	Unit Coordinator		2	169,905
	Asst Dir Nursing-SNF		1	97,081
	Nursing Asst II		2	93,783
	Office Support Spec (SNF)		1	49,812
		3780 Total	69	3,586,015

Bur/Office: 380 Department of Health and Social Services

Activit	у	Job Title		Positions	Budget 2011
3810	Director of	Health			
		Director of Health		1	120,462
		Administrative Asst Health		1	76,668
		Outreach Worker		1	47,584
			3810 Total	3	244,714
3811	Laboratory				
		Lab Tech-Health		2	137,193
		Office Support Specialist		1	47,063
			3811 Total	3	184,256
3820	Public Scho	ool Health Program			
		Pub Hlth Nurse-42 Weeks		23	1,301,072
		Pub Hlth Dental Hygien		2	116,302
			3820 Total	25	1,417,373
3821	Private & F	Parochial Health Program			
		Pub Hith Nurse-42 Weeks		9	512,594
		Public Health Dental Case Mngr		1	72,693
		Pub Hlth Dental Hygien		1	58,026

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Activity	Job Title	P	ositions	Budget 2011
3821	Private & Parochial Health Program	ım		
		3821 Total	11	643,313
3822	Community Nursing			
	Pub Hlth Nurse-52 Weeks		4	280,993
	Dir Nursing Serv (HLTH)		1	116,607
	Office Support Specialist		1	46,513
		3822 Total	6	444,113
3830	Inspection Services			
	Inspector II		9	610,996
	Dir of Environ Inspection		1	116,607
	Inspector III		1	97,348
	Office Support Specialist		1	46,863
		3830 Total	12	871,813

Bur/Office: 390 Social Services

Activity	y Job Title	Position	s Budget 2011
3910	Social Services		
	Director of Mandated Services	1	103,452
		3910 Total 1	103,452

Bur/Office: 400 Legal Affairs

Activity	y Job Title	Positions	Budget 2011
4010	Director of Law		_
	Asst Corp Counsel-Class	5	660,863
	Deputy Corporation Counsel	1	131,221
	Dir of Legal Affairs	1	130,744

Fund: 0001 General Fund

Bur/Office: 400 Legal Affairs

Activity	Job Title		Positions	Budget 2011
4010	Director of Law			
	Paralegal		2	115,819
	Exec Asst-Corp Counsel		1	85,946
		4010 Total	10	1,124,593
4020	Human Resources Department			
	Director-Human Resources		1	123,930
	Asst Dir of Human Resources		1	117,648
	Personnel Specialist		1	109,228
	HRIS Coordinator		1	103,601
	Human Resources Generalist37.5		1	91,037
	Human Resources Assistant		1	56,692
	Executive Secretary		1	56,492
	HR Information Systems Asst		1	56,042
	Office Support Specialist		1	45,207
		4020 Total	9	759,879

Bur/Office: 500 Government Services

Activity	Job Title		Positions	Budget 2011
5010	Administration			
	Mayor		1	150,356
	Executive Aide-Mayor		1	80,442
	Office Support Specialist		1	50,385
	BUDGET ADJUSTMENT		0	-898
		5010 Total	3	280,285
5012	Economic Development			
	Dir of Economic Devel		1	124,434

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Activity	Job Title		Positions	Budget 2011
5012	Economic Development			
	Executive Secretary		1	60,396
		5012 Total	2	184,830
5020	Board of Representatives			
	Admin Asst-Bd of Reps		1	81,187
	Office Support Specialist		1	46,863
		5020 Total	2	128,050
5030	Board of Finance			
	Clerk/Staff Analyst-BOF		1	76,468
		5030 Total	1	76,468
5050	Town and City Clerk			1 60,396 2 184,830 1 81,187 1 46,863 2 128,050 1 76,468 1 76,468 5 280,947 3 149,056 1 104,595 1 53,317 10 587,915 2 122,237 2 122,237
	Index Clerk		5	
	Office Support Specialist		3	
	Town Clerk		1	104,595
	Account Clerk II		1	53,317
		5050 Total	10	587,915
5070	Registrar of Voters			
	Deputy Reg Voters		2	122,237
		5070 Total	2	122,237
		Grand Total	1097	74,313,765

Fiscal Year 2010/2011 General Fund Revenues

Ref Number	Account Title	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	FY 11/12 Forecast	FY 12/13 Forecast
30 Prope	erty Taxes									
01301023011000	Current Levy	304,772,450	314,691,263	328,737,940	346,821,772	373,320,390	383,073,784	392,312,505	401,110,987	407,127,651
01301023011010	Refunds - Current Year Levy	0	0	0	-11,300	0	0	0	0	0
01301023011030	Daily Over/Short	-23	-30	-19	-21	-39	0	0	0	0
01301023011040	Supplemental Auto Taxes	4,045,126	4,095,576	4,106,049	3,950,363	2,740,931	2,650,000	2,250,000	2,250,000	2,250,000
01301023021010	Prior Year Collections	3,983,810	3,743,404	4,378,159	4,788,693	3,806,784	4,000,000	3,750,000	3,750,000	3,750,000
01301023021040	Settlement/Disputed Assessments	0	0	578,454	0	0	0	0	0	0
01301023031000	Penalties & Interest on Delinquent	2,432,190	2,098,709	3,090,922	2,535,106	2,511,319	2,225,000	2,300,000	2,200,000	2,000,000
01301023031020	Tax Interest-Collection Agency	0	0	0	-557,415	0	0	0	0	0
01301023081000	Liquidation of Overpayments	353,207	1,166,176	543,949	292,093	1,465,033	250,000	250,000	250,000	250,000
01301023091000	Uncollected Prior Year	54,351	35,688	696,885	687,611	435,258	350,000	400,000	300,000	350,000
Property Tax	es Total	315,641,110	325,830,786	342,132,339	358,506,902	384,279,676	392,548,784	401,262,505	409,860,987	415,727,651
32 Rever	nues From The Use of Money									
01301033211000	Interest Income	2,731,442	4,648,345	5,157,024	5,276,519	3,018,302	1,700,000	750,000	1,250,000	1,500,000
01301033211010	Fair Market Value of Investments	0	0	0	318,157	9,244	0	0	0	0
Revenues Fro	om The Use of Money Total	2,731,442	4,648,345	5,157,024	5,594,675	3,027,546	1,700,000	750,000	1,250,000	1,500,000
33 Inter	governmental Revenue									
01301013691024	Telephone Line Access Grant	1,671,468	1,205,411	1,095,826	1,027,646	867,054	850,000	650,000	800,000	775,000
01301023321405	Ripp Park Apts-Tax Abatement	0	435,958	437,148	457,696	570,445	570,445	576,000	576,000	576,000

Ref Number	Account Title	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	FY 11/12 Forecast	FY 12/13 Forecast
33 Interg	governmental Revenue									
013S1403321401	PILOT-Project 135	469,450	372,683	365,221	338,501	315,565	300,000	300,000	300,000	300,000
013S1403321402	Tax Abatement Grant	380,670	305,900	321,335	329,458	333,951	0	0	0	0
013S1403321403	PILOT-Housing Authority	0	77,916	61,613	54,852	71,154	71,154	68,595	68,595	68,595
013S1903321902	FEMA Winter Storm Grants	296,737	272,640	0	56,247	0	0	0	0	0
013S1903321909	Property Tax Relief Grant	0	0	170,360	0	0	0	0	0	0
013S1903321910	PILOT- Colleges & Hospitals	2,971,781	3,031,718	3,112,747	3,032,984	2,647,240	2,068,803	2,068,300	2,068,300	2,068,300
013\$1903321911	PILOT-State Owned Property	1,978,586	2,155,041	2,174,403	2,195,172	1,761,020	1,380,804	1,330,554	1,330,554	1,330,554
013S1903321912	Elderly & Disabled Property Tax Exe	11,204	14,086	15,765	26,186	14,785	13,011	13,011	13,011	13,011
013S1903321913	Manufacturing Property Tax Exempti	1,204,108	1,031,368	983,603	903,265	547,611	481,898	481,898	481,898	481,898
013S1903321914	Elderly Homeowners	362,610	360,721	385,589	384,800	362,328	318,849	318,849	318,849	318,849
013S1903321915	Elderly Freeze	42,861	37,232	31,966	25,488	14,301	12,585	10,788	10,788	10,788
013S1903321980	Mashentucket Pequot Fund	1,486,681	1,419,977	1,427,503	1,439,360	1,429,218	921,225	913,459	913,459	913,459
013S1903321990	LOCIP Grants	55,365	0	0	0	0	0	0	0	0
013S9003329001	Education Cost Sharing	5,797,154	5,927,633	5,913,883	7,302,455	7,345,570	6,470,108	6,494,812	6,494,812	6,494,812
013S9003329020	Public Transportation	100,122	123,952	107,332	125,491	156,263	121,287	1,125,332	1,125,332	1,125,332
013S9003329030	Non-Public Transportation	28,216	23,558	24,869	29,005	42,199	31,953	329,166	329,116	329,116
013S9003329081	School Building Interest	581,364	1,232,804	311,003	339,378	253,442	222,527	195,196	171,215	137,300
013S9003329082	School Building Principal	889,914	2,698,338	1,022,579	1,016,379	769,949	680,806	638,798	897,714	909,619
013S9003329100	Private and Parochial Schools	361,524	444,466	405,579	396,892	350,735	444,105	504,482	504,482	504,482
013S9003329200	Vocational Agriculture	64,722	70,636	76,466	116,847	94,762	83,390	90,433	90,433	90,433
013S9993329903	Motor Vehicle Fines	805	1,615	18,080	37,600	22,895	20,000	25,000	25,000	25,000
013S9993329911	Boat Registrations	104,924	104,924	104,924	104,924	104,924	0	50,000	0	0

Ref Number	Account Title	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	FY 11/12 Forecast	FY 12/13 Forecast
33 Inter	governmental Revenue									
Intergovernn	nental Revenue Total	18,860,265	21,348,577	18,567,794	19,740,626	18,075,412	15,062,950	16,184,673	16,519,558	16,472,548
34 Depa	rtmental Revenue									
01301013411007	Phone Booth Toll Commission	2,745	1,535	814	721	45	0	0	0	0
01301013411048	Central Svcs Outside Printing Jobs	0	0	0	4,240	3,423	0	2,500	0	0
01301023421000	Aerial Maps-Assessor	240	300	105	0	0	300	0	0	0
01301023441050	Payment in Lieu of Taxes	65,017	255,343	96,584	131,769	140,584	140,512	142,184	142,184	142,184
01302133411006	Parking Revenue	-5,540	-16,340	0	0	0	0	0	0	0
01302133411022	Parking Fees Railroad Station	-42	0	0	0	0	0	0	0	0
01302133411030	Public Sessions	29,104	33,786	38,608	41,953	40,755	41,000	47,500	47,867	48,585
01302133411031	Lesson Registration	93,352	113,517	109,933	83,443	81,087	87,000	88,500	87,500	88,812
01302133411033	High School Hockey	23,754	31,500	30,186	32,400	24,844	32,000	25,000	25,250	25,502
01302133411034	Badges	0	0	0	528	0	0	0	0	0
01302133411035	Skate Rental	8,466	25,278	12,748	12,250	10,227	14,000	12,500	12,750	13,005
01302133411036	Ice Rental	480,990	477,200	516,643	605,049	578,646	605,000	615,000	624,225	633,588
01302133411037	Patch & Free Style	20,413	36,841	50,524	37,215	34,147	37,000	23,500	23,970	24,329
01302133411039	Electric Reimbursement	11,474	16,616	26,472	164,462	0	0	0	0	0
01302133411040	Rink Advertising	14,068	9,775	13,525	8,681	5,010	10,000	5,000	7,500	7,500
01302133411076	Film/Video Productions	600	3,500	3,700	7,900	600	1,000	1,000	1,000	1,000
01302133411084	Parking Fees Garages	5,000	0	0	-35	0	0	0	0	0
01302133421004	Permits-Building Dept	3,586,553	4,672,016	8,535,653	7,620,509	6,507,849	3,000,000	3,425,000	2,500,000	3,000,000
01302133421014	Park Permits	325,797	336,697	0	0	0	0	0	0	0

Ref Number	Account Title	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	FY 11/12 Forecast	FY 12/13 Forecast
34 Depar	rtmental Revenue						-			
01302133421026	Picnic Permits-Parks	18,740	19,780	19,765	24,905	24,840	20,070	21,000	21,000	21,000
01302133431000	Parking Traffic Tickets	17,935	-2,832	1	0	0	0	0	0	0
01302133433000	Civil Citation Fines	48,180	375	0	0	0	0	0	0	0
01302133441009	Lease-Saturn Of Stamford	0	42,750	0	0	0	0	0	0	0
01302133441010	Lease-U S House of Representatives	14,636	18,258	18,414	20,129	8,658	15,066	21,135	15,066	15,066
01302133441011	Lease-Commodore Media	31,155	31,551	28,556	28,556	31,152	31,152	30,000	30,000	30,000
01302133441012	Lease-U R C	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800
01302133441013	Lease-CT Quality Transmissions	2,500	2,750	4,000	1,750	0	0	0	3,000	3,000
01302133441014	Lease-Concessions-Parks	30,900	32,600	18,800	6,000	17,500	6,000	6,000	6,000	6,000
01302133441024	Lease-EPA	12,922	16,104	17,191	16,827	16,827	15,533	64,267	64,267	64,267
01302133441025	Lease-Domus Foundation	15,000	19,500	0	0	0	0	0	0	0
01302133441027	Lease-SWRPA	48,494	48,924	49,356	49,788	50,230	50,657	46,539	50,657	50,657
01302133441028	Lease-Washington Blvd. Holdings	60,188	34,393	0	0	0	0	0	0	0
01302133441029	Lease-New England Recycling	5,500	6,500	6,000	4,000	8,000	6,000	6,000	6,000	6,000
01302133441030	Lease-Collins Plaza-Alvord Lane	0	0	10,447	10,682	11,272	11,461	11,650	11,650	11,650
01302133441032	Lease-Credit Union	0	0	0	2,318	30,129	28,645	28,645	28,645	28,645
01302143411000	Bulky Waste Tipping	833,965	1,016,822	911,028	973,226	880,992	750,000	630,000	580,000	580,000
01302143411016	Incinerator Use Fees-PWD	33,600	34,258	19,839	15,036	16,002	20,400	15,000	15,000	15,000
01302143411019	Tipping Fees-PWD	2,201,657	1,639,991	1,243,822	865,674	603,302	750,000	400,000	400,000	400,000
01302143411020	Compost Sales	31,644	22,382	27,111	92,456	74,958	75,000	0	75,000	75,000
01302143411049	Recycling-Single Stream	0	0	0	0	0	0	50,000	60,000	75,000
01302203421007	Street Opening Permits-PWD	84,900	78,122	64,406	103,875	72,925	76,000	77,000	74,160	76,385

Ref Number	Account Title	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	FY 11/12 Forecast	FY 12/13 Forecast
34 Depa	rtmental Revenue									
01302203421011	Fees for Prints-Engineering	1,185	1,211	896	618	344	635	210	216	223
01302313421018	Filing Fees-Planning	24,665	26,245	16,094	8,650	7,005	7,000	5,000	5,050	5,100
01302313421027	Sale of Master Plan	618	484	906	554	680	1,000	1,000	1,050	1,100
01302313421029	Maps Regs Etc-Zoning	29,899	44,598	44,531	45,442	31,924	30,000	35,000	31,000	31,500
01302313421032	Application Fees-Appeals	41,950	34,849	23,944	27,718	29,125	29,000	20,000	20,000	21,000
01302313421050	Sale of Maps-GIS	4,155	4,235	4,430	2,650	1,785	2,500	2,500	2,550	2,600
01302313421052	Permits-Zoning Enforcement	215,462	271,973	467,391	298,533	317,313	305,000	305,000	305,100	315,000
01302343421036	Permits-Inlands Wetlands	55,354	92,969	69,650	59,831	73,521	75,000	50,000	70,050	70,100
01302343421039	Sale of Maps & Reg-EPB	365	382	556	367	602	400	600	650	700
01302343421041	State Land Use Fees	0	0	0	0	0	0	0	0	0
01302533411011	Westhill Pool Program-Rec	0	1,200	0	0	0	0	0	0	0
01302533411012	Bandwagon Use-Rec	3,450	2,425	4,840	4,450	15,046	13,633	13,500	13,500	13,500
01302533411044	Adult Programs	0	0	20,594	9,474	10,021	21,623	30,505	31,000	31,000
01302533411045	Adult Leagues	0	0	209,823	198,515	192,535	197,595	196,650	197,000	198,000
01302533411046	Aquatics	0	0	28,239	29,889	30,722	28,500	29,330	29,500	29,500
01302533411047	Youth Programs	0	0	191,117	201,929	199,141	228,370	206,354	232,000	232,000
01302533411052	Co-ed Softball	27,493	30,169	0	0	0	0	0	0	0
01302533411053	Mens Indust Basketball	19,430	6,790	0	0	0	0	0	0	0
01302533411054	Boys/Girls Baseball & Softball	6,231	2,080	0	0	0	0	0	0	0
01302533411055	Mens Open Softball	53,220	50,079	0	0	0	0	0	0	0
01302533411056	Mens Indust Softball	32,385	30,958	0	0	0	0	0	0	0
01302533411057	Womens Softball	2,240	2,705	0	0	0	0	0	0	0

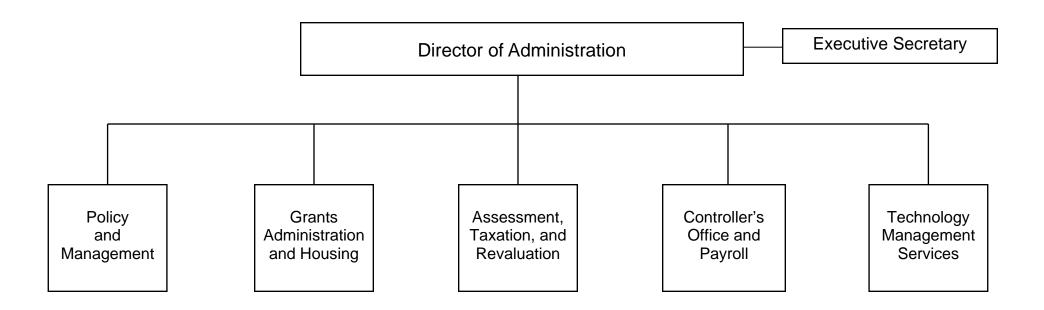
Ref Number	Account Title	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	FY 11/12 Forecast	FY 12/13 Forecast
34 Depar	rtmental Revenue									
01302533411059	Indust Co-ed Volleyball	16,100	14,800	0	0	0	0	0	0	0
01302533411061	Misc Self-Sustaining	96,052	114,337	0	0	0	0	0	0	0
01302533411062	Co-ed Softball	0	535	0	0	0	0	0	0	0
01302533411063	Winter Soccer	22,950	23,800	0	0	0	0	0	0	0
01302533411069	Trips & Excursions	6,913	14,148	0	0	0	0	0	0	0
01302533411079	Playground Programs	321,847	379,385	404,636	453,799	531,855	471,950	529,905	530,000	530,000
01302533411081	Youth Swimming Lessons	24,000	35,313	0	0	0	0	0	0	0
01302533411082	Project Music Fees	33,955	32,785	35,671	33,765	33,345	37,500	0	35,000	35,000
01302543421008	Street Use Permits - Traffic	20,175	19,100	29,300	32,100	24,650	24,650	26,000	26,780	27,583
01303103421009	Weights & Measures Inspection Fees	44,065	44,265	8,140	25,725	45,650	43,000	45,000	45,000	45,000
01303303421020	Housing Authority Overtime	0	0	0	43,614	0	0	30,000	30,000	30,000
01303313421023	Bingo Permits-Police	70	420	310	327	332	500	500	515	530
01303313421030	Raffle & Bazaar Permits	797	685	585	450	460	800	800	824	849
01303503421002	False Alarm Fees	297,168	373,499	296,174	264,383	252,605	260,000	210,000	250,000	245,000
01303503421013	Miscellaneous Permits-Fire	2,252	511	61,727	318	425	400	400	400	400
01303713411005	Charges for Services - SNF	0	0	0	12,331,436	674,000	0	0	0	0
01303713411100	Medicaid	0	0	0	0	6,752,209	8,538,692	8,046,936	8,046,936	8,046,936
01303713411102	Medicare A	0	0	0	0	1,055,968	1,400,813	2,555,000	2,580,550	2,606,356
01303713411103	Medicare B	0	0	0	0	104,475	80,000	120,000	121,200	122,412
01303713411104	Guarantor/Private Pay	0	0	0	0	2,538,016	1,622,281	1,831,805	1,868,441	1,905,810
01303713411105	Commercial Ins/Managed Care	0	0	0	0	354,876	273,750	419,750	428,145	436,708
01303713691000	Smith House-Miscellaneous	0	0	0	-4,555	15	0	0	0	0

Ref Number	Account Title	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	FY 11/12 Forecast	FY 12/13 Forecast
34 Depa	rtmental Revenue									
01303813411002	Health-Private Sewage Disposal	45,520	35,280	30,350	29,375	18,875	25,000	25,000	25,000	25,375
01303813411014	Health Immunization Clinic	76,155	62,329	84,058	83,273	30,739	36,000	36,000	36,000	36,540
01303813411021	Health Lab Analysis	8,703	22,839	19,153	5,800	2,125	2,000	2,000	2,000	2,030
01303813411043	Health Dental Clinic	0	0	0	0	38,955	35,000	35,000	35,000	35,525
01303813421012	Health Permits & Fees	21,623	19,912	27,807	20,264	30,450	25,000	25,000	25,000	25,375
01303813421019	Health Restaurant Licenses	162,449	156,561	166,498	169,962	163,994	150,000	150,000	150,000	152,250
01303813421025	Health Room House Fees	236,161	211,379	308,074	292,623	177,734	182,349	185,349	185,349	188,129
01303813421028	Health Multi Family Dwell Fees	554,975	549,025	544,730	544,710	528,335	553,700	553,700	553,700	562,005
01303813421033	Health C/O Apt Fees	40,900	41,450	35,350	36,600	37,100	36,050	36,050	36,050	36,590
01303813421051	Microwave Transmitter Fees	1,375	6,175	6,570	2,275	10,400	10,000	12,500	10,000	10,150
01304013411078	Reimbursement-Legal Services	37,886	35,298	105,812	34,157	128,040	60,000	65,000	60,000	60,000
01304023411075	Exam Filing Fees-Pers	0	12,675	3,330	0	6,300	16,050	7,350	7,350	7,350
01305053421010	Conveyance Tax	4,293,121	4,854,615	5,323,986	8,350,134	2,836,016	2,700,000	3,000,000	3,000,000	3,250,000
01305053421017	Filing Fees	5,793	6,088	5,937	5,399	5,021	7,500	6,500	6,500	6,500
01305053421024	Fish & Game	686	782	810	695	122	600	100	100	100
01305053421031	Recording Fees	1,013,053	958,366	859,311	674,431	512,308	500,000	500,000	510,000	525,000
01305053421034	Vital Statistics	149,174	156,109	159,908	247,580	225,522	200,000	250,000	215,000	225,000
01305053421035	Miscellaneous-Town Clerk	10,813	9,389	6,533	9,612	14,018	12,000	12,000	12,000	12,000
01305053421038	Clam Permits	338	426	416	299	741	125	500	500	500
01305053421040	Map Copies	12,203	9,468	8,215	4,646	2,130	5,000	4,000	4,000	4,000
01305053421042	Photo Copies	38,008	31,065	40,541	29,825	45,673	33,000	45,000	35,000	40,000
01305053421043	Notary Public	7,493	6,895	7,025	5,815	5,205	6,000	6,000	6,000	6,000

Ref Number	Account Title	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	FY 11/12 Forecast	FY 12/13 Forecast
34 Depa	rtmental Revenue									
01305053421045	State Surtax	-2	0	0	0	0	0	0	0	0
01305053421053	Land Records Search Subscriptions	0	7,250	2,000	13,500	2,000	10,000	10,000	10,000	10,000
01305053421054	Farmland Preservation - City	0	59,785	76,529	63,437	52,506	65,000	60,000	60,000	65,000
01305053421055	Farmland Preservation - Town Clerk	0	20,029	25,510	21,142	17,502	22,500	20,000	25,000	25,000
01309003411092	Tuition-Spec Educ (From Schl Dists)	42,438	12,970	0	0	43,546	40,000	20,000	40,000	40,000
Departmenta	Revenue Total	16,337,017	18,022,684	21,662,038	35,701,642	27,507,802	24,271,062	25,593,514	24,884,497	25,796,301
36 Other	Revenue									
01301013621006	Indirect Cost Reimb-Grants	64,359	41,564	15,069	18,081	0	31,820	20,000	20,000	20,000
01301013691002	Sale of Surplus Property	0	0	0	0	346,429	100,000	330,000	100,000	150,000
01301013691014	Other-Miscellaneous	1,989,775	41,745	1,348,827	465,239	594,540	100,000	250,000	100,000	100,000
01301013691023	Reversal of Prior Year Encumbrances	0	0	637,351	1,475,353	757,338	0	0	0	0
01301023621003	Enterprise Zone Reimbursement	1,639,409	1,841,282	1,073,519	768,564	1,131,229	1,181,425	1,280,000	1,181,425	1,181,425
01301023691003	Assessor-Miscellaneous	12,578	15,481	14,324	11,233	11,563	15,000	10,000	0	0
01302133691015	Parking-Miscellaneous	0	0	0	-40	0	0	0	0	0
01302133691021	Parks-Miscellaneous	4,458	6,030	13,957	24,364	15,691	15,000	15,000	15,000	15,000
01302143691017	Sanitation-Miscellaneous	578	580	537	8,383	3,284	3,000	500	500	500
01302143691022	Recycling-Mixed Metals	29,573	46,898	57,533	76,268	25,502	43,380	50,000	38,000	40,000
01302533691006	Recreation-Miscellaneous	85,715	65,721	0	0	0	0	0	0	0
01302533691019	Stamford Golf Authority	321,087	248,014	313,609	333,276	339,641	326,772	312,512	312,512	320,000
01302543691009	Traffic-Miscellaneous	65	0	650	260	0	325	325	325	325
01303313691016	Police-Miscellaneous	45,732	33,133	78,021	33,858	29,026	25,000	25,000	25,750	26,523

Ref Number	Account Title	FY 04/05 Actual	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Actual	FY 09/10 Budget	FY 10/11 Budget	FY 11/12 Forecast	FY 12/13 Forecast
36 Other	Revenue									
01303923621007	Welfare Client Reimbursement	46,116	40,051	55,705	17,739	33,615	36,722	36,722	36,722	37,272
01304013611000	Claims & Settlements	1,035	2,168	4,501	6,000	3,699	0	0	0	0
01304013691018	Legal Miscellaneous	44,119	15,000	382	22,566	0	5,000	0	0	0
01305073691007	Registrars-Miscellaneous	50	77	80	51,991	31,241	100	100	100	100
01309003411091	Tuition-Regular (From Individuals)	76,414	44,297	110,932	66,912	78,155	60,000	60,000	65,000	65,000
01309003691001	Education-Miscellaneous	1,494	613,049	14,961	11,829	2,586	3,500	3,500	3,500	3,500
Other Revenu	ie Total	4,362,557	3,055,089	3,739,958	3,391,875	3,403,537	1,947,044	2,393,659	1,898,834	1,959,645
38 Interior	fund Transfers									
01301013811003	Transfer In - Town Road Aid	425,696	598,767	641,708	592,728	592,728	432,830	587,083	533,455	533,455
01301013811020	Transfer In - Smith Hse - Skill Nur	384,516	443,248	460,284	281,469	0	0	0	0	0
01301013811028	Transfer In - Marina Fund	0	49,081	52,709	14,120	24,186	23,134	28,843	28,843	28,843
01301013811029	Transfer In - Parking Fund	2,000,000	2,497,691	2,480,000	1,556,626	1,818,469	1,573,264	1,567,421	1,567,421	1,567,421
01301013811033	Transfer In - WPCA	281,005	347,102	400,000	405,736	302,088	359,687	206,458	206,458	206,458
01301013811042	Transfer In - Pol Ext Dty Cost	161,970	163,089	175,728	359,557	287,140	471,076	622,260	622,260	622,260
01301013811043	Transfer In - EG Brennan	56,768	63,566	89,944	25,710	54,262	53,447	53,775	53,775	53,775
01301013811052	Transfer In - B/E Energy Reserve	0	0	0	0	236,156	0	0	0	0
01301013811093	Transfer In - Risk Management Fund	57,678	74,574	74,575	0	460,313	250,611	277,353	280,127	284,328
01301013811800	Transfer In - Debt Service Fund	0	0	0	0	0	1,215,000	0	0	0
Interfund Tra	nnsfers Total	3,367,633	4,237,118	4,374,948	3,235,946	3,775,342	4,379,049	3,343,193	3,292,339	3,296,540
Grand Total		361,300,024	377,142,600	395,634,101	426,171,666	440,069,314	439,908,889	449,527,544	457,706,215	464,752,685

City of Stamford Office of Administration



Fiscal Year 2010/2011 Activity Summary Report

Fund: Bur/Offc	0001 General Fund : 101 Office of Administration	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div	: 0101 Administration							
1010	Director of Administration	279,630	294,598	276,276	303,221	302,960	301,646	301,646
1011	Office of Policy and Management	733,727	1,095,938	1,052,321	1,162,822	1,101,190	1,094,841	1,094,841
1012	Grants Administration	294,236	296,050	295,595	392,170	334,100	332,175	332,175
8808	Contingency	0	0	0	0	0	0	0
Adminis	tration Total	1,307,594	1,686,586	1,624,192	1,858,213	1,738,250	1,728,662	1,728,662
Dept/Div	: 0102 Assessment and Taxation							
1020	Assessor	689,181	979,696	1,049,926	1,306,301	1,083,294	1,078,389	1,078,389
1021	Board of Assessment Appeals	7,382	3,193	11,771	3,313	3,063	3,063	3,063
1022	Revenue Services	611,848	607,951	616,715	663,030	641,541	639,134	639,134
1023	Taxation Services	605,001	566,009	586,911	609,636	492,884	488,682	488,682
1024	Tax Administration	280,522	270,736	272,566	298,026	274,405	272,887	272,887
1026	Property Revaluation	375,446	411,039	401,179	435,909	424,579	422,654	422,654
Assessn	nent and Taxation Total	2,569,381	2,838,624	2,939,068	3,316,215	2,919,766	2,904,809	2,904,809
Dept/Div	: 0103 Finance							
1032	Controller	1,077,459	1,082,581	1,037,209	1,852,819	1,574,458	1,565,776	1,565,776
Finance	Total	1,077,459	1,082,581	1,037,209	1,852,819	1,574,458	1,565,776	1,565,776
Dept/Div	: 0106 Technology Management Services							
1060	Technology Management Services	1,389,414	1,262,107	1,208,907	1,487,007	1,184,935	1,179,227	1,179,227
Technol	ogy Management Services Total	1,389,414	1,262,107	1,208,907	1,487,007	1,184,935	1,179,227	1,179,227
Office o	f Administration Total	6,343,848	6,869,898	6,809,376	8,514,254	7,417,409	7,378,474	7,378,474

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1010 Director of Administration

Mission Statement

To develop, maintain, and improve the City's financial systems and procedures; to execute financial and administrative decisions in an effective and accountable manner; to advise the Mayor and the City's fiscal boards with respect to financial and administrative matters in accordance with the Charter, local ordinances, and state law; and to provide executive leadership to all the operating divisions within the Office of Administration. Overarching this mission is a mandate to ensure that Stamford's taxpayers benefit from sound and prudent financial and administrative management.

Program: Debt Management

The mission of the Debt Management program is to provide for the capital needs of operating and self-supporting governmental functions through the issuance and management of full faith and credit (G.O.) and revenue-backed debt instruments.

Activity Name Service Output		Service Quality			
Safe Debt Report	• Prepare Safe Debt Report	Prudent assessment of the City's General Obligation debt capacity in accordance with industry standards for triple-A communities.			
Financial Advisor	Manage contract with Financial Advisor (FA)	Solicit and incorporate advice from FA regarding debt- management issues for the City			
Issue G.O. Bonds	Annual issue of new debt	Minimize borrowing costs through competitive transactions at minimum required levels to support capital program.			
Alternative Financing Methods	 Provide access to capital for self-supporting governmental functions 	Manage low-cost revenue-backed debt			

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1010 Director of Administration

Program: Financial Decisionmaking

The mission of the Financial Decision-making program is to ensure that elected and appointed officials have appropriate information available to assist them in making financial decisions that are advantageous to the City and its taxpayers.

Activity Name	Service Output	Service Quality			
Investment Policy	 Maximize City resources at minimum risk through implementation of Investment policy. 	Comparable rate of return to appropriate public-sector benchmarks			
Pension Administration • Assist pension trustees to maximize pension fund resources.		Comparable rate of return to appropriate benchmarks			
	 Work with actuary to value pension resources and obligations 	Fully funded pension funds that minimize City general fund contributions			
Budget Policy	 Ensure that the City's budget is balanced, accurate, and presented in a way that assists financial decision makers. 	Budget accomplishes program goals while avoiding deficits			

Program: Water Pollution Control Authority

The mission of the WPCA function is to support the WPCA in financial analysis, budgeting, rate setting, and debt management.

Activity Name Service Output		Service Quality
Support WPCA	Financially strong WPCA	Maintain and improve credit rating of the WPCA; Maintain low user fees; Ensure that WPCA budget provides necessary resources to agency to fulfill its mission.

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1010 Director of Administration

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$12,674)	\$0	\$12,674	-100.00%
Dir of Administration	1	1	\$130,744	\$123,054	(\$7,690)	-5.88%
Executive Secretary	1	1	\$56,043	\$56,392	\$350	0.62%
	2	2	\$174,113	\$179,447	\$5,334	3.06%

Dir of Administration - new hire at lower step. Executive Secretary - longevity.

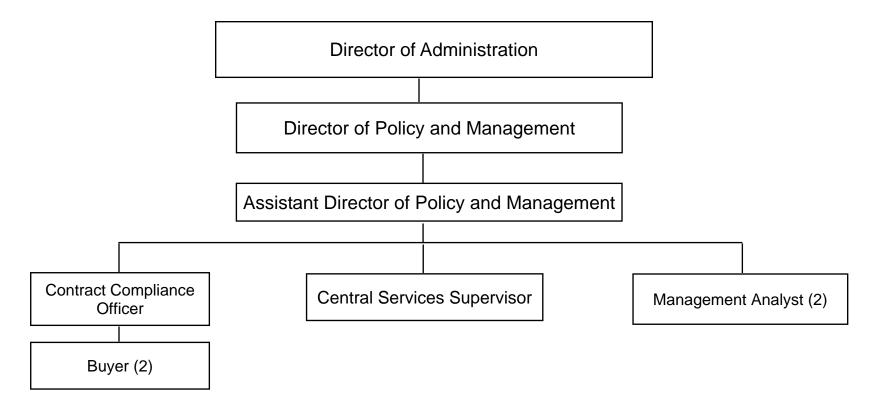
Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Dept/Div: 0101 Administration

1010 Director of Administration Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised **Department** Mayor's **Finance** Board of Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01410101100 Salaries 173,479 174,113 183,183 179,447 179,447 179,447 179,447 01410101101 Reduction - Salary 0 0 0 0 0 1,250 0 01410101301 Overtime 10 464 464 464 464 464 464 01410101502 Car Allowance 5,417 5,000 3,750 5,000 5,000 5,000 5,000 Deferred Compensation 13,074 12,305 12,305 12,305 01410101505 11,924 13,074 12,305 01410102100 Medical & Life 47,840 47,812 47,812 51,549 51,549 50,235 50,235 Social Security 01410102200 -3,830 14,737 14,737 15,087 15,087 15,087 15,087 01410102500 **Unemployment Compensation** -1,323 0 0 0 0 0 0 32,000 32,000 32,000 32,000 32,000 32,000 32,000 01410103001 **Professional Consultant** 01410103202 Conferences & Training 2,474 0 0 0 0 0 0 01410105240 Payments to Insurance Fund 408 424 424 395 395 395 395 1,116 01410105301 Telephone 957 1,116 1,116 855 855 855 0 0 01410105405 Postage 180 0 0 01410105500 Copying & Printing 5,661 1,000 1,000 1,000 1,000 1,000 1,000 01410106100 Office Supplies & Expenses 2,571 3,000 3,000 3,000 3,000 3,000 3,000 01410108100 Dues & Fees 1,861 1,858 1,858 1,858 1,858 1,858 1,858 279,630 303,221 294,598 303,668 302,960 301,646 Director of Administration Total 301,646

City of Stamford Office of Administration Office of Policy and Management



Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1011 Office of Policy and Management

Mission Statement

The mission of the Financial Planning and Analysis program is to provide budgetary forecasting, analysis, and reporting to city departments and elected officials so that the fiscal integrity and accountability of the City is maintained.

The mission of the Internal Audit program is to provide auditing and benchmarking reports to city departments and elected officials so that internal controls and department productivity are maximized.

The mission of the Purchasing program is to procure goods and services for user departments so that such purchases are delivered in the most cost effective and timely manner in accordance with state, federal and local laws.

The mission of the Central Services program is to provide duplication and mailing services to user departments so that such services are delivered in the most cost effective and timely manner in accordance with state federal and local laws.

Program: Financial Planning and Analysis

Activity Name	Service Output	Service Quality			
Prepare Operating and Capital Budget Documents	1 operating and capital budgets prepared	Produce Mayor's proposed Budget by March 8th			
Prepare Quarterly Pro Forma Forecasts of Revenue and Expense Line Items	• 2 pro forma forecasts prepared	Complete forecasts within thirty days of the close of the quarters.			
Prepare Quarterly Capital Projects Update Reports	• 4 quarterly capital project updates completed	Capital project update reports completed within 45 day the end of the quarter.			
Program: Internal Audit					
Activity Name	Service Output	Service Quality			
Perform Internal Audits	• 8 Monthly Spot Audits, 3 Comprehensive Audits	90% of Audits Completed			

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1011 Office of Policy and Management

Program: Purchasing

Activity Name	Service Output	Service Quality			
Issue Purchase Orders	• 9,217 purchase orders issued	All Purchase Orders are issued within one (1) to two (2) days of the execution of a contract			
Approve Bid Waivers	• 49 Bid Waivers approved	All Bid Waivers are approved and issued within one (1) week of their inception.			
Advertise/Open/Award RFPs/RFQs/Bids	• 50 Bids awarded	All Bids are conditionally awarded within five (5) days of receipt of the department's award recommendation.			
	• 15 RFP/RFQs awarded	All RFPs/RFQs are conditionally awarded within five (5 days of receipt of the department's award recommendation			
	• 93 Contract extensions	All Contract extensions are awarded within two (2) days of receipt of a department's request to do so.			
Develop/Track/Monitor Contracts	• 163 Contracts executed	All fully executed contracts are issued within five (5) days of the complete fulfillment of required approvals for insurance, legal, fiscal, legislature boards and Mayor's approval.			
	• 38 Misc Contracts processed	All fully executed contracts are issued within five (5) days of the complete fulfillment of required approvals for insurance, legal, fiscal, legislature boards and Mayor's approval.			
	• 14 Co-op Contracts processed	All fully executed contracts are issued within five (5) days of the complete fulfillment of required approvals for insurance etc.			
	• 9 GSA Contracts processed	All fully executed contracts are issued within five (5) days of the complete fulfillment of required approvals for insurance etc.			

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1011 Office of Policy and Management

Program: Purchasing

Prepare Monthly Chargeback Report

Activity Name	Service Output	Service Quality			
Develop/Track/Monitor Contracts	• 45 CT State Contracts processed	All fully executed contracts are issued within five (5) days of the complete fulfillment of required approvals for insurance etc.			
Program: Central Services					
Activity Name	Service Output	Service Quality			
Fill Print/Copy Jobs	• 6,457,250 print/copies completed	99% of print jobs completed by or before requested deadline.			
Affix Postage	• 465,376 pieces of mail stamped	99% of mail sent out within 1 business day			

• 36 chargeback reports prepared

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1011 Office of Policy and Management

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Asst. OPM Director	1	1	\$115,957	\$115,957	\$0	0.00%
Auto Copy Sys Mach Oper	1	0	\$0	\$0	\$0	0%
BUDGET ADJUSTMENT	0	0	(\$9,562)	\$0	\$9,562	-100.00%
Buyer	2	2	\$152,586	\$152,586	\$0	0.00%
Central Serv Oper Worker	1	0	\$50,086	\$0	(\$50,086)	-100.00%
Central Serv Supervisor	1	1	\$57,285	\$59,762	\$2,477	4.32%
Contract Compl Officer	1	1	\$85,946	\$85,946	\$0	0.00%
Management Analyst 37.5	2	2	\$178,929	\$186,193	\$7,264	4.06%
OPM Director	1	1	\$134,154	\$138,655	\$4,500	3.35%
	10	8	\$765,381	\$739,098	(\$26,283)	-3.43%

Central Serv Supervisor & 2 Management Analysts - contractual step increase. OPM Director - stipend increase as Acting Purchasing Agent. In FY 09/10, there was 1 unfunded vacant Auto Copy Sys Mach Oper position that has been eliminated in FY 10/11. In FY 10/11, Central Serv Oper Worker position has been eliminated & unfunded.

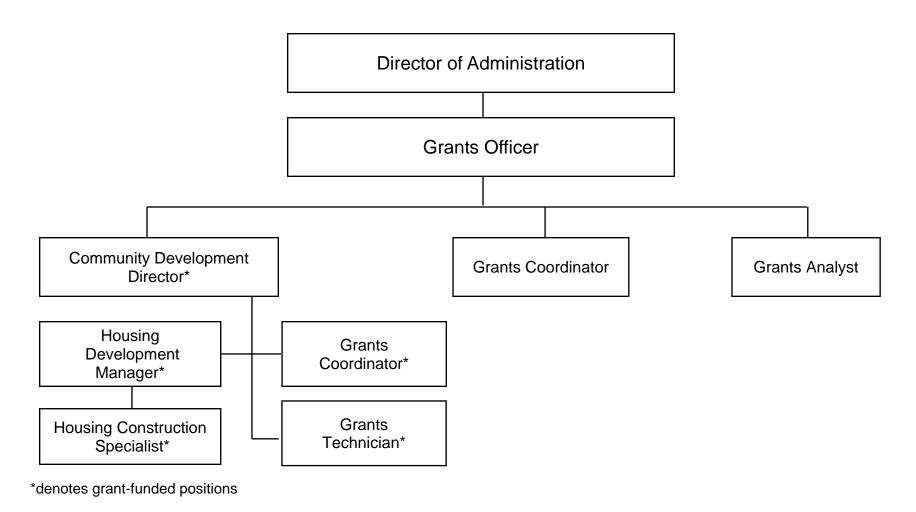
Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Dept/Div: 0101 Administration

Activity:	1011 Office of Policy and Management		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01410111100	Salaries	751,152	765,381	765,381	789,184	739,098	739,098	739,098
01410111301	Overtime	1,944	500	500	500	0	0	0
01410111501	Clothing Allowance	125	125	125	125	0	0	0
01410111502	Car Allowance	2,280	2,280	2,280	5,880	0	0	0
01410112100	Medical & Life	176,178	206,945	206,945	249,046	249,046	242,697	242,697
01410112200	Social Security	54,611	58,774	58,774	60,870	56,541	56,541	56,541
01410112500	Unemployment Compensation	12,558	0	0	0	0	0	0
01410113001	Professional Consultant	15,500	15,500	17,108	15,500	15,500	15,500	15,500
01410113202	Conferences & Training	60	780	98	780	0	0	0
01410114400	Equipment Rental	-73,462	1,000	1,000	1,000	1,000	1,000	1,000
01410115101	Gasoline	0	100	0	100	1,000	1,000	1,000
01410115240	Payments to Insurance Fund	25,266	26,494	26,494	21,778	21,778	21,778	21,778
01410115301	Telephone	-146,084	3,559	3,559	3,559	2,727	2,727	2,727
01410115400	Advertising/Official Notices	-411	2,000	2,000	2,000	2,000	2,000	2,000
01410115405	Postage	3,078	2,500	2,500	2,500	2,500	2,500	2,500
01410115500	Copying & Printing	4,043	1,000	1,000	1,000	1,000	1,000	1,000
01410116100	Office Supplies & Expenses	-99,840	3,000	3,000	3,000	3,000	3,000	3,000
01410116605	Equipment Maintenance	2,755	2,000	2,000	2,000	2,000	2,000	2,000
01410116610	Software Maintenance	3,615	4,000	4,000	4,000	4,000	4,000	4,000
01410118100	Dues & Fees	360	0	330	0	0	0	0
Office of Police	ry and Management Total	733,727	1,095,938	1,097,094	1,162,822	1,101,190	1,094,841	1,094,841

City of Stamford Office of Administration Office of Grants Administration



41

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1012 Grants Administration

Mission Statement

Grant Funding: The City of Stamford Grants Office identifies and secures funding to assist the City in providing programs, projects and services. The Office provides accounting assistance to the Board of Education for school construction funding. The Grants Office prepares documentation to facilitate local approvals and authorizations and sees that all contracts are executed with required certifications. It completes and/or assists with financial and programmatic reports to make sure that all required grant reports are submitted. It ensures that the City of Stamford receives all of the grant funds due. It facilitates the Single Audit, negotiates audit findings and distributes audits to all grantors. It develops municipal systems to facilitate grant compliance, i.e., monitoring subgrantees, and developing the Disadvantaged Business Enterprise Plan and the FTA Procurement Guide.

Administration: The Grants Office oversees the Community Development Program Office which includes administration of the Community Development Block Grant, HOME and Neighborhood Stabilization Programs. The Grants Office also administers, through subcontracts with community agencies, several grant programs including Day Care, School Readiness, and Quality Enhancement. It sees that the City's Cost Allocation Plan is prepared. It is the City's single point of contact for all grantors.

Municipal Programs: The Grants Office prepares the amounts to be billed for the Tax Abatement Committee's approval. It also provides municipal grant funds to support two local emergency shelters. The Neighborhood Assistance Act and the Community Arts Partnership Program are also administered through the Grants Office.

Program: Grants Administration

The mission of the Grants Administration program is to secure maximum state and federal revenues so that the City can maintain and provide additional programs and services.

Activity Name	Service Output	Service Quality
Identify Intergovernmental Resources	• 30 renewal applications received by the Grants Office	30 renewal applications filed
Prepare and Submit Grant Applications	• 64 applications completed	100% paperwork submitted on time
Administer Grant Programs	 Financial and progress reports and other required documentation submitted on a timely basis. 	100% of reports approved by the grantor agencies
File for Grant Reimbursements	• \$60,931,478 received for competitive grants including \$31,465,343 for school construction projects	100% of grant funds reimbursed for eligible expenditures

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1012 Grants Administration

Program: Grants Administration

The mission of the Grants Administration program is to secure maximum state and federal revenues so that the City can maintain and provide additional programs and services.

Activity Name	Service Output	Service Quality		
Prepare and Distribute Grant Audits	 44 Federal and 52 State grant programs, including 14 school construction projects, successfully audited 	100% of "no-finding" program funds identified in audit report		
Implement Government Mandates	 Quarterly reporting for American Recovery and Reinvestment Act programs 	100% of reports submitted on time		
	• Grant Training to Program Implementers	100 % of grants implemented successfully		
	• 3 Site Reviews by Grantors -1 Federal and 2 State Reviews	100% of programs are found to be in compliance		
Prepare and Submit Grant Applications	• 58 grants awarded in fiscal 2009	89% of applications were funded		
Implement Government Mandates	• 10 site visits to subgrantees	85% of subgrantees respond to findings of site visits		
File for Grant Reimbursements	 Monitor all grants and file for reimbursement on a timely basis 	100% of grant funds reimbursed for eligible expenditures		

Bur/Offc: 101 Office of Administration

Dept/Div: 0101 Administration

Activity: 1012 Grants Administration

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk II	1	0	\$53,617	\$0	(\$53,617)	-100.00%
BUDGET ADJUSTMENT	0	0	(\$12,391)	\$0	\$12,391	-100.00%
Grants Accts Analyst	1	1	\$60,332	\$60,432	\$100	0.17%
Grants Coordinator	1	1	\$68,271	\$68,271	\$0	0.00%
Grants Officer	1	1	\$103,824	\$107,937	\$4,113	3.96%
	4	3	\$273,653	\$236,640	(\$37,013)	-13.53%

Grants Accts Analyst - longevity increase. Grants Officer - contractual step increase. In FY 10/11, Account Clerk II position has been eliminated & unfunded.

0001 General Fund Fund:

Bur/Office: 101 Office of Administration

Dept/Div: 0101 Administration

Grants Administration Activity:

Activity:	1012 Grants Administration		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01410121100	Salaries	272,790	273,653	273,653	290,257	236,640	236,640	236,640
01410122100	Medical & Life	60,712	62,802	62,802	75,519	75,519	73,594	73,594
01410122200	Social Security	20,909	20,934	20,934	22,205	18,103	18,103	18,103
01410123202	Conferences & Training	0	105	105	105	0	0	0
01410125101	Gasoline	83	200	100	200	200	200	200
01410125240	Payments to Insurance Fund	148	160	160	172	172	172	172
01410125301	Telephone	1,056	1,050	1,050	1,050	804	804	804
01410125405	Postage	486	600	500	600	600	600	600
01410125500	Copying & Printing	528	400	100	400	400	400	400
01410126100	Office Supplies & Expenses	3,275	1,662	1,912	1,662	1,662	1,662	1,662
01410128999	City Support to BOE	-65,752	-65,516	-65,516	0	0	0	0
Grants Admin	istration Total	294,236	296,050	295,800	392,170	334,100	332,175	332,175

Fund: 0001 General Fund

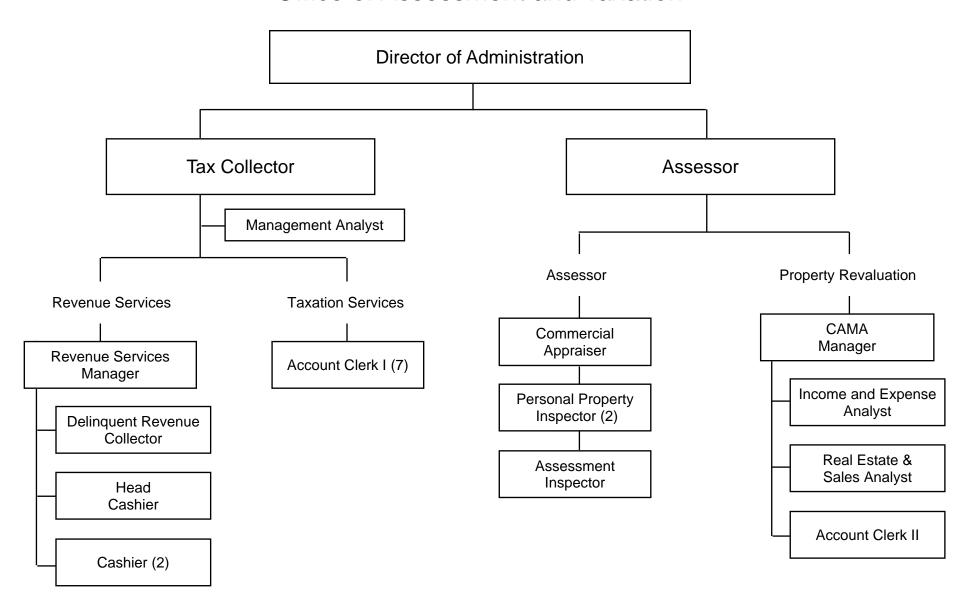
Bur/Office: 101 Office of Administration

Dept/Div: 0101 Administration

8808 Contingency Activity:

Ref Number Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps	
01488088888 Contingency	0	0	0	0	0	0	0	_
Contingency Total	0	0	0	0	0	0	0	

City of Stamford Office of Administration Office of Assessment and Taxation



Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1020 Assessor

Mission Statement

The mission of the Assessor's Office is to annually produce the grand list. The grand list is the listing and valuation of all taxable and exempt property located within the City. To produce the grand list, the Assessor is required to thoroughly and accurately discover, list and value all property consisting of approximately 38,000 real estate parcels, 5,200 personal property accounts, and 110,000 motor vehicles. In addition, all exemptions authorized under state and local law are to be processed in a timely and accurate manner as well as to file all required reports with the State of Connecticut.

Program: Assessment

To accurately and uniformly discover, list and value all taxable and non-taxable real and personal property.

Activity Name	Service Output	Service Quality		
Discovery of Real Estate	• 974 building permits inspected, valued, and processed	100% of building permits reviewed within 30 days of receipt		
Listing of Real Estate	• 974 building permits reviewed were entered into database and assigned to inspector	100% of building permits entered into database and assigned to inspector within 3 days after review		
Discovery and Listing of Personal Property	• 5,154 personal property declarations filed were reviewed, priced and entered	100% of personal property declarations reviewed, priced and entered within 90 days of state-mandated filing date		
Listing of Motor Vehicle	• Approximately 7,768 unpriced motor vehicles reviewed and priced	100% of motor vehicle accounts reviewed and priced within 60 days of receipt from DMV		

Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1020 Assessor

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Assess Insp Pers Prop	2	2	\$120.463	\$120,463	\$0	0.00%
Assessment Inspector	1	1	\$56,693	\$58,288	\$1,595	2.81%
Assessor	1	1	\$123,866	\$123,866	\$0	0.00%
BUDGET ADJUSTMENT	0	0	(\$12,840)	\$0	\$12,840	-100.00%
Commercial Appraiser	2	1	\$137,543	\$68,921	(\$68,621)	-49.89%
	6	5	\$425,726	\$371,539	(\$54,186)	-12.73%

Assessment Inspector - contractual step increase. In FY 10/11, 1 Commercial Appraiser vacant position has been eliminated & unfunded.

Fund: 0001 General Fund

Bur/Office: 101 Office of AdministrationDept/Div: 0102 Assessment and Taxation

Assessor 1020 Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 Board of FY 08/09 **Original** Revised Department Mayor's **Finance** Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01410201100 Salaries 359,333 425,726 425,726 434,355 371,539 371,539 371,539 1,200 1,200 01410201203 Seasonal 1,638 1,200 1,200 1,200 1,200 01410201301 Overtime 21,334 8,000 8,000 15,000 7,000 7,000 7,000 01410201502 Car Allowance 8,930 11,400 0 0 0 0 Medical & Life 169,746 168,050 192,407 192,407 187,502 187,502 01410202100 168,050 01410202200 Social Security 34,024 34,144 34,144 34,467 29,050 29,050 29,050 01410202500 **Unemployment Compensation** 364 0 0 0 0 0 01410203202 Conferences & Training 780 2,100 1,103 150 0 0 445,000 310,000 01410203601 Contracted Services 63,238 189,000 306,000 310,000 310,000 01410205101 Gasoline 400 11,400 5,400 5,400 394 9,800 5,400 01410205240 Payments to Insurance Fund 896 107,666 107,666 139,442 139,442 139,442 139,442 01410205301 Telephone 2,085 2,025 2,025 2,025 1,551 1,551 1,551 Advertising/Official Notices 735 735 01410205400 725 735 735 735 735 01410205405 Postage 11,405 14,426 14,426 14,426 14,426 14,426 14,426 01410205500 Copying & Printing 10,711 10,000 10,000 10,000 6,800 6,800 6,800 01410206100 Office Supplies & Expenses 2,347 2,744 2,744 2,744 2,744 2,744 2,744 300 300 01410206605 **Equipment Maintenance** 0 0 0 0 0 01410206610 Software Maintenance 0 2,000 0 0 0 0 0 01410208000 Non-Salary Budget Reduction 0 0 8,994 0 0 0 0 01410208100 Dues & Fees 910 1,100 1,100 1,000 1,000 1,000 1,000 Assessor Total 689,181 979,696 1,101,060 1,306,301 1.083,294 1,078,389 1,078,389

Bur/Offc: 101 Office of Administration
 Dept/Div: 0102 Assessment and Taxation
 Activity: 1021 Board of Assessment Appeals

Mission Statement

The Board of Assessment Appeals is an appointed board that is charged with the responsibility to hear all assessment appeals by taxpayers wishing to contest their assessments.

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Dept/Div: 0102 Assessment and Taxation

Board of Assessment Appeals Activity: 1021 FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 Original Board of Revised FY 08/09 Department Mayor's **Finance** Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01410211301 Overtime 4,805 750 750 750 750 750 750 01410212200 Social Security 172 57 57 57 57 57 57 Conferences & Training 01410213202 287 130 100 250 0 0 0 Advertising/Official Notices 01410215400 1,200 1,300 1,300 1,300 1,300 1,300 1,300 01410215405 Postage 225 125 125 125 125 125 125 01410215500 Copying & Printing 0 331 331 331 331 331 331

Office Supplies & Expenses 693 500 500 500 500 500 500 01410216100 **Board of Assessment Appeals Total** 7,382 3,193 3,163 3,313 3,063 3,063 3,063

Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1022 Revenue Services

Mission Statement

The mission of Revenue Services is the administration of all billing and collection activity for current and delinquent real property, personal property, sewer assessment, sewer connection, and sewer user charges, as well as all interest, fees and other charges. This accounts for approximately 85% of all city revenue.

Program: Tax Collection

To provide a system to process all tax payments, deposit all revenue received, maintain tax system data base, track and analyze payment deposit activity, implement an effective delinquent tax collection enforcement program, prepare and submit various reports to city officials.

Activity Name	Service Output	Service Quality
Issue Tax Bills (Current Levy as of 1/31/10)	• 189,426 tax bills issued (excluding delinquent bills).	100% of tax bills mailed prior to the due date.
Collect Taxes - Real Estate (Current Levy as of 1/31/10)	• \$324,476,252 in taxes collected.	90.13% of adjusted tax levy dollars collected.
Collect Taxes - Personal Property (Current Levy as of 1/31/10)	• \$16,264,825 in taxes collected.	97.83% of adjusted tax levy dollars collected.
Collect Taxes - Motor Vehicle (Current Levy as of 1/31/10)	• \$18,486,969 in taxes collected.	93.12% of adjusted tax levy dollars collected.
Collect Taxes - Supplemental MV (Current Levy as of 1/31/10)	• \$1,478,419 in taxes collected.	56.10% of adjusted tax levy dollars collected.
Collect Taxes - All Property (Current Levy as of 1/31/10)	• \$360,706,465 in taxes collected.	89.64% of adjusted tax levy dollars collected.

Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1022 Revenue Services

	Pos	Pos	FY 09/10 Budget	FY 10/11 Budget	Budget Salary	Budget Salary
Job Title	09/10	10/11	Salary	Salary	\$ Increase	% Increase
BUDGET ADJUSTMENT	0	0	(\$13,434)	\$0	\$13,434	-100.00%
Cashier	2	2	\$89,952	\$91,169	\$1,217	1.35%
CHARGEBACK to WPCA	0	0	(\$54,011)	(\$35,960)	\$18,051	-33.42%
Delinquent Revenue Collector	1	1	\$80,637	\$80,987	\$350	0.43%
Head Cashier	1	1	\$52,950	\$52,950	\$0	0.00%
Revenue Services Manager	1	1	\$99,198	\$103,152	\$3,954	3.99%
	5	5	\$255,291	\$292,297	\$37,006	14.50%

¹ Cashier & Revenue Services Manager - contractual step increase. Delinquent Revenue Collector - longevity. Decrease in Chargeback to WPCA.

Fund: 0001 General Fund

Bur/Office: 101 Office of AdministrationDept/Div: 0102 Assessment and Taxation

Revenue Services 1022 Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised **Department** Mayor's **Finance** Board of Budget Ref Number Account Title Budget Request Request **Board** Reps Actual 01410221100 Salaries 276,313 255,291 255,291 292,297 292,297 292,297 292,297 80 3,300 3,300 2,300 2,300 01410221203 Seasonal 3,300 2,300 01410221301 Overtime 2,975 6,800 6,800 6,800 3,800 3,800 3,800 01410222100 Medical & Life 75,890 78,502 78,502 94,398 94,398 91,991 91,991 01410222200 Social Security 21,798 20,302 20,302 23,133 22,827 22,827 22,827 01410223202 Conferences & Training 780 0 750 0 0 01410223601 Contracted Services 107,885 106,500 106,500 102,000 96,000 96,000 96,000 01410224400 **Equipment Rental** 500 750 0 0 0 0 750 Payments to Insurance Fund 01410225240 3,648 6,823 6,823 4,387 4,387 4,387 4,387 01410225301 Telephone 1,850 1,850 1,850 1,417 1,417 1,846 1,417 01410225400 Advertising/Official Notices 2,524 2,450 2,450 2,500 2,500 2,500 2,500 01410225405 Postage 116,855 122,500 122,500 130,000 120,000 120,000 120,000 01410225500 565 565 565 565 Copying & Printing 500 565 565 Office Supplies & Expenses 750 01410226100 1,031 588 588 750 750 750 01410226605 **Equipment Maintenance** 0 150 150 0 0 0 0 01410226610 Software Maintenance 0 500 0 0 0 0 0 300 300 01410228100 Dues & Fees 0 300 300 300 300 611,848 607.951 606,671 663,030 641,541 639,134 639,134 Revenue Services Total

Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1023 Taxation Services

Mission Statement

To perform the customer service function for the Office of Assessment and Taxation in a prompt, efficient, and courteous manner. Customer service is defined broadly to encompass both external customers (taxpayers, title searchers, attorneys, real estate agents, and the general public) and internal customers (Tax Assessor, Tax Collector, and other city departments). This department, therefore, serves both as the key point of public contact for the Office of Assessment and Taxation, and as the principal staff resource available to the Assessor and Tax Collector to process their work.

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk I	7	6	\$263,522	\$264,714	\$1,192	0.45%
BUDGET ADJUSTMENT	0	0	(\$11,156)	\$0	\$11,156	-100.00%
Taxation Services Supv	1	0	\$97,081	\$0	(\$97,081)	-100.00%
	8	6	\$349,447	\$264,714	(\$84,733)	-24.25%

¹ Account Clerk I - contractual step increase. In FY 09/10, there was 1 unfunded vacant Account Clerk I position that has been eliminated in FY 10/11. In FY 10/11, the Taxation Services Supv position has been eliminated & unfunded.

Fund: 0001 General Fund

Bur/Office: 101 Office of AdministrationDept/Div: 0102 Assessment and Taxation

Taxation Services 1023 Activity: FY 09/10 FY 10/11 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised **Department** Mayor's **Finance** Board of Budget Reps Ref Number Account Title Budget Request Request **Board** Actual 01410231100 Salaries 349,770 349,447 349,447 361,796 264,714 264,714 264,714 34,538 12,000 12,000 6,500 6,500 6,500 01410231203 Seasonal 12,000 01410231301 Overtime 8,877 6,500 6,500 6,500 4,500 4,500 4,500 01410232100 Medical & Life 147,650 134,519 134,519 164,827 164,827 160,625 160,625 01410232200 Social Security 31,762 28,148 28,148 29,093 21,092 21,092 21,092 01410234400 **Equipment Rental** 11,030 12,000 12,000 12,000 10,000 10,000 10,000 Payments to Insurance Fund 01410235240 1,616 995 995 1,020 1,020 1,020 1,020 01410235301 Telephone 4,874 5,000 5,000 5,000 3,831 3,831 3,831 0 0 01410235405 Postage 3 0 0 0 0 01410235500 Copying & Printing 3,657 0 0 0 0 0 01410236100 Office Supplies & Expenses 11,225 16,900 16,900 17,400 16,400 16,400 16,400 01410236610 Software Maintenance 0 500 0 0 0 0 492,884 605,001 566,009 565,509 609,636 488,682 488,682 Taxation Services Total

Bur/Offc: 101 Office of Administration
Dept/Div: 0102 Assessment and Taxation

Activity: 1024 Tax Administration

Mission Statement

To define, establish and implement effective policy, procedure and controls for all departments within the Office of Assessment and Taxation; to monitor compliance with same as well as compliance with all city and state policies, statutes and ordinances; and to provide monthly revenue reports, general ledger balancing reports, state-mandated reports, and other revenue analyses as requested by other city departments. To coordinate and administer with the city Assessor a program to conduct independent personal property audits. To assure that the overall service delivery process of the Office of Assessment and Taxation provides accurate information and efficient service for all taxpayers.

Program: Audit Personal Property Accounts

Activity Name	Service Output	Service Quality		
Audit Personal Property Accounts (as of 1/31/10)	• 415 audits completed	100% completed satisfactorily		
	• \$201,185,227 additional assessed value discovered	8.17% increase in assessed value		
	• \$4,235,650 additional tax revenue due			
	• \$3,828,816 additional tax revenue collected	90.4% of revenue collected		
	• \$629,000 in audit fee expense	6.73% ratio (Discovered/Cost) 6.09% ratio (Discovered/Collected)		
Program: Process Non-Profit Tax	Exemption Applications			
Activity Name	Service Output	Service Quality		
Process Non-Profit Tax Exemption Applications (as of 1/31/10)	• \$122,193 in real estate tax exemptions applied for by local non-profit organizations	100% of applications reviewed and approved by statutorily mandated deadline		

Bur/Offc: 101 Office of Administration Dept/Div: 0102 Assessment and Taxation

Activity: 1024 Tax Administration

<u>Program:</u> Complete Mill River Corridor District TIF Analysis

Activity Name	Service Output	Service Quality
Calculate Mill River Corridor District TIF	• Review and update 257 real estate parcels within	100% of parcels reviewed by deadline mandated in Mill
Payment	MRC district on an annual basis	River Corridor TIF agreement

Program: Complete Harbor Point District TIF Analysis

Activity Name	• Review and update 38 real estate parcels within Harbor Point District on semi-annual basis				Service Quality 100% of parcels reviewed by deadline mandated in Harbor Point TIF agreement		
Calculate Harbor Point District TIF Payment							
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase	
BUDGET ADJUSTMENT	0	0	(\$6,623)	\$0	\$6,623	-100.00%	
CHARGEBACK to WPCA	0	0	(\$15,721)	(\$7,336)	\$8,385	-53.34%	
Dir of Assess & Collection	1	0	\$131,004	\$0	(\$131,004)	-100.00%	
Management Analyst 37.5	1	1	\$97,081	\$97,081	\$0	0.00%	
Tax Collector	0	1	\$0	\$109,228	\$109,228	100.00%	
	2	2	\$205,742	\$198,973	(\$6,768)	-3.29%	

Tax Collector - new position. In FY 10/11, Dir of Assessment & Taxation position has been eliminated & unfunded. Decrease in Chargeback to WPCA.

Fund: 0001 General Fund

Bur/Office: 101 Office of AdministrationDept/Div: 0102 Assessment and Taxation

Activity: 1024 Tax Administration

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01410241100	Salaries	214,781	205,742	205,742	220,750	198,973	198,973	198,973
01410242100	Medical & Life	47,840	47,812	47,812	59,539	59,539	58,021	58,021
01410242200	Social Security	16,228	15,739	15,739	16,887	15,221	15,221	15,221
01410245101	Gasoline	0	100	100	0	0	0	0
01410245240	Payments to Insurance Fund	75	80	80	87	87	87	87
01410245301	Telephone	1,598	763	763	763	585	585	585
01410246610	Software Maintenance	0	500	0	0	0	0	0
Tax Administr	ration Total	280,522	270,736	270,236	298,026	274,405	272,887	272,887

Bur/Offc: 101 Office of Administration
Dept/Div: 0102 Assessment and Taxation
Activity: 1026 Property Revaluation

Mission Statement

The primary purpose of the Property Revaluation department is to perform state-mandated revaluation of all taxable and non-taxable property on a regularly scheduled basis and to eliminate assessment inequities that may have developed since the implementation of a previous revaluation. To provide a system of informal hearings, to review property-specific data with property owners, and to conduct public information meetings for both the general public and individual neighborhood associations as requested.

Program: Property Revaluation

Activity Name	Service Output	Service Quality		
Provide Fair Market Value for all Property Assets	• 1,963 income & expense statements sent out	100% of statements received completed by state-mandated deadline		
	• 32 commercial sales verified	100% of analysis completed by state-mandated deadline		
	• 995 residential sales verified	100% of analysis completed by state-mandated deadline		
	• 0 parcels reviewed during informal hearing process	100% of parcels reviewed by state-mandated deadline		
	• 20,952 data mailers reviewed and processed	87.5% of data mailers received were processed (3,000 remaining)		

Bur/Offc: 101 Office of Administration
Dept/Div: 0102 Assessment and Taxation
Activity: 1026 Property Revaluation

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk II	1	1	\$49,886	\$49,886	\$0	0.00%
BUDGET ADJUSTMENT	0	0	(\$9,038)	\$0	\$9,038	-100.00%
CAMA Mgr/Spec Asst Assess	1	1	\$103,252	\$103,252	\$0	0.00%
Income & Expense Analyst	1	1	\$73,088	\$73,088	\$0	0.00%
Real Estate Sales Analyst	1	1	\$55,853	\$57,431	\$1,578	2.82%
	4	4	\$273,041	\$283,657	\$10,615	3.89%

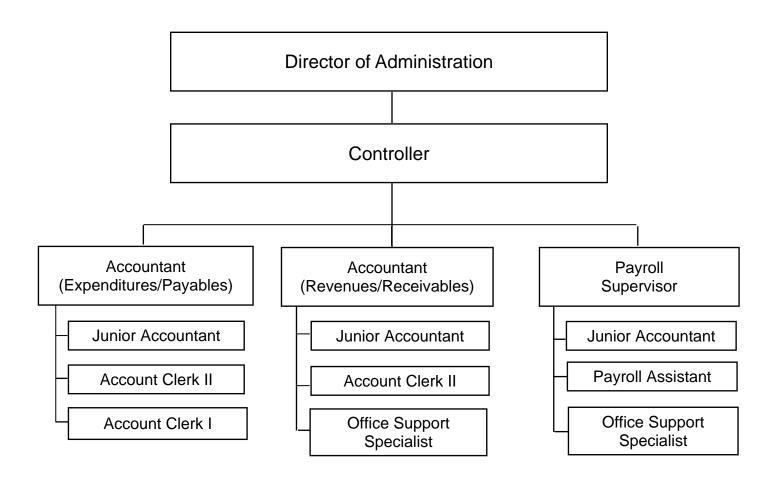
Real Estate Sales Analyst - contractual step increase.

Fund: 0001 General Fund

Bur/Office: 101 Office of AdministrationDept/Div: 0102 Assessment and Taxation

Activity:	1026 Property Revaluation		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01410261100	Salaries	273,303	273,041	273,041	283,657	283,657	283,657	283,657
01410261301	Overtime	5,822	6,000	6,000	6,000	3,950	3,950	3,950
01410261502	Car Allowance	1,710	1,300	0	0	0	0	0
01410262100	Medical & Life	60,712	62,802	62,802	75,519	75,519	73,594	73,594
01410262200	Social Security	21,236	21,447	21,447	22,159	22,002	22,002	22,002
01410263202	Conferences & Training	3,222	2,030	6,470	4,000	0	0	0
01410263601	Contracted Services	8,872	26,555	26,555	26,555	22,555	22,555	22,555
01410265101	Gasoline	0	500	1,800	1,800	1,800	1,800	1,800
01410265240	Payments to Insurance Fund	0	169	169	184	184	184	184
01410265301	Telephone	269	527	527	527	404	404	404
01410265405	Postage	0	11,760	8,760	12,000	12,000	12,000	12,000
01410265500	Copying & Printing	0	2,920	2,920	2,920	1,920	1,920	1,920
01410266100	Office Supplies & Expenses	300	588	588	588	588	588	588
01410266610	Software Maintenance	0	1,400	0	0	0	0	0
Property Reva	luation Total	375,446	411,039	411,079	435,909	424,579	422,654	422,654

City of Stamford Office of Administration Controller's Office



Bur/Offc: 101 Office of Administration

Dept/Div: 0103 Finance Activity: 1032 Controller

Mission Statement

The mission of the Finance Department is to maintain financial, payroll, and time and attendance management systems that produce timely and accurate information for city officials, elected officials, citizens, creditors, investors, grantor and other interested parties to aid in effective decision-making.

Program: Controller

The mission of the Controller program is to maintain financial management systems that produce timely and accurate information for city officials, elected officials, citizens, creditors, investors, grantor and other interested parties to aid in effective decision-making.

Activity Name	Service Output	Service Quality				
Manage Financial Reporting System	• 44 separate and distinct funds are analyzed and maintained	40% of monthly closings that occur within 15 workdays of the following month				
Develop and Support Accounting/Payroll Policies and Procedures Manual	• Update policies/procedures	95% of departments complied with accounting/payroll policies outlined in annual self-audit checklist				
Issue Vendor Payments	• 28,000 vendor checks issued and 800 wire transfers.	99.99% of initial vendor checks and wires issued that are error-free				
Issue 1099s	• 248 1099s issued	99.99% of initial 1099s issued that are error-free				
Bill and Collect False Alarm Fees	• 2,350 billable incidents	80% collection rate; 85% of customers are registered.				

Program: Payroll

The mission of the Payroll program is to provide remuneration to City employees so that they are paid for services rendered in accordance with their labor contracts and all applicable statutes and regulations.

Activity Name	Service Output	Service Quality
Issue Payroll Checks	• 179,300 payroll checks issued	99.98% of initial payroll checks issued that are error-free
Issue 1099Rs	• 1,000 1099Rs issued	99.99% of initial 1099Rs issued error-free
Issue W-2s	• 6,050 W-2s issued	99.99% of initial W-2s issued error-free

Bur/Offc: 101 Office of Administration

Dept/Div: 0103 Finance Activity: 1032 Controller

Program: Payroll

The mission of the Payroll program is to provide remuneration to City employees so that they are paid for services rendered in accordance with their labor contracts and all applicable statutes and regulations.

Activity Name	Service	e Output		Service Quality				
Manage Time & Attendance System	• 236,00	• 236,000 time records interfaced				100% of time records interfaced error-free		
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
Account Clerk I	2	1	\$88,837	\$44,468	(\$44,368)	-49.94%		
Account Clerk II	3	2	\$160,651	\$107,234	(\$53,417)	-33.25%		
Accountant	2	2	\$218,406	\$218,407	\$0	0.00%		
Asst. Controller	1	0	\$116,607	\$0	(\$116,607)	-100.00%		
BUDGET ADJUSTMENT	0	0	(\$40,241)	\$0	\$40,241	-100.00%		
CHARGEBACK to Board of Education	0	0	(\$81,936)	(\$83,574)	(\$1,638)	2.00%		
CHARGEBACK to WPCA	0	0	(\$71,657)	(\$71,657)	\$0	0.00%		
Controller	1	1	\$131,004	\$131,005	\$0	0.00%		
Junior Accountant	3	3	\$203,395	\$209,054	\$5,659	2.78%		
Office Support Specialist	2	2	\$89,131	\$90,325	\$1,194	1.34%		
Payroll Assistant	1	1	\$60,696	\$60,696	\$0	0.00%		
Payroll Supervisor	1	1	\$103,152	\$103,152	\$0	0.00%		
	16	13	\$978,044	\$809,108	(\$168,936)	-17.27%		

¹ Account Clerk II - longevity increase. 2 Junior Accountants & 1 Office Support Specialist - contractual step increase. 1 Junior Accountant - funded by Board of Education. 1 Junior Accountant - funded by WPCA. In FY 10/11, the following positions: 1 Account Clerk I, 1 Account Clerk II & Asst Controller have been eliminated & unfunded.

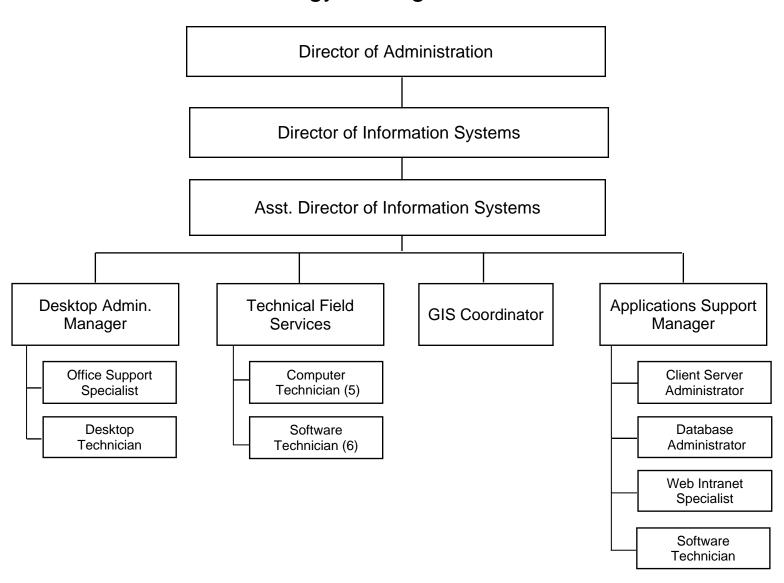
Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Dept/Div: 0103 Finance 1032 Controller Activity:

Activity:	1032 Controller	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01410321100	Salaries	937,689	978,044	978,044	1,023,800	809,108	809,108	809,108
01410321203	Seasonal	12,210	0	0	0	0	0	0
01410321301	Overtime	1,060	1,000	1,000	1,000	1,000	1,000	1,000
01410321502	Car Allowance	2,280	2,280	2,280	2,280	2,280	2,280	2,280
01410322100	Medical & Life	282,427	277,243	232,347	340,544	340,544	331,862	331,862
01410322200	Social Security	75,097	75,072	69,209	78,572	62,148	62,148	62,148
01410322500	Unemployment Compensation	10,592	0	0	2,496	2,496	2,496	2,496
01410323202	Conferences & Training	2,000	780	415	780	0	0	0
01410323411	Bank Fees - Credit Cards	0	0	0	0	0	0	0
01410323601	Contracted Services	326,163	327,480	329,751	336,080	290,933	290,933	290,933
01410325240	Payments to Insurance Fund	51,527	50,354	50,354	39,262	39,262	39,262	39,262
01410325301	Telephone	6,953	5,637	5,637	5,637	4,319	4,319	4,319
01410325405	Postage	9,937	12,200	10,500	10,500	10,500	10,500	10,500
01410325500	Copying & Printing	6,640	1,868	1,868	1,868	1,868	1,868	1,868
01410326100	Office Supplies & Expenses	9,642	8,000	6,845	8,000	8,000	8,000	8,000
01410328000	Non-Salary Budget Reduction	0	0	29,709	0	0	0	0
01410328858	Alarm Registration Program	2,000	2,000	2,000	2,000	2,000	2,000	2,000
01410328999	City Support to BOE	-658,758	-659,377	-659,377	0	0	0	0
Controller To	tal	1,077,459	1,082,581	1,060,581	1,852,819	1,574,458	1,565,776	1,565,776

City of Stamford Office of Administration Technology Management Services



Bur/Offc: 101 Office of Administration

Dept/Div: 0106 Technology Management Services Activity: 1060 Technology Management Services

Mission Statement

The mission of the Technology Management Services program is to provide enterprise-wide information technology planning, implementation and maintenance services to City departments and the Board of Education so that cost-effective technology is delivered enabling user departments to meet their mission.

Program: Technology Management Services

Activity Name	Service Output	Service Quality
Help Desk	• 2,852 City service calls handled	71% service calls resolved successfully within the same day
	• 9,971 BOE service calls handled	66% service calls resolved successfully within the same day
Implement Special Projects	• 56 projects completed	93% of projects complete by target date
Upgrade/Replace PCs	• 281 PCs upgraded/replaced for City	86% of PCs on recommended platform (WinXP)
Process Approved Computer-related Expenditures	• 911 approved expenditures processed	100% of expenditures approved within 24 hours
Maintain Applications/Systems	• 129 Applications/systems maintained	100% of application systems operational 99.999% of the time
Maintain City Website	• 4,463 Pages maintained	3,097 average visits per day.
Maintain Network	• 4,668 network users; 15,180 student users	99% of network users set up on system within 24 hours
Implement Citywide GIS	• 39 spatial databases maintained	90% updated quarterly
Upgrade/Replace PCs	• 798 PC's upgraded/replaced for BOE	78% of PC's on recommended platform (WinXO)
Implement Citywide GIS	• 202 customized maps for city departments created	80% completed within 2 weeks

Bur/Offc: 101 Office of Administration

Dept/Div: 0106 Technology Management Services
Activity: 1060 Technology Management Services

	_	_	FY 09/10	FY 10/11	Budget	Budget
Job Title	Pos 09/10	Pos 10/11	Budget Salary	Budget Salary	Salary \$ Increase	Salary % Increase
Asst. Dir. of Information Svcs	1	1	\$116,307	\$116,307	\$0	0.00%
BUDGET ADJUSTMENT	0	0	(\$144,352)	\$0	\$144,352	-100.00%
CHARGEBACK to Board of Education	0	0	(\$1,387,084)	(\$1,396,622)	(\$9,538)	0.69%
Client Server Adm	1	1	\$108,878	\$109,228	\$350	0.32%
Computer Technician	6	5	\$448,602	\$384,010	(\$64,592)	-14.40%
Data Base Admin	1	1	\$109,228	\$109,228	\$0	0.00%
Desktop Admin Mgr	1	1	\$97,381	\$97,381	\$0	0.00%
Desktop Technician	2	1	\$126,158	\$64,699	(\$61,459)	-48.72%
GIS Analyst	1	0	\$78,309	\$0	(\$78,309)	-100.00%
GIS Coordinator	1	1	\$97,148	\$97,148	\$0	0.00%
Information Serv Director	1	1	\$131,004	\$131,005	\$0	0.00%
Manager of Applications Suppor	1	1	\$96,731	\$96,731	\$0	0.00%
Office Support Specialist	1	1	\$53,508	\$53,508	\$0	0.00%
Software Technician	7	7	\$585,507	\$586,657	\$1,150	0.20%
Technical Field Service Mgr	1	1	\$108,878	\$109,228	\$350	0.32%
Web/Intranet Specialist	1	1	\$75,770	\$77,902	\$2,132	2.81%
	26	23	\$701,973	\$636,410	(\$65,563)	-9.34%

Client Server Adm & Technical Field Service Mgr - longevity. 1 Computer Technician & Web/Intranet Specialist - contractual step increase. 1 Software Technician - longevity increase. 3 Software Technicians - longevity. In FY 10/11, the following positions: 1 Computer Technician, 1 GIS Analyst & 1 Desktop Technician have been eliminated & unfunded.

Fund: 0001 General Fund

Bur/Office: 101 Office of Administration

Dept/Div: 0106 Technology Management Services

Activity:	1060 Technology Managemen	t Services	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01410601100	Salaries	733,695	701,973	701,973	848,985	636,410	636,410	636,410
01410601202	Permanent Part-time	47,214	53,500	53,500	53,500	0	0	0
01410601203	Seasonal	0	6,000	6,000	6,000	6,000	6,000	6,000
01410601301	Overtime	6,921	8,000	8,000	8,000	2,000	2,000	2,000
01410601502	Car Allowance	5,500	7,000	0	0	0	0	0
01410602100	Medical & Life	182,223	166,985	166,985	223,894	223,894	218,186	218,186
01410602200	Social Security	65,703	59,400	59,400	70,111	49,297	49,297	49,297
01410602500	Unemployment Compensation	0	0	0	5,708	5,708	5,708	5,708
01410603001	Professional Consultant	3,866	4,000	4,000	4,000	4,000	4,000	4,000
01410603202	Conferences & Training	2,720	1,561	1,561	1,561	0	0	0
01410603403	Technical Services	5,153	5,500	5,500	5,500	5,500	5,500	5,500
01410604400	Equipment Rental	3,750	3,800	3,800	3,800	3,800	3,800	3,800
01410605101	Gasoline	741	1,000	6,000	8,000	8,000	8,000	8,000
01410605240	Payments to Insurance Fund	4,149	4,365	4,365	4,575	4,575	4,575	4,575
01410605301	Telephone	33,971	32,593	32,593	32,593	24,971	24,971	24,971
01410605302	Data Communications	94,880	25,000	25,000	25,000	25,000	25,000	25,000
01410605405	Postage	66	500	500	500	500	500	500
01410605500	Copying & Printing	289	530	530	530	530	530	530
01410606100	Office Supplies & Expenses	6,762	6,900	6,900	6,900	6,900	6,900	6,900
01410606605	Equipment Maintenance	28,426	28,500	28,500	28,500	28,500	28,500	28,500
01410606610	Software Maintenance	163,342	145,000	145,000	149,350	149,350	149,350	149,350

Fund: 0001 General Fund

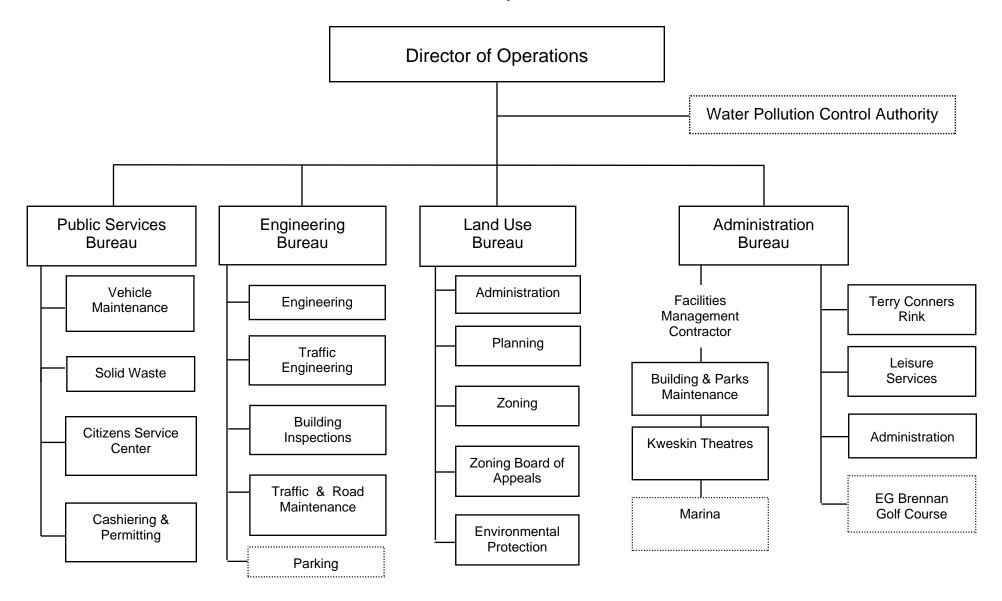
Bur/Office: 101 Office of Administration

Dept/Div: 0106 Technology Management Services

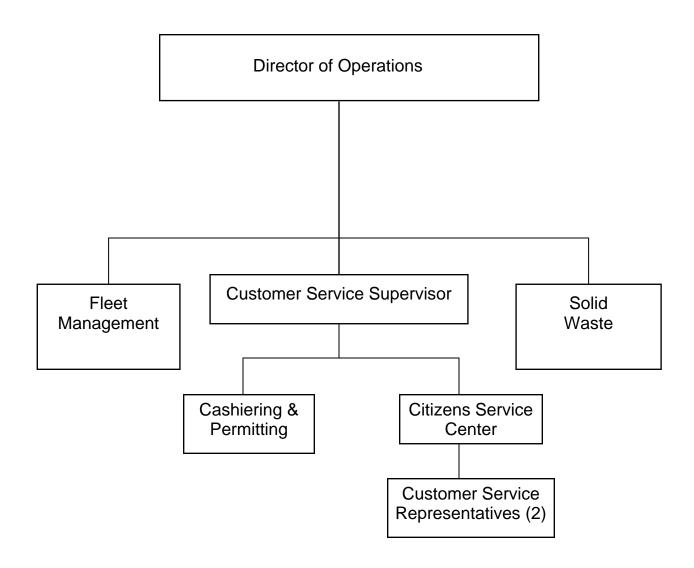
Technology Management Services 1060 Activity:

Activity:	1060 Technology Management S	Services	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01410606710	Non Capital Computer Equipment	44	0	0	0	0	0	0
01410608000	Non-Salary Budget Reduction	0	0	2,000	0	0	0	0
Technology M	lanagement Services Total	1,389,414	1,262,107	1,262,107	1,487,007	1,184,935	1,179,227	1,179,227

City of Stamford Office of Operations



City of Stamford Office of Operations Public Services Bureau



Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 201 Operations: Public Services	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0210 Public Services Administration							
2100 Public Services Administration	494,140	203,134	203,134	0	0	0	0
Public Services Administration Total	494,140	203,134	203,134	0	0	0	0
Dept/Div: 0212 Fleet Management							
2121 Vehicle Maintenance	1,976,092	1,900,456	1,948,946	1,398,502	1,210,041	1,125,040	1,125,040
2122 Gasoline	1,036,511	602,541	602,541	680,486	660,486	660,486	660,486
Fleet Management Total	3,012,603	2,502,997	2,551,487	2,078,988	1,870,527	1,785,526	1,785,526
Dept/Div: 0214 Solid Waste							
2141 Transfer Station	1,889,411	1,918,519	1,849,467	2,103,011	1,999,745	1,986,639	1,986,639
2142 Recycling	1,337,984	1,468,736	1,423,293	1,521,144	1,387,774	1,380,758	1,380,758
2143 Collection	3,459,484	3,418,503	3,467,666	4,030,002	3,904,731	3,874,151	3,874,151
2144 Haulaway	4,679,616	4,787,291	3,905,878	4,632,980	4,245,180	4,145,180	4,145,180
Solid Waste Total	11,366,495	11,593,049	10,646,304	12,287,137	11,537,430	11,386,728	11,386,728
Dept/Div: 0251 Cashiering							
2510 Cashiering	51,782	54,763	54,763	58,616	55,348	55,348	55,348
Cashiering Total	51,782	54,763	54,763	58,616	55,348	55,348	55,348
Dept/Div: 0260 Administration							
2520 Citizen's Service Center	148,365	153,043	272,351	315,353	182,106	180,662	180,662
Administration Total	148,365	153,043	272,351	315,353	182,106	180,662	180,662
Operations: Public Services Total	15,073,385	14,506,986	13,728,039	14,740,093	13,645,411	13,408,264	13,408,264

Bur/Offc: 201 Operations: Public Services
Dept/Div: 0210 Public Services Administration
Activity: 2100 Public Services Administration

Mission Statement

The Public Services Administration Department was eliminated in FY09/10. However, the mission of this Bureau is to plan, coordinate, control and improve the functions and efficiencies of the Citizens Service Center, Cashiering and Permitting, Fleet Management and the Solid Waste divisions. The equipment, personnel, administrative and technical skills available within these divisions are integrated and task organized to efficiently provide the service programs required by the City.

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Accounting Supervisor	1	0	\$60,432	\$0	(\$60,432)	-100.00%
BUDGET ADJUSTMENT	0	0	(\$239,690)	\$0	\$239,690	-100.00%
Executive Secretary	1	0	\$56,043	\$0	(\$56,043)	-100.00%
Public Serv Bur Chief	1	0	\$123,216	\$0	(\$123,216)	-100.00%
	3	0	\$0	<i>\$0</i>	\$ <i>o</i>	-100.00%

In FY09/10 Public Serv Bur Chief moved to Citizen Services Dept #2520, Accounting Supervisor moved to Ops Admin Dept #2600, & Executive Secretary moved to Maintenance Dept #2135

494,140

Fund: 0001 General Fund

Public Services Administration Total

Bur/Office: 201 Operations: Public Services

Dept/Div: 0210 Public Services Administration

Public Services Administration Activity: 2100 FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 Original Department Board of FY 08/09 Revised Mayor's **Finance** Account Title Budget Budget Request Request **Board** Reps Ref Number Actual 01421001100 Salaries 233,157 0 0 0 0 0 0 01421001301 Overtime 90 0 0 0 0 0 0 01421002100 Medical & Life 80,502 0 0 0 0 0 0 01421002200 Social Security 17,738 0 0 0 0 0 0 01421002500 **Unemployment Compensation** 3,318 0 0 0 0 0 0 01421003202 Conferences & Training 1,657 0 0 0 0 0 0 Payments to Insurance Fund 203,134 01421005240 153,207 203,134 0 0 0 0 01421005301 Telephone 2,876 0 0 0 0 0 0 01421006100 Office Supplies & Expenses 0 0 0 0 0 1,595 0

203,134

203,134

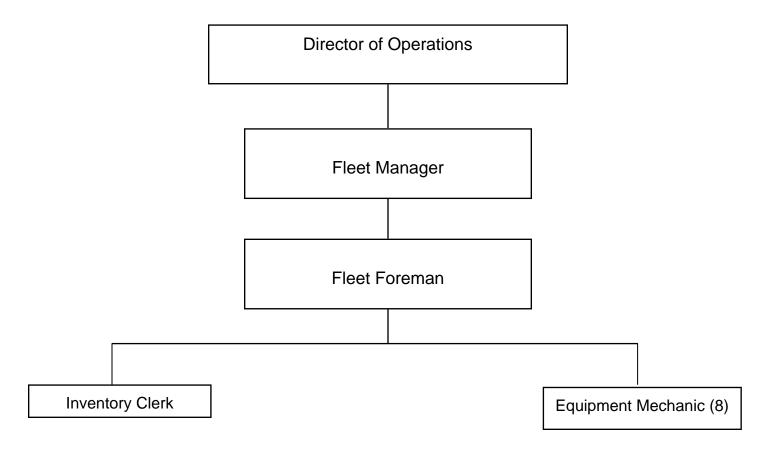
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City of Stamford Office of Operations Public Services Bureau Vehicle Maintenance



Bur/Offc: 201 Operations: Public Services

Dept/Div: 0212 Fleet Management Activity: 2121 Vehicle Maintenance

Mission Statement

The mission of the Vehicle Maintenance program is to provide a well maintained and safe operating fleet and to develop the most cost effective vehicle maintenance and replacement schedule thus assuring a high level of citywide services are continually provided at the lowest possible cost for the citizens of Stamford.

Program: Vehicle Maintenance

Activity Name	Service Output			Service Quality				
Conduct Preventative Maintenance		have been serviced. • 34 vehicles replaced. Replacing outdated 1			98% average fleet readiness.			
Develop Replacement Schedule	vehicl				10% increase in productivity due to new policies and procedures.			
Maintain Parts Inventory		•	red/inventoried. It k thus reducing in	95% of parts available on a timely basis.				
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
Account Clerk II	1	0	\$49,786	\$0	(\$49,786)	-100.00%		
BUDGET ADJUSTMENT	0	0	(\$30,599)	(\$72,684)	(\$42,085)	137.54%		
Equip Mechanic/UAW	2	1	\$53,150	\$53,250	\$100	0.19%		
Equipment Mechanic 37.5	10	7	\$504,521	\$392,682	(\$111,838)	-22.17%		
Fleet Foreman	1	1	\$65,353	\$72,684	\$7,331	11.22%		
Fleet Manager	1	1	\$100,734	\$104,689	\$3,955	3.93%		
Inventory Clerk	1	1	\$46,863	\$40,290	(\$6,573)	-14.03%		
	16	11	\$789,808	\$590,912	(\$198,896)	-25.18%		

In FY09/10 there were 2 vacant unfunded Equipment Mechanics. In FY10/11 these positions have been eliminated. In FY10/11 2 Equipment Mechanic positions and 1 Acct Clerk II position have been eliminated and unfunded. Fleet Foreman increased hrs from 37.50 to 40 hrs/week.

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0212 Fleet Management

Activity: 2121 Vehicle Maintenance

Activity:	2121 Vehicle Maintenance	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01421211100	Salaries	775,237	789,808	759,128	825,219	663,596	590,912	590,912
01421211203	Seasonal	6,296	0	0	0	0	0	0
01421211301	Overtime	48,136	30,000	30,000	30,000	30,000	30,000	30,000
01421211503	Tool Allowance	3,080	4,000	4,000	4,000	2,500	2,500	2,500
01421211901	Differential	319	2,000	320	2,000	500	500	500
01421211902	Stand-By Time	549	0	0	0	0	0	0
01421212100	Medical & Life	258,507	253,336	253,336	265,025	265,025	258,268	258,268
01421212200	Social Security	67,343	63,174	63,174	65,883	53,290	47,730	47,730
01421213001	Professional Consultant	28,991	0	1,800	0	0	0	0
01421213202	Conferences & Training	88	520	90	1,750	0	0	0
01421214400	Equipment Rental	2,373	2,500	9,900	2,500	2,500	2,500	2,500
01421215240	Payments to Insurance Fund	66,748	65,377	65,377	94,761	94,761	94,761	94,761
01421215301	Telephone	6,226	7,137	7,042	7,137	5,468	5,468	5,468
01421215405	Postage	1	50	50	50	50	50	50
01421215500	Copying & Printing	868	868	868	3,940	940	940	940
01421216100	Office Supplies & Expenses	7,487	7,087	6,367	7,087	7,087	7,087	7,087
01421216601	Vehicle Maintenance	670,286	640,000	711,300	50,000	48,175	48,175	48,175
01421216605	Equipment Maintenance	4,433	8,575	8,575	11,625	8,625	8,625	8,625
01421216610	Software Maintenance	0	6,000	6,095	6,000	6,000	6,000	6,000
01421216700	Small Tools & Replacement	12,425	2,575	2,575	2,575	2,575	2,575	2,575
01421216801	Laundry	13,699	11,676	11,676	11,676	11,676	11,676	11,676

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0212 Fleet Management

Vehicle Maintenance Activity: 2121

Activity:	2121 Vehicle Maintenance	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mavor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01421216901	Protective Clothing	2,443	3,628	3,628	3,628	3,628	3,628	3,628
01421218100	Dues & Fees	555	865	2,365	2,365	2,365	2,365	2,365
01421218909	OSHA Safety Requirement	0	1,280	1,280	1,280	1,280	1,280	1,280
Vehicle Maint	tenance Total	1,976,092	1,900,456	1,948,946	1,398,502	1,210,041	1,125,040	1,125,040

Fund: 0001 General Fund

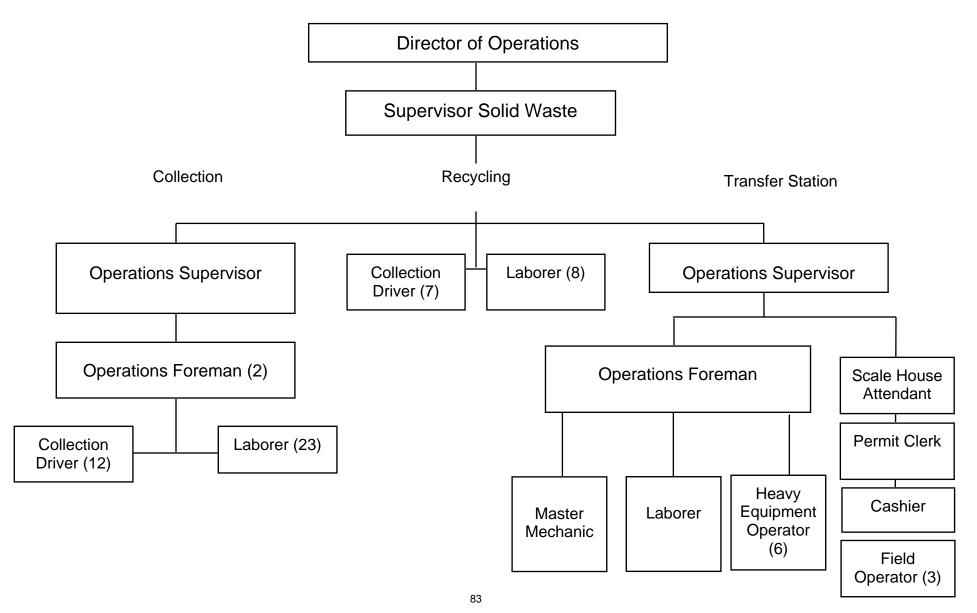
Bur/Office: 201 Operations: Public Services

Dept/Div: 0212 Fleet Management

Activity: 2122 Gasoline

D CN 1	A CONTRACT	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of	
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps	
01421225101	Gasoline	315,557	157,525	157,525	278,337	268,337	268,337	268,337	
01421225102	Diesel Fuel	720,954	445,016	445,016	402,149	392,149	392,149	392,149	
Gasoline Tota	l	1,036,511	602,541	602,541	680,486	660,486	660,486	660,486	

City of Stamford Office of Operations Public Services Bureau Solid Waste Division



Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste Activity: 2141 Transfer Station

Mission Statement

The mission of the Transfer Station program is to provide for the efficient and effective management of solid waste generated by the City of Stamford. The Transfer Station processes over 55,196 tons of MSW and over 5659 tons of recyclables of paper and co-mingled. An additional 209 tons of mixed metals were recycled and sold. The Transfer Station is also responsible for the management of the Scofield and Katrina Mygatt Recycling centers. The new fluorescent light bulb recycling program generated 2409 pounds of recycled bulbs. The installation of the Goodwill containers resulted in 8,149 pounds of clothing removed from the waste stream and sent to Goodwill Industries.

Program: Transfer Station

Activity Name	Service Output	Service Quality
Mixed Metal	• 209 tons of mixed metal collected	100% of mixed metal was sold
Municipal Solid Waste - MSW	• 55,196 tons of solid waste transferred	100% of municipal solid waste diverted
Yard Waste	• 3899 tons of brush debris collected	100% of brush diverted

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste Activity: 2141 Transfer Station

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$33,018)	\$0	\$33,018	-100.00%
Cashier	1	1	\$46,863	\$46,863	\$0	0.00%
Field Operator 37.5	4	3	\$226,176	\$169,707	(\$56,469)	-24.97%
Heavy Equip Operator	6	6	\$288,918	\$291,091	\$2,173	0.75%
Laborer 37.5	1	1	\$0	\$44,366	\$44,366	100.00%
Master Mech - Solid Waste Div.	1	1	\$63,357	\$63,357	\$0	0.00%
Operations Foreman 37.5	1	1	\$81,843	\$81,843	\$0	0.00%
Operations Prog Spec II	1	0	\$97,081	\$0	(\$97,081)	-100.00%
Operations Supervisor 37.5	1	1	\$97,757	\$97,757	\$0	0.00%
Permit Clerk	1	1	\$52,950	\$52,950	\$0	0.00%
Scalehouse Attend	1	1	\$47,163	\$47,163	\$0	0.00%
Supv of Solid Waste	1	1	\$109,228	\$109,228	\$0	0.00%
	19	17	\$1,078,318	\$1,004,325	(\$73,993)	-6.86%

In FY09/10 1 Field Operator position has been eliminated and unfunded. Operations Prog Spec II moved to Engineering Dept #2200.

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste

Activity: 2141 Transfer Station

Activity:	2141 Transfer Station	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01421411100	Salaries	1,032,038	1,078,318	983,836	1,060,794	1,004,325	1,004,325	1,004,325
01421411203	Seasonal	18,934	22,675	32,675	22,675	0	0	0
01421411301	Overtime	108,854	101,855	101,855	101,855	89,855	89,855	89,855
01421411901	Differential	6,695	8,525	8,525	8,525	8,525	8,525	8,525
01421412100	Medical & Life	400,204	422,096	422,096	514,071	514,071	500,965	500,965
01421412200	Social Security	82,699	92,670	92,670	91,329	84,357	84,357	84,357
01421413202	Conferences & Training	2,420	520	77	520	0	0	0
01421413411	Bank Fees - Credit Cards	239	1,000	500	1,000	500	500	500
01421414400	Equipment Rental	2,488	2,500	2,419	2,500	2,500	2,500	2,500
01421415240	Payments to Insurance Fund	25,087	15,535	15,535	17,556	17,556	17,556	17,556
01421415301	Telephone	3,064	4,980	4,980	4,980	3,815	3,815	3,815
01421415405	Postage	34	525	54	525	525	525	525
01421415500	Copying & Printing	2,781	2,750	5,934	2,750	2,750	2,750	2,750
01421415901	Pest Control	1,750	3,700	1,625	3,700	3,700	3,700	3,700
01421416100	Office Supplies & Expenses	5,750	7,500	10,532	7,500	7,500	7,500	7,500
01421416202	Water	3,500	3,500	3,050	3,500	3,500	3,500	3,500
01421416204	Electric - Utility	96,900	81,000	81,000	81,000	81,000	81,000	81,000
01421416601	Vehicle Maintenance	0	0	0	81,200	78,236	78,236	78,236
01421416603	Building Maintenance	35,102	17,500	14,249	17,500	17,500	17,500	17,500
01421416604	Grounds Maintenance	920	1,200	0	1,200	1,200	1,200	1,200
01421416605	Equipment Maintenance	58,451	40,000	63,000	40,000	40,000	40,000	40,000

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste

Activity: 2141 Transfer Station

Activity:	2141 Transfer Station	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01421416610	Software Maintenance	2,205	2,500	2,230	2,500	2,500	2,500	2,500
01421416801	Laundry	22,500	27,000	24,286	27,000	27,000	27,000	27,000
01421416901	Protective Clothing	1,827	5,000	3,000	5,000	5,000	5,000	5,000
01421418909	OSHA Safety Requirement	2,454	3,830	3,499	3,830	3,830	3,830	3,830
01421418999	City Support to BOE	-27,486	-28,160	-28,160	0	0	0	0
Transfer Stati	on Total	1,889,411	1,918,519	1,849,467	2,103,011	1,999,745	1,986,639	1,986,639

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste Activity: 2142 Recycling

Mission Statement

The mission of the Recycling program is to improve recycling in Stamford though new programs and managerial and administrative support for the City's curbside recycling program, 2 recycling collection centers, and electronic and hazardous waste collection days.

Implement single stream recycling through outreach to the general Public by publishing new Recycling brochures, flyers, posters mailings, and general communications. Also provide ongoing education efforts to Neighborhood Associations, schools, clubs and churches. The new single stream program resulted in a 31% increase in recycling netting a \$285k savings in 6 months.

Program: Recycling

The mission of the Recycling program is to improve Stamford's recycling rate through education and by providing managerial and administrative support for the City's recycling collection and disposal activities. Our Single Steam program is designed to increase the rate of recycling by making recycling a simpler, easier process.

Activity Name	Service	e Output	Service Quality			
Single Stream Recycling	• 3900+ month	- tons of ma as	15% diversion from the total waste stream			
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$21,497)	\$0	\$21,497	-100.00%
Collection Driver	8	7	\$383,509	\$335,945	(\$47,565)	-12.40%
Laborer 37.5	8	8	\$354,630	\$352,213	(\$2,417)	-0.68%
	16	15	\$716,642	\$688,157	(\$28,485)	-3.97%

In FY10/11 1 vacant Collection Driver position has been eliminated and unfunded.

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste

Activity: 2142 Recycling

Activity.	2142 Recycung	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01421421100	Salaries	675,034	716,642	716,642	736,549	688,157	688,157	688,157
01421421203	Seasonal	19	53,500	4,121	53,500	5,000	5,000	5,000
01421421301	Overtime	69,564	99,241	99,241	99,241	72,241	72,241	72,241
01421421901	Differential	285	950	550	950	950	950	950
01421422100	Medical & Life	242,847	251,206	251,206	275,205	275,205	268,189	268,189
01421422200	Social Security	67,069	66,580	66,580	68,103	58,626	58,626	58,626
01421422500	Unemployment Compensation	0	0	0	304	304	304	304
01421423601	Contracted Services	270,497	270,498	270,498	270,498	270,498	270,498	270,498
01421425240	Payments to Insurance Fund	966	1,419	1,419	4,143	4,143	4,143	4,143
01421425405	Postage	168	600	2,740	2,550	2,550	2,550	2,550
01421425500	Copying & Printing	5,400	4,500	6,996	6,500	6,500	6,500	6,500
01421426100	Office Supplies & Expenses	6,134	3,600	3,300	3,600	3,600	3,600	3,600
Recycling Total	al	1,337,984	1,468,736	1,423,293	1,521,144	1,387,774	1,380,758	1,380,758

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste Activity: 2143 Collection

Mission Statement

The mission of the Collection program is to provide for the efficient collection of garbage generated from all designated areas within the City of Stamford so that all solid waste is collected according to the weekly schedule. These areas include residential homes, condominiums, parks, schools, municipal buildings and downtown liter baskets.

The collections Department provides for garbage collections service to over 19,681 single family homes, 2,342 two family home, 686 three family homes and 12,034 condo units. In addition the collection of over 130 litter baskets on City streets and parks.

Program: Collection

The mission is to collect residential garbage and recycling 6 days a week. In addition to collect schools, parks, downtown liter baskets, and Christmas trees. This Division had an increase of 1,704 new residential stops.

Activity Name	Service Output	Service Quality			
Condominium Collection	• 7512 tons collected	100% of condominiums collected at least once per week			
School Collection	• 1,952 tons collected 21 school served	100% of schools collected on schedule			
Weekly Residential Garbage Collection (MSW)	• 22,762 tons collected. (approx. 32,000 units served)	100% of homes served at least once per week.			
City Parks Liter Baskets	• 1,036 tons collected	100% of City Parks collected			

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste Activity: 2143 Collection

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salarv	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$56,939)	\$0	\$56,939	-100.00%
Collection Driver	13	12	\$573,638	\$578,405	\$4,767	0.83%
Laborer 37.5	22	23	\$972,167	\$1,015,904	\$43,737	4.50%
Operations Foreman 40	2	2	\$157,342	\$160,362	\$3,020	1.92%
Operations Supervisor 40	1	1	\$97,757	\$97,757	\$0	0.00%
	38	38	\$1,743,965	\$1,852,428	\$108,463	6.22%

In FY10/11 Collection Driver position has been eliminated and unfunded. Collection Driver in Recycling (#2142) demoted to Laborer in Collections Dept (#2143).

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste
Activity: 2143 Collection

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01421431100	Salaries	1,701,334	1,743,965	1,743,965	1,852,428	1,852,428	1,852,428	1,852,428
01421431203	Seasonal	131,554	115,426	115,426	115,426	80,426	80,426	80,426
01421431301	Overtime	243,286	221,563	270,942	221,563	146,563	146,563	146,563
01421431901	Differential	5,760	3,167	3,167	3,167	3,167	3,167	3,167
01421432100	Medical & Life	953,151	975,476	975,476	1,199,479	1,199,479	1,168,899	1,168,899
01421432200	Social Security	155,643	159,435	159,435	167,733	159,318	159,318	159,318
01421432500	Unemployment Compensation	3,170	1,884	1,884	570	570	570	570
01421435240	Payments to Insurance Fund	300,816	240,518	240,518	300,393	300,393	300,393	300,393
01421435301	Telephone	5,027	5,444	5,444	5,444	4,171	4,171	4,171
01421435405	Postage	0	500	3	500	500	500	500
01421435500	Copying & Printing	500	1,000	500	1,000	500	500	500
01421436601	Vehicle Maintenance	0	0	0	139,200	134,117	134,117	134,117
01421436700	Small Tools & Replacement	14,146	7,600	7,600	7,600	7,600	7,600	7,600
01421436901	Protective Clothing	11,334	10,000	10,700	10,000	10,000	10,000	10,000
01421438909	OSHA Safety Requirement	5,503	5,500	5,581	5,500	5,500	5,500	5,500
01421438999	City Support to BOE	-71,738	-72,975	-72,975	0	0	0	0
Collection To	tal	3,459,484	3,418,503	3,467,666	4,030,002	3,904,731	3,874,151	3,874,151

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste Activity: 2144 Haulaway

Mission Statement

The mission of the Haulaway program is to provide for the efficient and cost-effective disposal of all waste materials generated within the City. This includes municipal solid waste (MSW), bulky waste, brush leaves, stumps and street sweepings. Also provides for the collection of annual hazardous waste and computer and other electronic materials.

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0214 Solid Waste

2144 Haulaway Activity:

Activity:	2144 Haulaway		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01421443402	Recycling Process Fee	118,000	60,800	3,500	30,000	30,000	30,000	30,000
01421443406	Leaf Composting	1,125	5,180	1,900	5,180	5,180	5,180	5,180
01421445240	Payments to Insurance Fund	3,480	3,672	3,672	0	0	0	0
01421445903	Haulaway Garbage	4,300,000	4,451,000	3,750,000	4,060,800	3,760,000	3,660,000	3,660,000
01421445904	Haulaway Bulky Waste	149,637	101,239	14,504	0	0	0	0
01421445906	Household Hazardous Waste	21,000	28,000	28,000	28,000	28,000	28,000	28,000
01421445907	Haulaway Miscellaneous	253,487	112,000	91,665	135,000	125,000	125,000	125,000
01421445910	Haulaway Brush	0	207,000	227,000	254,000	179,000	179,000	179,000
01421445911	Haulaway Leaves	0	130,000	97,237	120,000	118,000	118,000	118,000
01421448999	City Support to BOE	-167,113	-311,600	-311,600	0	0	0	0
Haulaway Tot	tal	4,679,616	4,787,291	3,905,878	4,632,980	4,245,180	4,145,180	4,145,180

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0251 Cashiering Activity: 2510 Cashiering

Mission Statement

The mission of the Cashiering and Permitting program is to issue parking permits and collect fees and fines for parking tickets and from users of city facilities in order to ensure efficient and appropriate use of city property and facilities in compliance with contractual agreements, local ordinances and state statutes. The Department issues all other permits for the City including Beach Permits, Special Events, Film, Marina, Clamming, School Building Use Permits. In addition, new responsibilities include the management of the Citizen's Services Department the Harbor Commission and supervision of he Harbor Master Plan.

Program: Cashiering and Permitting

The mission of the Cashiering and Permitting Program is to issue permits and collect fees and fines from users of city facilities in order to ensure efficient and appropriate use of city property and facilities in compliance with contractual agreements, local ordinances and state statutes.

Activity Name	Service Output			Service Quality				
Collect Fees and Fines	• \$2,271,320 in Parking Ticket fines collected				1.3% decrease in amount collected			
	• \$367,020 Marina Fees collected				1% increase in amount collected			
	• \$306,185 in Beach Permits collected				3% decrease in amount collected			
Process Administrative Appeals	• 3,395 administrative appeals processed				100% of requests for informal or formal appeals were granted.			
Marina	• Created 8 new, large boat slips at Czescik Marina			This eliminates unused small boat slips and will help to raise additional revenue if slips are filled.				
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
BUDGET ADJUSTMENT	0	0	\$0	\$0	\$0	100.00%		
CHARGEBACK from Parking Fund	0	0	\$39,687	\$39,687	\$0	0.00%		
	0	0	\$39,687	\$39,687	\$0	0.00%		

Fund: 0001 General Fund

Bur/Office: 201 Operations: Public Services

Dept/Div: 0251 Cashiering
Activity: 2510 Cashiering

Acuvuy.	2310 Cushiering	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01425101100	Salaries	38,098	39,687	39,687	39,687	39,687	39,687	39,687
01425101203	Seasonal	0	2,101	2,101	2,101	0	0	0
01425101301	Overtime	144	3,820	3,820	3,820	3,000	3,000	3,000
01425102200	Social Security	3,444	3,489	3,489	3,489	3,266	3,266	3,266
01425105240	Payments to Insurance Fund	987	1,041	1,041	0	0	0	0
01425105301	Telephone	841	532	532	532	408	408	408
01425105405	Postage	295	727	727	727	727	727	727
01425105500	Copying & Printing	6,591	1,606	1,606	6,500	6,500	6,500	6,500
01425106100	Office Supplies & Expenses	1,382	1,760	1,760	1,760	1,760	1,760	1,760
Cashiering Total		51,782	54,763	54,763	58,616	55,348	55,348	55,348

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0260 Administration

Activity: 2520 Citizen's Service Center

Mission Statement

For many Stamford residents and the general public, the Customer Relations Bureau is their first, only, or most frequent person-to-person contact within the Office of Operations and the City of Stamford. The mission of all divisions of the Customer Relations Bureau is to provide superior service to residents and the public by ensuring that all contacts are handled competently, courteously and efficiently.

FUNCTIONS:

Receive, record and track all service requests and complaints for the City of Stamford. Forward service requests and complaints to the appropriate bureau for action. Follow through on all service requests that have not been resolved. Respond to requests for general information on services. Prepare public information notices outlining Office of Operations services and programs.

Program: Citizen's Services Center

The mission of the Citizen's Services Center Program is to provide a convenient and effective mechanism for receiving and responding to complaints and services and information requests for residents and visitors to Stamford so that requests and complaints are resolved with speed, fairness and courtesy.

Activity Name	Service Output	Service Quality 100% of walk in requests were recorded and assigned			
Citizen's Services Center	Walk In Complaints				
	• 52,140 phone calls and e-mails received	100% answered or assigned			
	• 15,020 service requests received and assigned	Service requests cleared at an annual rate of 91%. All residents received a letter outlining all completed requests.			
New Services	Customer Service Followup	Initiated return emails/postcard service to inform residents about the status of their service requests.			
	Toter Bin distribution	Assisted Solid Waste in tracking the requests and delivery of 16,000+ new bins, returned phone calls, logged requests and deliveries			
	• Created customer service questionaire for Board of Finance				

Bur/Offc: 201 Operations: Public Services

Dept/Div: 0260 Administration

Activity: 2520 Citizen's Service Center

	Pos	Pos	FY 09/10 Budget	FY 10/11 Budget	Budget Salary	Budget Salary
Job Title	09/10	<i>10/11</i>	Salary	Salary	\$ Increase	% Increase
BUDGET ADJUSTMENT	0	0	(\$3,064)	\$0	\$3,064	-100.00%
Customer Service Spec	2	2	\$106,101	\$106,101	\$0	0.00%
Public Serv Bur Chief	0	0	\$0	\$0	\$0	100.00%
	2	2	\$103,037	\$106,101	\$3,064	2.97%

In FY10/11 Public Serv Bur Chief position (budgeted in dept #2100 in FY09/10 and moved to dept #2520 during year) has been eliminated and unfunded.

Fund: 0001 General Fund

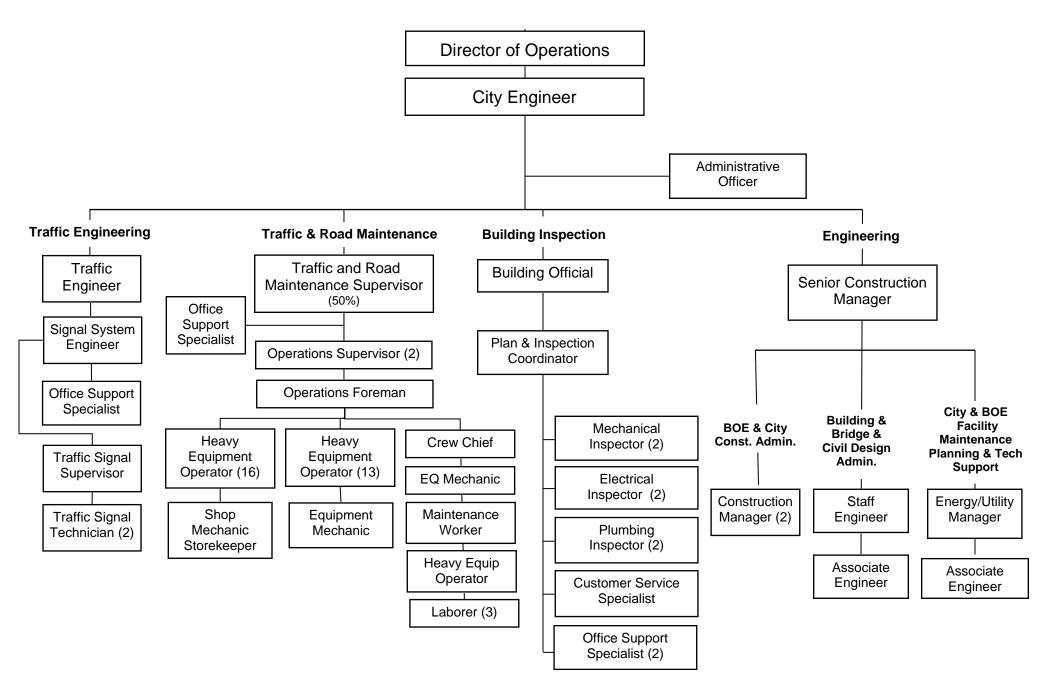
Bur/Office: 201 Operations: Public Services

Dept/Div: 0260 Administration

Activity: 2520 Citizen's Service Center

Activity:	2520 Citizen's Service Center		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01425201100	Salaries	103,368	103,037	222,664	229,317	106,101	106,101	106,101
01425201301	Overtime	1,467	2,129	2,129	2,129	2,129	2,129	2,129
01425202100	Medical & Life	30,355	31,401	31,401	56,639	56,639	55,195	55,195
01425202200	Social Security	8,199	8,045	8,045	17,706	8,280	8,280	8,280
01425205240	Payments to Insurance Fund	1,321	953	953	2,084	2,084	2,084	2,084
01425205301	Telephone	2,629	2,584	2,584	2,584	1,980	1,980	1,980
01425205405	Postage	0	638	319	638	638	638	638
01425205500	Copying & Printing	275	1,215	1,215	1,215	1,215	1,215	1,215
01425206100	Office Supplies & Expenses	750	1,174	1,174	1,174	1,174	1,174	1,174
01425206610	Software Maintenance	0	1,867	1,867	1,867	1,867	1,867	1,867
Citizen's Servi	ice Center Total	148,365	153,043	272,351	315,353	182,106	180,662	180,662

City of Stamford Office of Operations Engineering Bureau



Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 202 Operations: Engineering	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0211 Traffic & Road Maintenance							
2111 Traffic & Road Maintenance	3,585,859	4,422,111	4,386,824	4,825,547	4,719,798	4,688,829	4,688,829
2112 Traffic Maintenance	815,729	0	0	0	0	0	0
2113 Leaf Collection	235,303	239,957	239,957	248,406	228,344	228,344	228,344
2114 Snow Removal	1,798,215	1,306,810	1,507,320	1,511,377	1,448,550	1,448,550	1,448,550
2538 Special Events	152,950	97,193	149,943	149,464	57,462	57,462	57,462
Traffic & Road Maintenance Total	6,588,057	6,066,071	6,284,044	6,734,794	6,454,155	6,423,186	6,423,186
Dept/Div: 0220 Engineering							
2137 Building Inspection	1,231,202	1,243,932	1,235,607	1,333,709	1,214,348	1,206,555	1,206,555
2200 Engineering	2,697,345	2,713,248	2,805,582	3,393,642	2,591,270	2,579,330	2,579,330
Engineering Total	3,928,547	3,957,180	4,041,189	4,727,352	3,805,618	3,785,885	3,785,885
Dept/Div: 0221 Traffic Engineering							
2210 Traffic Engineering	977,048	934,673	932,655	1,037,271	963,842	960,399	960,399
Traffic Engineering Total	977,048	934,673	932,655	1,037,271	963,842	960,399	960,399
Operations: Engineering Total	11,493,651	10,957,924	11,257,887	12,499,417	11,223,616	11,169,471	11,169,471

Bur/Offc: 202 Operations: Engineering
Dept/Div: 0211 Traffic & Road Maintenance
Activity: 2111 Traffic & Road Maintenance

Mission Statement

The mission of the Road Maintenance program is to maintain all City of Stamford, rights-of-way in a reasonable, safe and passable condition at all times.

The mission of the Traffic Maintenance program is to provide installation and maintenance of signs and pavement markings to citizens and visitors of Stamford so that safe, efficient, informative and convenient means of on street parking and travel are provided.

Program: Road Maintenance

Activity Name	Service Output	Service Quality			
Curb Repair/Installations	• 15,100 linear feet of curb installed	120 days to resolve a curb repair on average			
Pothole	• Over 1,200 potholes repaired throughout the year.	90% of emergency potholes repaired within 3 business day of receipt			
Snow Removal	• The winter of 2009 was well below average. Highways responded to 15 storms that brought 40" of snow.	100% of arterial and feeder roads cleared within 12 hours after a storm.			
Street Sweeping	• 120 miles cleaned per month	100% of streets swept on schedule at least 5 times per year			
Curb Repair/Installations	Curb repairs associated with leaf pick-up and snow removal				
Catch Basin Cleaning	• Cleaned and inspected over 1,100 catch basins	In response to majority of flood complaints			
Program: Traffic Maintenance					
Activity Name	Service Output	Service Quality			
Install/Repair Traffic Signs (warning, stop, R/R Xings etc.)	• 2,645 signs installed/repaired	3 of streets with one or more missing traffic control sign.			
Install/Repair Pavement Markings	• 760,000 linear feet of centerline/edgeline replaced/repainted	25% of total miles of center/edge line replaced/repainted			

Bur/Offc:202Operations: EngineeringDept/Div:0211Traffic & Road MaintenanceActivity:2111Traffic & Road Maintenance

Program: Traffic Maintenance

Activity Name	Service Output	Service Quality
Install/Repair Pavement Markings	• 248,000 square feet of symbols replaced/repainted	65% of symbols with missing/illegible symbols and linear feet of centerline missing/illegible
Install/Repair Street Name Signs	• 1,331 signs installed/replaced	2 of streets (intersections) with missing/illegible street signs

Bur/Offc: 202 Operations: Engineering
 Dept/Div: 0211 Traffic & Road Maintenance
 Activity: 2111 Traffic & Road Maintenance

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$74,563)	\$0	\$74,563	-100.00%
CHARGEBACK to Parking Mgmt Fund	0	0	(\$55,740)	(\$54,732)	\$1,008	-1.81%
Crew Chief (Traffic)	1	1	\$53,617	\$53,617	\$0	0.00%
Equipment Mechanic 37.5	1	1	\$56,269	\$56,269	\$0	0.00%
Heavy Equip Operator	33	29	\$1,393,185	\$1,396,364	\$3,179	0.23%
Laborer 37.5	3	3	\$130,196	\$131,279	\$1,082	0.83%
Maintenance Worker	1	1	\$47,598	\$47,598	\$0	0.00%
Mt II-Mason/Team	1	0	\$0	\$0	\$0	100.00%
Office Support Specialist	1	1	\$46,425	\$46,513	\$88	0.19%
Operations Foreman 40	1	1	\$81,743	\$81,743	\$0	0.00%
Operations Supervisor 37.5	1	1	\$91,687	\$91,687	\$0	0.00%
Operations Supervisor 40	2	1	\$97,756	\$97,756	\$0	0.00%
Shop Mechanic/Storekeeper	1	1	\$51,117	\$51,117	\$0	0.00%
Traf Mtce Work-EQ Mech	1	1	\$56,908	\$56,908	\$0	0.00%
Traffic & Road Mtce Supv	1	1	\$123,866	\$109,463	(\$14,403)	-11.63%
	48	42	\$2,100,065	\$2,165,583	\$65,518	3.12%

In FY09/10 there were 6 vacant unfunded positions (1 Ops Supervisor, 4 HEO's, 1 Mt II Mason/Team). In FY10/11 these positions have been eliminated. Traffic & Road Mtce Supv position budgeted at lower step after vacated.

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering
 Dept/Div: 0211 Traffic & Road Maintenance
 Activity: 2111 Traffic & Road Maintenance

Activity:	2111 Traffic & Road Maintenance		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01421111100	Salaries	1,719,447	2,100,065	2,100,065	2,165,583	2,165,583	2,165,583	2,165,583
01421111202	Permanent Part-time	220	38,559	38,559	38,559	38,559	38,559	38,559
01421111203	Seasonal	20,570	50,000	50,000	50,000	40,000	40,000	40,000
01421111301	Overtime	38,309	55,341	55,341	55,341	50,000	50,000	50,000
01421111503	Tool Allowance	720	360	360	360	360	360	360
01421111901	Differential	832	16,778	16,778	16,778	16,778	16,778	16,778
01421111902	Stand-By Time	1,625	4,588	4,588	4,588	4,588	4,588	4,588
01421112100	Medical & Life	915,394	955,516	955,516	1,214,749	1,214,749	1,183,780	1,183,780
01421112200	Social Security	173,060	173,325	173,325	178,337	177,164	177,164	177,164
01421112500	Unemployment Compensation	3,597	1,418	1,418	0	0	0	0
01421113202	Conferences & Training	1,000	542	390	542	0	0	0
01421113601	Contracted Services	36,603	83,150	33,150	83,150	43,150	43,150	43,150
01421114400	Equipment Rental	2,806	3,000	3,000	3,000	2,000	2,000	2,000
01421115240	Payments to Insurance Fund	521,530	677,394	677,394	492,961	492,961	492,961	492,961
01421115301	Telephone	14,439	21,611	20,411	21,611	16,557	16,557	16,557
01421115303	Communication Utilities	455	1,000	1,000	1,000	1,000	1,000	1,000
01421115405	Postage	197	106	806	1,930	930	930	930
01421115500	Copying & Printing	4,000	5,995	5,995	5,995	5,995	5,995	5,995
01421116100	Office Supplies & Expenses	6,813	10,911	10,911	10,911	10,911	10,911	10,911
01421116501	Supplies - Land	90,965	92,851	92,851	92,851	72,000	72,000	72,000
01421116503	Street Painting Supplies	0	48,000	48,000	48,000	38,000	38,000	38,000

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering

Dept/Div: 0211 Traffic & Road Maintenance

Activity: 2111 Traffic & Road Maintenance

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01421116504	Street & Traffic Signs	0	30,000	30,000	30,000	30,000	30,000	30,000
01421116601	Vehicle Maintenance	0	0	0	240,700	231,913	231,913	231,913
01421116610	Software Maintenance	0	0	15,364	17,000	17,000	17,000	17,000
01421116700	Small Tools & Replacement	7,034	11,000	11,000	11,000	9,000	9,000	9,000
01421116901	Protective Clothing	5,966	7,000	6,501	7,000	7,000	7,000	7,000
01421116902	Uniforms	16,275	23,310	23,310	23,310	23,310	23,310	23,310
01421118100	Dues & Fees	0	743	743	743	743	743	743
01421118909	OSHA Safety Requirement	4,000	9,548	10,048	9,548	9,548	9,548	9,548
Traffic & Roa	d Maintenance Total	3,585,859	4,422,111	4,386,824	4,825,547	4,719,798	4,688,829	4,688,829

Bur/Offc: 202 Operations: Engineering Dept/Div: 0211 Traffic & Road Maintenance

Activity: 2112 Traffic Maintenance

Mission Statement

Traffic Maintenance was merged with Road Maintenance (2111) FY09/10. Information is shown here for historical purposes only.

Fund: 0001 General Fund

Bur/Office: 202 Operations: EngineeringDept/Div: 0211 Traffic & Road Maintenance

Activity:	2112 Traffic Maintenance		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01421121100	Salaries	396,648	0	0	0	0	0	0
01421121202	Permanent Part-time	38,737	0	0	0	0	0	0
01421121203	Seasonal	33,563	0	0	0	0	0	0
01421121301	Overtime	17,312	0	0	0	0	0	0
01421121901	Differential	9,510	0	0	0	0	0	0
01421122100	Medical & Life	169,264	0	0	0	0	0	0
01421122200	Social Security	43,700	0	0	0	0	0	0
01421125240	Payments to Insurance Fund	17,914	0	0	0	0	0	0
01421125301	Telephone	4,258	0	0	0	0	0	0
01421125405	Postage	0	0	0	0	0	0	0
01421125500	Copying & Printing	500	0	0	0	0	0	0
01421126100	Office Supplies & Expenses	2,650	0	0	0	0	0	0
01421126501	Supplies - Land	2,704	0	0	0	0	0	0
01421126503	Street Painting Supplies	43,945	0	0	0	0	0	0
01421126504	Street & Traffic Signs	29,890	0	0	0	0	0	0
01421126700	Small Tools & Replacement	3,000	0	0	0	0	0	0
01421126902	Uniforms	2,136	0	0	0	0	0	0
Traffic Mainte	enance Total	815,729	0	0	0	0	0	0

Bur/Offc: 202 Operations: Engineering
Dept/Div: 0211 Traffic & Road Maintenance

Activity: 2113 Leaf Collection

Mission Statement

The annual leaf pick-up program is provided as a means of meeting state requirements for reducing solid waste transported to landfills, maintaining reasonable and safe travel conditions along City of Stamford rights-of-way, and accommodating curbside residential leaf pick-up. Our mission is to provide the above services while maximizing the collection of fallen leaves in a timely fashion and to reduce the potential of overlapping this program with snow removal operations.

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering Dept/Div: Traffic & Road Maintenance

2113 Leaf Collection Activity:

Activity:	2113 Leaf Collection		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01421131203	Seasonal	75,839	70,040	70,040	70,040	70,040	70,040	70,040
01421131301	Overtime	119,835	125,711	125,711	125,711	110,711	110,711	110,711
01421132200	Social Security	15,681	14,975	14,975	14,975	13,827	13,827	13,827
01421132500	Unemployment Compensation	3,230	4,181	4,181	13,265	13,265	13,265	13,265
01421135240	Payments to Insurance Fund	637	1,136	1,136	501	501	501	501
01421135400	Advertising/Official Notices	1,744	5,305	5,305	5,305	4,000	4,000	4,000
01421136501	Supplies - Land	10,608	10,609	10,609	10,609	8,000	8,000	8,000
01421136700	Small Tools & Replacement	7,729	8,000	8,000	8,000	8,000	8,000	8,000
Leaf Collectio	n Total	235,303	239,957	239,957	248,406	228,344	228,344	228,344

Bur/Offc: 202 Operations: Engineering Dept/Div: 0211 Traffic & Road Maintenance

Activity: 2114 Snow Removal

Mission Statement

The City of Stamford falls in a geographical zone which is prone a wide variety of severe and potentially dangerous weather conditions. The mission of this activity is to provide the resources, materials and manpower necessary to effectively combat and clean up the results of these events in order to maintain reasonable and safe access to all properties abutting City of Stamford rights-of-way. Due to the unpredictable nature of these occurrences and the effort required to maintain reasonable and safe conditions this process involves almost every sub-organization of the Office of Operations.

Fund: 0001 General Fund

Bur/Office:202Operations: EngineeringDept/Div:0211Traffic & Road Maintenance

Activity: 2114 Snow Removal

Activity.	2114 Show Removal	EV 00/00	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01421141203	Seasonal	0	0	20,000	0	0	0	0
01421141301	Overtime	453,658	500,000	480,000	500,000	500,000	500,000	500,000
01421142200	Social Security	38,250	38,250	38,250	38,250	38,250	38,250	38,250
01421143601	Contracted Services	845	1,910	1,910	1,910	1,910	1,910	1,910
01421143602	Contractors - Snow	115,000	55,000	32,000	55,000	0	0	0
01421145240	Payments to Insurance Fund	16,520	16,723	16,723	221,290	221,290	221,290	221,290
01421146501	Supplies - Land	6,667	11,000	11,000	11,000	11,000	11,000	11,000
01421146505	Salt & Sand	1,148,540	646,100	869,610	646,100	646,100	646,100	646,100
01421146602	Plow Repair	7,067	13,827	13,827	13,827	10,000	10,000	10,000
01421146605	Equipment Maintenance	11,669	24,000	24,000	24,000	20,000	20,000	20,000
Snow Remova	l Total	1,798,215	1,306,810	1,507,320	1,511,377	1,448,550	1,448,550	1,448,550

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering Dept/Div: 0211 Traffic & Road Maintenance

Special Events Activity: 2538

Activity:	2538 Special Events		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01425381301	Overtime	101,103	47,487	100,487	96,044	47,847	47,847	47,847
01425382200	Social Security	4,825	3,633	3,633	7,347	3,660	3,660	3,660
01425384400	Equipment Rental	5,930	5,955	5,955	5,955	5,955	5,955	5,955
01425386100	Office Supplies & Expenses	57	500	250	500	0	0	0
01425386501	Supplies - Land	1,398	2,000	118	118	0	0	0
01425388844	Fireworks	39,638	37,618	39,500	39,500	0	0	0
Special Events	s Total	152,950	97,193	149,943	149,464	57,462	57,462	57,462

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering

Activity: 2137 Building Inspection

Mission Statement

The mission of the Building Permit and Inspection Department is to provide timely plan review, permit(s)/Certificate of Occupancy issuance, inspection services to property owners and builders so that all structures constructed or renovated throughout the City are built in a safe manner and in conformance with State Building Codes. The Building Department resolves complaints received from the Citizens Service Center and responds to emergencies when the Police, Health and Fire Departments request our expertise. We continue to meet with architects, engineers and homeowners in order to assist them in complying with the Codes related to the scope of the work planned.

Program: Building Permit and Inspection

The mission of the Building Permit and Inspection Department is to interpret and enforce the State of Connecticut Building Codes and the State of Connecticut Demolition Codes. These regulations control all matters concerning the construction, alteration, addition, repair, demolition, use, location, occupancy and maintenance of all buildings in the City of Stamford. Complaints received from the Citizen Service Center are referred to and resolved by this Department. Any emergencies received from the Police, Health and Fire Departments are promptly acknowledged and investigated.

Activity Name	Service Output	Service Quality
Historical Review	• 1 historical renovations reviewed	100% completion rate
Conduct Inspections	• 16,120 inspections conducted	98% of inspections completed within 7 days of receipt of request
Perform Plan Reviews and Walk-In Customers Serviced	• 3,400 drawings reviewed & customers serviced	100% of plan reviews completed within 30 days
Process Permits including Mechanicals	• 4,779 permits reviewed and processed	100% of permits issued within 30 days
Resolve Complaints	• 150 complaints resolved	95% of complaints resolved within 10 days
Train Employees (seminars)	• 96 training sessions attended	100% of inspections staff retaining trade & state inspection licenses

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering

Activity: 2137 Building Inspection

	Pos	Pos	FY 09/10 Budget	FY 10/11 Budget	Budget Salary	Budget Salary
Job Title	09/10	<i>10/11</i>	Salary	Salary	\$ Increase	% Increase
BUDGET ADJUSTMENT	0	0	(\$30,003)	\$0	\$30,003	-100.00%
Building Official	1	1	\$116,307	\$116,407	\$100	0.09%
Coord Inspect & Plan Review 35	1	1	\$91,687	\$91,687	\$0	0.00%
Customer Service Spec	1	1	\$56,708	\$56,708	\$0	0.00%
Deputy Chief Building Official	1	0	\$91,298	\$0	(\$91,298)	-100.00%
Electrical Inspector	2	2	\$137,300	\$139,106	\$1,805	1.31%
Mechanical Inspector	2	2	\$149,096	\$149,096	\$0	0.00%
Office Support Specialist	2	2	\$100,021	\$100,021	\$0	0.00%
Plumbing Inspector	2	2	\$148,996	\$148,996	\$0	0.00%
	12	11	\$861.409	\$802.019	(\$59.390)	-6.89%

In FY10/11 Deputy Chief Building Official position has been eliminated and unfunded.

0001 General Fund Fund:

Bur/Office: 202 Operations: Engineering

Dept/Div: 0220 Engineering

2137 Building Inspection Activity.

Activity: Ref Number	213/ Building Inspection Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01421371100	Salaries	858,373	861,409	861,409	897,443	802,019	802,019	802,019
01421371203	Seasonal	4,463	3,760	0	3,760	0	0	0
01421371301	Overtime	7,287	6,240	6,240	6,240	3,000	3,000	3,000
01421372100	Medical & Life	247,942	254,757	254,757	305,685	305,685	297,892	297,892
01421372200	Social Security	67,346	66,663	66,663	69,419	61,584	61,584	61,584
01421372500	Unemployment Compensation	542	10,836	10,836	6,708	6,708	6,708	6,708
01421373202	Conferences & Training	549	864	864	1,080	0	0	0
01421373601	Contracted Services	3,834	3,100	3,100	3,100	1,000	1,000	1,000
01421374400	Equipment Rental	2,748	3,160	3,160	3,560	3,560	3,560	3,560
01421375101	Gasoline	2,974	4,680	1,000	4,680	1,000	1,000	1,000
01421375240	Payments to Insurance Fund	13,040	2,673	2,673	2,399	2,399	2,399	2,399
01421375301	Telephone	7,403	9,135	9,135	9,135	6,999	6,999	6,999
01421375405	Postage	1,042	1,800	1,800	1,800	1,800	1,800	1,800
01421375500	Copying & Printing	3,746	4,615	4,615	4,615	4,615	4,615	4,615
01421376100	Office Supplies & Expenses	7,964	7,660	6,775	7,660	7,660	7,660	7,660
01421376601	Vehicle Maintenance	0	0	0	2,900	2,794	2,794	2,794
01421378100	Dues & Fees	1,950	2,580	2,580	3,525	3,525	3,525	3,525
Building Inspe	ection Total	1,231,202	1,243,932	1,235,607	1,333,709	1,214,348	1,206,555	1,206,555

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering Activity: 2200 Engineering

Mission Statement

The mission of the Administrative program is to support all activities within the Engineering Bureau as well as support internal customer relations (Citizens Services), permit issuance, public inquiries and maintain and update all engineering records and functions so that all residents and non-resident taxpayers of the City of Stamford receive consistent high quality support and services from the Engineering Bureau.

The mission of the Construction Management program is to provide supervision and construction inspection of all capital projects being performed throughout the City so that projects are built in an efficient, high quality manner that allows for assets throughout the City to retain their value and provide effective services to the City for many years.

The mission of the Design and Review program is to prepare plans and bid specifications, assist in obtaining permits, oversee A&E design, conduct periodical subdivision reviews, so that projects throughout the City are performed in an efficient, safe and logical manner at the least possible cost to the taxpayer.

The mission of the Planning program is to determine project needs and costs and provide professional engineering services to city departments, outside contractors and design professionals so that projects throughout the City are performed in an efficient, safe and logical manner at the least cost to the taxpayer.

Program: Administrative

The mission of the Administrative program is to support all activities within the Engineering Bureau as well as support internal customer relations (citizens services), permit issuance, public inquiries and maintain and update all engineering records.

Service Output	Service Quality
• 14 new house numbers issued	100% of house numbers issued timely resulting in high citizen satisfaction with service
 31 BOE projects, and 100 City Projects filed and maintained 	95% success in obtaining engineering/construction related files in a timely manner.
• 4 quarterly capital project reports prepared	100% of quarterly reports completed, submitted within allocated time frame
 1684 complaints investigated including street lights 	95% of street light complaints resolved
• 778 inquiries handled	100% of citizens satisfied with service and results
•	14 new house numbers issued 31 BOE projects, and 100 City Projects filed and maintained 4 quarterly capital project reports prepared 1684 complaints investigated including street lights

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering Activity: 2200 Engineering

Program: Administrative

The mission of the Administrative program is to support all activities within the Engineering Bureau as well as support internal customer relations (citizens services), permit issuance, public inquiries and maintain and update all engineering records.

Activity Name	Service Output	Service Quality
Street Opening Permits Street Use Permits	• 864 Street Opening Permits issued (268 Street	100% of permits accurately issued
	Use Permits Issued)	

Program: Construction Management

The mission of the Construction Management program is to provide supervision and construction inspection of all capital projects being performed throughout the City so that projects are built in an efficient, high quality manner that allows for assets throughout the City to retain their value and provide effective services to the City for many years.

Engineering Department is also responsible for 3 capital programs that were previously managed by Public Services Bureau (Highway Department). These programs include Street Resurfacing/Paving Program, Citywide Sidewalk Program, and Citywide Drainage Catch Basin and Manhole Replacement Program.

ctivity Name Service Output		Service Quality			
Review and Approve Progress Payments	• 623 payments reviewed & processed (\$57.96 M)	100% of progress payments processed within 30 days;100% client satisfaction reported			
Review, Negotiate, and Process Change Orders	• 71 change orders processed (\$6.22M)	95% change orders processed in timely manner			
Supervise Board of Education Capital Projects	• 31 Projects under supervision	95% of projects successfully completed within budget and on time			
Supervise Sanitary Sewer Construction	• 1 projects supervised	100% of projects successfully completed within budget and on time.			
Supervise Storm Drain Construction	• 9 projects supervised	100% of projects successfully completed within budget and on time			

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering Activity: 2200 Engineering

Program: Construction Management

The mission of the Construction Management program is to provide supervision and construction inspection of all capital projects being performed throughout the City so that projects are built in an efficient, high quality manner that allows for assets throughout the City to retain their value and provide effective services to the City for many years.

Engineering Department is also responsible for 3 capital programs that were previously managed by Public Services Bureau (Highway Department). These programs include Street Resurfacing/Paving Program, Citywide Sidewalk Program, and Citywide Drainage Catch Basin and Manhole Replacement Program.

Activity Name	Service Output	Service Quality
Supervise Traffic Engineering Projects	• 22 projects supervised	80% of projects successfully completed within budget and on time
Paving	• 7.96 miles resurfaced / reconstructed	30% of City roadway backlog completed
Sidewalks	 10,249 linear feet of sidewalk constructed/repaired 	27% of City sidewalk backlog completed

Program: Design and Review

The mission of the Design and Review program is to prepare plans and bid specifications, assist in obtaining permits, oversee A&E design, conduct periodical subdivision reviews, so that projects throughout the City are performed in an efficient, safe and logical manner at the least possible cost to the taxpayer.

Activity Name	Service Output	Service Quality			
Assist in Obtaining State and Federal Grants/Bonds	• \$396,300 Stark School Roof Replacement	100% grants/bonds were approved and funds were appropriated in timely manner.			
Oversee A&E Designs	• 57 designs reviewed	100% of reviews completed within specified project time frame			
Prepare & Obtain Federal, State and Local permits	• 110 permits filed	100% of applications accepted for review			
Prepare Plans & Specifications	• 36 designs completed in-house	100% of designs completed on schedule			

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering Activity: 2200 Engineering

Program: Design and Review

The mission of the Design and Review program is to prepare plans and bid specifications, assist in obtaining permits, oversee A&E design, conduct periodical subdivision reviews, so that projects throughout the City are performed in an efficient, safe and logical manner at the least possible cost to the taxpayer.

Activity Name	Service Output	Service Quality
Provide Value Engineering	• 30 alternatives developed, i.e. additional cost effective solutions evaluated	100% of alternatives accepted and implemented
Review A&E Payment Requests	• 328 payment requests processed (\$3.29 M)	100% of timely payments and client satisfaction
Assist in Obtaining State and Federal Grants/Bonds	 Federal EECBG (Energy Efficiency and Conservation Block Grant); \$568,802 Green Street Lighting, and \$254,452 Building Retrofits 	

Program: Planning

The mission of the Planning program is to determine project needs and costs and provide professional engineering services to city departments, outside contractors and design professionals so that projects throughout the City are performed in an efficient, safe and logical manner at the least cost to the taxpayer.

Activity Name	Service Output	Service Quality
Determine Pre-lim Cost Estimates	• 35 projects estimated	100% of projects accurately estimated based upon bids
Develop Project Scope of Work	• 39 projects undertaken	100% of project requests resolved
Prepare Budgetary Requests	• 10 requests prepared	100% of requests accepted into capital plan
Prepare and award Professional Service Contracts	• 39 contracts awarded	100 % of A&E firms retained as recommended and within project time frame
Prepare Professional Services Request for Proposals (RFP) / Request for Qualifications (RFQ)	• 5 RFPs/RFQs issued	100% of RFPs/RFQs prepared and received within project time frame

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0220 Engineering Activity: 2200 Engineering

Program: Planning

The mission of the Planning program is to determine project needs and costs and provide professional engineering services to city departments, outside contractors and design professionals so that projects throughout the City are performed in an efficient, safe and logical manner at the least cost to the taxpayer.

Activity Name	Service	e Output			Service Qualit	ty
Prepare bid documents	• 34 bid	document	95% of bid receiv		95% of bid received within budget	
Iob Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Salary
Iministrative Officer	1	1	\$87,537	\$91,037	\$3,500	4.00%
sociate Engineer	2	2	\$141,478	\$143,398	\$1,920	1.36%
JDGET ADJUSTMENT	0	0	(\$47,954)	\$0	\$47,954	-100.00%
ty Engineer	1	1	\$139,042	\$139,043	\$0	0.00%
nstruction Manager	3	2	\$310,102	\$206,852	(\$103,251)	-33.30%
City Eng/Transp Director	1	0	\$131,004	\$0	(\$131,004)	-100.00%
ergy/Utility Manager	1	1	\$102,802	\$103,152	\$350	0.34%
ice Support Specialist	1	0	\$47,063	\$0	(\$47,063)	-100.00%
perations Prog Spec 37.5	1	0	\$67,532	\$0	(\$67,532)	-100.00%
perations Prog Spec II	0	0	\$0	\$0	\$0	100.00%
. Construction Manager	1	1	\$116,307	\$116,307	\$0	0.00%
aff Engineer	3	1	\$270,610	\$90,437	(\$180,174)	-66.58%
	15	9	\$1,365,524	\$890,225	(\$475,300)	-34.81%

Operations Prog Spec II moved from Transfer Stations Dept #2141. In FY10/11 1 Operations Prog Spec II position, 1 Dep City Eng/Transp Director position, 1 Ops Program Specialist position, 1 OSS position, 2 Staff Engineer positions, and 1 Construction Manager position have been eliminated and unfunded.

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering

Dept/Div: 0220 Engineering
Activity: 2200 Engineering

Activity: Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01422001100	Salaries	1,355,072	1,365,524	1,460,006	1,520,206	890,225	890,225	890,225
01422001203		8,015	8,020	9,766	8,000	0	0	0
01422001301	Overtime	13,967	14,600	14,600	14,600	10,000	10,000	10,000
01422001505	Deferred Compensation	26,308	0	0	0	0	0	0
01422002100	Medical & Life	372,154	360,005	360,005	468,322	468,322	456,382	456,382
01422002200	Social Security	108,283	106,194	106,194	118,025	68,868	68,868	68,868
01422003001	Professional Consultant	0	2,500	0	2,500	0	0	0
01422003202	Conferences & Training	1,479	940	385	940	0	0	0
01422003601	Contracted Services	1,850	3,300	5,900	3,300	0	0	0
01422003623	Contracted Svcs/Street Light Maint.	30,900	30,900	30,900	30,900	27,000	27,000	27,000
01422004400	Equipment Rental	403	0	0	0	0	0	0
01422005101	Gasoline	80	780	80	780	0	0	0
01422005240	Payments to Insurance Fund	2,869	3,078	3,078	38,459	38,459	38,459	38,459
01422005301	Telephone	17,377	19,490	17,490	19,490	14,932	14,932	14,932
01422005405	Postage	1,636	1,700	1,700	1,700	1,700	1,700	1,700
01422005500	Copying & Printing	850	1,050	850	1,050	1,050	1,050	1,050
01422006100	Office Supplies & Expenses	6,102	11,375	9,675	11,375	11,375	11,375	11,375
01422006204	Electric - Utility	1,137,999	1,138,000	1,138,000	1,138,000	1,045,000	1,045,000	1,045,000
01422006601	Vehicle Maintenance	0	2,050	2,011	4,950	3,294	3,294	3,294
01422006605	Equipment Maintenance	3,775	5,400	6,200	5,750	5,750	5,750	5,750
01422006610	Software Maintenance	0	1,000	1,000	1,000	1,000	1,000	1,000

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering

Dept/Div: 0220 Engineering
Activity: 2200 Engineering

Activity: 2200 E	ngmeering F							FY 10/11 Board of
Ref Number Account			Budget	Budget	Request	Request	Board	Reps
01422008100 Dues & Fe	es	4,650	3,650	4,050	4,295	4,295	4,295	4,295
01422008999 City Suppo	ort to BOE	-396,423	-366,308	-366,308	0	0	0	0
Engineering Total	2	,697,345	2,713,248	2,805,582	3,393,642	2,591,270	2,579,330	2,579,330

Bur/Offc: 202 Operations: Engineering
Dept/Div: 0221 Traffic Engineering
Activity: 2210 Traffic Engineering

Mission Statement

The mission of the Traffic Management program is to improve traffic flow and safety; ensure proper signal operation, orderly coordination of traffic signals and traffic flow throughout the City, improve pedestrians safety, and reduce traffic delays.

Program: Traffic Management

The mission of Traffic Management program is to ensure orderly coordination of traffic signals and traffic flow throughout the City so that all pedestrians and motorists throughout the City can move about is a safe and timely manner.

Activity Name	Service Output	Service Quality
Develop and implement corrective measures to mitigate traffic impacts	• 50 corrective measures implemented	100% of corrective measures successfully applied
Identify and analyze street network deficiencies and future traffic needs	• 3 deficiencies identified	0% of deficiencies resolved. Projects have been initiated, awaiting for funding to resolve issues.
Maintain and repair traffic signals	 7,000 LEDs and other signal equipment, wiring and other deficiencies repaired/maintained 	50% of units effectively repaired which attain their life expectancy
Prepare and obtain federal/state funding	• \$7 million for Hope Street Improvement, \$2.9 million for Stillwater Road Reconstruction, \$2.5 million for Signal Hardware Upgrade, \$1 million CMAQ funding for Parking Guidance System, \$500,000 for High Ridge Road & Long Ridge Road Corridor Study, and \$5.7 million for SUT phase 2.	50% of grants successfully processed and approved
Special Projects - Railroad Underpasses	• Feasibility Study in Progress	30% completed

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0221 Traffic Engineering Activity: 2210 Traffic Engineering

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$17,832)	\$0	\$17,832	-100.00%
Office Support Specialist	1	1	\$49,835	\$50,185	\$350	0.70%
Signal System Engineer	1	1	\$96,731	\$96,731	\$0	0.00%
Traffic Engineer	1	1	\$123,766	\$123,766	\$0	0.00%
Traffic Signal Supv	1	1	\$72,088	\$74,931	\$2,844	3.94%
Traffic Signal Tech	2	2	\$114,757	\$116,291	\$1,534	1.34%
	6	6	\$439.345	\$461.905	\$22.560	5.13%

FY 10/11

Fiscal Year 2010/2011 Board of Representatives Operating Budget

Fund: 0001 General Fund

Bur/Office: 202 Operations: Engineering

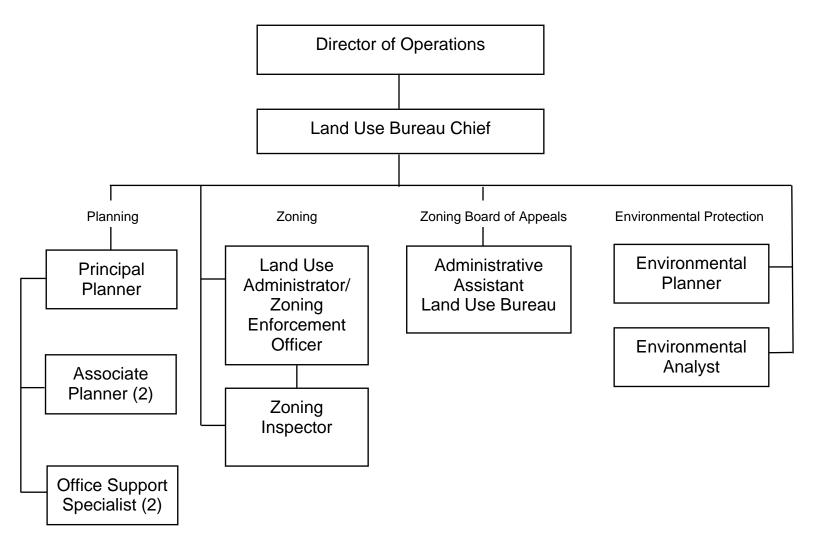
Dept/Div: 0221 Traffic Engineering

2210 Traffic Engineering Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 Revised FY 08/09 **Original** Department Mayor's **Finance** Ref Number Account Title Budget Budget Request Request Actual

Board of **Board** Reps 01422101100 Salaries 427,741 439,345 439,345 461,905 461,905 461,905 461,905 17,744 10,000 12,280 21,715 15,000 15,000 15,000 01422101301 Overtime 375 01422101501 Clothing Allowance 375 375 375 375 375 375 01422101502 Car Allowance 950 2,280 0 0 0 0 0 Stand-By Time 67,931 65,554 65,554 64,812 64,812 01422101902 64,812 64,812 01422102100 Medical & Life 99,810 102,408 102,408 135,058 135,058 131,615 131,615 01422102200 Social Security 39,911 39,593 39,593 41,984 41,470 41,470 41,470 01422103202 Conferences & Training 1,822 780 252 3,250 0 0 0 2,890 01422104400 **Equipment Rental** 2,820 2,890 2,890 2,890 2,890 2,890 01422105240 Payments to Insurance Fund 107,549 55,450 55,450 29,141 29,141 29,141 29,141 01422105301 Telephone 4,931 6,222 6,222 6,200 4,750 4,750 4,750 01422105405 Postage 704 500 500 500 500 500 500 2,000 1,000 01422105500 Copying & Printing 1,123 2,000 1,120 1,000 1,000 01422106100 Office Supplies & Expenses 4,836 5,000 4,890 5,000 5,000 5,000 5,000 01422106204 Electric - Utility 172,000 171,791 171,791 171,791 171,791 171,791 171,791 01422106605 **Equipment Maintenance** 17,058 20,000 19,000 80,000 20,000 20,000 20,000 7,500 7,500 01422106610 Software Maintenance 7,500 7,500 7,500 7,500 7,500 01422106700 Small Tools & Replacement 500 1,000 1,500 1,000 500 500 500 01422108100 Dues & Fees 1,743 1,985 1,985 2,150 2,150 2,150 2,150

977,048 934,673 932,655 1,037,271 963,842 960,399 960,399 Traffic Engineering Total

City of Stamford Office of Operations Land Use Bureau



Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 203 Operations: Land Use	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0230 Land Use Administration							
2300 Land Use Administration	212,460	188,676	229,416	211,338	118,983	117,946	117,946
Land Use Administration Total	212,460	188,676	229,416	211,338	118,983	117,946	117,946
Dept/Div: 0231 Planning							
2310 Planning	638,758	622,468	622,857	690,144	577,014	573,016	573,016
Planning Total	638,758	622,468	622,857	690,144	577,014	573,016	573,016
Dept/Div: 0232 Zoning							
2320 Zoning	363,992	359,762	359,359	382,911	306,428	304,706	304,706
Zoning Total	363,992	359,762	359,359	382,911	306,428	304,706	304,706
Dept/Div: 0233 Zoning Board of Appeals							
2330 Zoning Board of Appeals	124,790	126,094	125,719	131,784	106,351	105,870	105,870
Zoning Board of Appeals Total	124,790	126,094	125,719	131,784	106,351	105,870	105,870
Dept/Div: 0234 Environmental Protection							
2340 Environmental Protection	341,892	346,516	345,825	365,882	246,298	244,854	244,854
Environmental Protection Total	341,892	346,516	345,825	365,882	246,298	244,854	244,854
Dept/Div: 0235 Technology							
2350 Technology	58,469	67,883	66,783	71,519	3,500	3,500	3,500
Technology Total	58,469	67,883	66,783	71,519	3,500	3,500	3,500
Operations: Land Use Total	1,740,362	1,711,399	1,749,959	1,853,579	1,358,573	1,349,891	1,349,891

Bur/Offc: 203 Operations: Land Use
Dept/Div: 0230 Land Use Administration
Activity: 2300 Land Use Administration

Mission Statement

Administration of the Land Use Bureau including the following functions: Planning, Zoning, EPB, ZBA, GIS, Traffic Planning, Capital Project Planning, and Park Planning.

Program: Parks & Open Space

The mission of the Parks & Open Space program is to plan for the development of parks & preservation of open space for the people of Stamford so that recreational facilities are provided, and the City's unique environmental resources are preserved.

Activity Name	Service Output	Service Quality
Develop Mill River Greenbelt	• Obtained DEP permits and funding for River Restoration Project	Coordinated with Army Corps of Engineers for River Restoration Project
Planning of Parks	 Mianus River Park – Draft comprehensive signage program. Scalzi Park - Construction drawings were completed for a "Phase One" renovation 	100% of park plans developed that are in conformance with Master Plan
Park Implementation Coordination	 Hatch Field Park – Reconstruction of the entire park. Mianus River Park – Construction of "barbs" in the river to mitigate bank erosion. Rosa Hartman Park – Restoration of all the walking trails 	Park projects consistent 100% with Parks Master Plan
Develop Mill River Greenbelt	Design for trail extension to Scalzi Park underway	Consistent with Master Plan

Bur/Offc: 203 Operations: Land Use
Dept/Div: 0230 Land Use Administration
Activity: 2300 Land Use Administration

Program: Capital Planning

The mission of the Capital Planning program is to prepare a recommended capital budget program in order to maintain and up-grade the city's infrastructure in a planned and orderly fashion.

Activity Name	Service Output	Service Quality
Capital Program	Prepare Annual Capital Budget/Program	Capital Budget/Program prepared within Charter defined timeframe and in compliance with the Master Plan

Program: Sustainable Stamford

The mission of the Sustainable Stamford Program is to promote energy saving measures, greenhouse gas emissions reductions and recycling.

Activity Name	Service Output	Service Quality	
Develop Pedestrian Enchancement Plan	 Pedestrian plan prepared by Project for Public Spaces for station area and downtown 	100% consistent with the Master Plan	
Sustainable Stamford Program	 Construction waste recycling – Draft ordinance completed. Increase of residential recycling – Promotion of increased residential recycling via outreach. Sustainability amendment to the Master Plan – Outline complete. Sustainable Stamford website. Sustainable Gardening Expo (May 2009) 	100% consistent with the Stamford Cool and Green 2020	

Bur/Offc: 203 Operations: Land Use
Dept/Div: 0230 Land Use Administration
Activity: 2300 Land Use Administration

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$3,805)	\$0	\$3,805	-100.00%
Land Use Bureau Chief	1	1	\$131,304	\$55,007	(\$76,298)	-58.11%
	1	1	\$127,499	\$55,007	(\$72,493)	-56.86%

In FY10/11 Land Use Bureau Chief position funded for 6 months. Assumed hire date 01/01/11.

Fund: 0001 General Fund

Bur/Office: 203 Operations: Land Use

Dept/Div: 0230 Land Use Administration

Activity:	2300 Land Use Administration		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01423001100	Salaries	127,954	127,499	127,499	131,304	55,007	55,007	55,007
01423001203	Seasonal	0	0	2,000	0	0	0	0
01423002100	Medical & Life	32,661	32,111	32,111	40,659	40,659	39,622	39,622
01423002200	Social Security	9,754	9,754	10,519	10,045	4,208	4,208	4,208
01423003002	Stenographic Service	12,960	12,200	12,200	12,200	12,200	12,200	12,200
01423003202	Conferences & Training	121	50	25	50	0	0	0
01423003601	Contracted Services	23,000	0	18,000	10,000	0	0	0
01423004400	Equipment Rental	2,347	2,952	2,952	2,952	2,952	2,952	2,952
01423005240	Payments to Insurance Fund	696	738	738	756	756	756	756
01423005301	Telephone	502	730	730	730	559	559	559
01423005405	Postage	74	359	359	359	359	359	359
01423005500	Copying & Printing	890	533	5,533	533	533	533	533
01423006100	Office Supplies & Expenses	1,502	1,750	16,750	1,750	1,750	1,750	1,750
Land Use Adn	ninistration Total	212,460	188,676	229,416	211,338	118,983	117,946	117,946

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0231 Planning Activity: 2310 Planning

Mission Statement

The mission of the Land Use program is to provide up-dated planning tools & effectively utilize these tools for the people of Stamford so that development and change can be addressed in an optimal manner.

Program: Planning Board

The Planning Board is responsible for planning & coordinating the development of the City in accordance with the Master Plan. The Board prepares, adopts & amends the Master Plan; adopts and amends Subdivision Regulations; reviews and acts upon subdivision applications; prepares Capital Budget and Capital Program; reviews and acts upon referrals from Zoning Board & ZBA; prepares and adopts neighborhood plans.

Activity Name	Service Output	Service Quality
Approve Master Plan Amendments	• 4 Master Plan amendments reviewed	50% of Master Plan Amendments reviewed within 60 days
Review Subdivision Applications	 7 subdivision applications reviewed 	70% of subdivision applications reviewed within 120 days
	• 17 lots approved	

Program: Zoning Board

The Zoning Board is responsible for regulating the use of land and buildings within the City. The Board prepares, adopts and amends the Zoning Regulations and Zoning Map so as to control and guide the appropriate use and development of property. The Board also administratively reviews Site & Architectural plans, Special Exceptions and Coastal Site Plan applications.

Activity Name	Service Output	Service Quality
Coastal Site Plan Applications	• 27 applications reviewed	85% applications reviewed within 12 weeks
Review Zoning Text Amendment Applications	• 9 zoning text amendment applications reviewed	78% of zoning amendment applications reviewed within 26 weeks
Review Zoning Map Amendments	• 10 Zoning Map Amendments Reviewed	80% of Zoning Map Amendments within 26 weeks
Special Exception/Design District Site Plan Applications	• 9 applications reviewed	Complex applications requiring Public Hearing - 45% approved within 12 weeks

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0231 Planning Activity: 2310 Planning

Program: Zoning Board

The Zoning Board is responsible for regulating the use of land and buildings within the City. The Board prepares, adopts and amends the Zoning Regulations and Zoning Map so as to control and guide the appropriate use and development of property. The Board also administratively reviews Site & Architectural plans, Special Exceptions and Coastal Site Plan applications.

Activity Name	Service Output	Service Quality
Special Exception/Design District Site Plan Applications	• 9 applications reviewed	Applications requiring Public Hearing and Legislative Action by Zoning Board - 100% approved within 26 weeks

Program: Transportation Planning

The mission of the Transportation Planning program is to plan the city's transportation network for the people of Stamford so that the mobility of people & goods can be enhanced while protecting the quality of life of Stamford's neighborhoods.

Activity Name	Service Output	Service Quality
Plan Capital Projects	• \$147,000 light rail feasibility study completed	Continue to increase federal and state grant funding
Review Development Projects	• 5 mitigation/enhancements proposed	5% of mitigation/enhancements implemented that lead to greater mobility being reported
Multi-use Trail Projects	• Extension of Mill River Park from Broad Street to Scalzi Park, design initiated	1 mile of new trails to connect to Mill River Trail to Scalzi Park
Calm Traffic and Increase Pedestrian Safety	City wide bicycle & pedestrian study to be conducted primarily by Land Use staff. Incorporated pedestrian safety review into development review process	Downtown pedestrian traffic signal phasing plan under development; service enhancement will be measured following implementation
Multi-use Trail Projects	City wide bicycle & pedestrian study to be conducted primarily by Land Use staff	Development & new off-road and shared lane bicycle facilities

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0231 Planning Activity: 2310 Planning

Program: Transportation Planning

The mission of the Transportation Planning program is to plan the city's transportation network for the people of Stamford so that the mobility of people & goods can be enhanced while protecting the quality of life of Stamford's neighborhoods.

Activity Name	Service Output	Service Quality
Plan Capital Projects	• \$380,000 ferry feasibility study conducted	Ferry operator identified via joint RFP with Bridgeport Negotiations to develop pilot project in 2010/11 ongoing
	 \$380,000 ferry feasibility study conducted State commitment to reconstruction of 5 key Metro North overpasses Stamford Transportation Center Master Plan 5 major projects reviewed with enhancements ar mitigation proposed as appropriate 	Coordinate with ConnDOT preliminary engineering and concept
	Stamford Transportation Center Master Plan	Selection of consultant through RFP process, funding authorized and consultant work program negotiated. Work initiated in July 2009 with completion scheduled for February 2010
Review Development Projects	• 5 major projects reviewed with enhancements and mitigation proposed as appropriate	Significant developer funding for major studies and mitigation efforts, including Southfield Avenue improvements (planned), pedestrian improvements and mitigation of Atlantic/Henry St. intersection
Coordination of Trasportation Grant Activities	• • • • • • • • • • • • • • • • • • •	Grant applications prepared within one week and submitted by deadlines as required.

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0231 Planning Activity: 2310 Planning

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Associate Planner	2	2	\$164,756	\$171,839	\$7,084	4.30%
BUDGET ADJUSTMENT	0	0	(\$24,763)	\$0	\$24,763	-100.00%
Office Support Specialist	2	2	\$96,999	\$96,998	\$0	0.00%
Principal Planner	1	1	\$109,528	\$109,528	\$0	0.00%
Transportation Planner	1	0	\$100,734	\$0	(\$100,734)	-100.00%
	6	5	\$447,253	\$378,366	(\$68,887)	-15.40%

In FY10/11 1 Transportation Planner position has been eliminated and unfunded.

Fund: 0001 General Fund

Bur/Office: 203 Operations: Land Use

Dept/Div: 0231 Planning
Activity: 2310 Planning

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01423101100	Salaries	447,385	447,253	447,253	483,055	378,366	378,366	378,366
01423101301	Overtime	91	0	14	0	0	0	0
01423102100	Medical & Life	143,519	127,734	127,734	156,837	156,837	152,839	152,839
01423102200	Social Security	34,257	34,215	34,215	36,954	28,945	28,945	28,945
01423103202	Conferences & Training	40	0	0	0	0	0	0
01423104400	Equipment Rental	2,767	2,800	2,800	2,800	2,800	2,800	2,800
01423105101	Gasoline	320	779	779	779	779	779	779
01423105240	Payments to Insurance Fund	878	937	937	970	970	970	970
01423105301	Telephone	2,185	1,850	1,850	1,850	1,417	1,417	1,417
01423105400	Advertising/Official Notices	3,025	1,450	1,450	1,450	1,450	1,450	1,450
01423105405	Postage	853	1,025	1,025	1,025	1,025	1,025	1,025
01423105500	Copying & Printing	1,164	1,200	1,575	1,200	1,200	1,200	1,200
01423106100	Office Supplies & Expenses	1,274	1,750	1,150	1,750	1,750	1,750	1,750
01423108100	Dues & Fees	1,000	1,475	2,075	1,475	1,475	1,475	1,475
Planning Tota	ıl	638,758	622,468	622,857	690,144	577,014	573,016	573,016

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0232 Zoning Activity: 2320 Zoning

Mission Statement

The Zoning Enforcement staff is responsible for the interpretation and enforcement of Zoning Regulations. Zoning approvals are issued for construction projects and changes of use; certificates of zoning compliance are issued once a project is completed. In addition, zoning violations and complaints are investigated and appropriate follow-up action is taken. The Zoning Enforcement staff also provides support services to the Zoning Board of Appeals

Program: Zoning Regulatory

The mission of the Zoning Regulatory program is to regulate the use of land consistent with the land use regulations for the people of Stamford in order to preserve and enhance the City's neighborhoods and downtown.

Activity Name	Service	Service Output				Service Quality		
Fulfill Land Use Information Requests	• 17,299	•				100% of information requests answered within 1 week of receipt		
Issue Zoning Permits	• 1,850	permits pro	cessed		99% of zoning permits reviewed within 1 week			
Resolve Zoning Complaints	• 354 co	• 354 complaints resolved				99% complaints addressed within 2 weeks		
Review Zoning Board of Appeals Variances/Special Exceptions Applications	• 106 Z	ZBA Special	Exceptions/Var	iances reviewed	100% of ZBA Special Exceptions/Variances reviewed within 4 weeks			
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
BUDGET ADJUSTMENT	0	0	(\$8,703)	\$0	\$8,703	-100.00%		
Land Use Admin Officer	1	1	\$109,328	\$109,328	\$0	0.00%		
Land Use Inspector	1	0	\$68,706	\$0	(\$68,706)	-100.00%		
Zoning Inspector	1	1	\$73,798	\$73,798	\$0	0.00%		
	3	2	\$243,129	\$183,126	(\$60,003)	-24.68%		

In FY10/11 1 Land Use Inspector position has been eliminated and unfunded.

Fund: 0001 General Fund

Bur/Office: 203 Operations: Land Use

Dept/Div: 0232 Zoning
Activity: 2320 Zoning

Activity.	2320 Zoning	FIX 00/00	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01423201100	Salaries	242,927	243,129	243,129	253,772	183,126	183,126	183,126
01423201202	Permanent Part-time	15,523	26,079	26,079	26,079	26,079	26,079	26,079
01423201301	Overtime	563	356	413	356	356	356	356
01423201502	Car Allowance	0	560	100	0	0	0	0
01423202100	Medical & Life	69,455	55,306	55,306	67,529	67,529	65,807	65,807
01423202200	Social Security	20,970	20,971	20,971	21,436	16,031	16,031	16,031
01423205101	Gasoline	2,832	2,900	2,900	3,460	3,460	3,460	3,460
01423205240	Payments to Insurance Fund	995	1,023	1,023	841	841	841	841
01423205301	Telephone	1,229	1,850	1,850	1,850	1,417	1,417	1,417
01423205400	Advertising/Official Notices	2,300	1,408	1,408	1,408	1,408	1,408	1,408
01423205405	Postage	1,732	1,700	1,700	1,700	1,700	1,700	1,700
01423205500	Copying & Printing	1,329	2,100	2,100	2,100	2,100	2,100	2,100
01423206100	Office Supplies & Expenses	4,137	2,380	2,380	2,380	2,380	2,380	2,380
Zoning Total		363,992	359,762	359,359	382,911	306,428	304,706	304,706

Bur/Offc: 203 Operations: Land Use
Dept/Div: 0233 Zoning Board of Appeals
Activity: 2330 Zoning Board of Appeals

Mission Statement

The primary function of the Zoning Board of Appeals is to consider variances of the zoning regulations where there is an unusual hardship with the land. Uses of property permitted under the zoning regulations but subject to the approval of the Board are considered under the heading of Special Exception. The Board also rules on appeals from the decisions of the Zoning Enforcement Officer. Whenever a variance or special exception application concerns property in the Coastal Area Management Area, the Board conducts a preliminary coastal site plan review on the matter. Zoning Board of Appeals decisions may be appealed to the Superior Court.

Program: Land Use

The mission of The Zoning Board of Appeals is to consider variances of the zoning regulations where there is an unusual hardship with the land, Special Exceptions and appeals from the decisions of the Zoning Enforcement Officer, to conduct preliminary costal site plan reviews and approvals for gasoline stations with convenience stores.

Activity Name	Service	e Output		Service Quality 100% of ZBA variances/special exceptions reviewed within 2 weeks			
Zoning Board of Appeals Job Title	• 106 Z	ZBA varianc	es/special excep				
	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase	
Admin Asst Land Use	1	1	\$76,668	\$76,668	\$0	0.00%	
BUDGET ADJUSTMENT	0	0	(\$2,217)	\$0	\$2,217	-100.00%	
	1	1	\$74.451	\$76.668	\$2,217	2.98%	

Fund: 0001 General Fund

Bur/Office:203Operations: Land UseDept/Div:0233Zoning Board of Appeals

Zoning Board of Appeals 2330 Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 Board of FY 08/09 **Original** Revised **Department** Mayor's **Finance** Account Title Budget Request **Board** Reps Ref Number Budget Request Actual 01423301100 Salaries 74,716 74,451 74,451 76,668 76,668 76,668 76,668 01423301201 Part-Time 23,699 23,473 23,473 23,473 0 0 0 15,178 15,700 01423302100 Medical & Life 15,700 18,880 18,880 18,399 18,399 01423302200 Social Security 7,434 7,491 7,491 7,661 5,865 5,865 5,865 01423302500 **Unemployment Compensation** 0 0 0 113 113 113 113 01423305240 Payments to Insurance Fund 380 406 406 416 416 416 416 01423305301 703 Telephone 504 703 703 539 539 539 01423305400 Advertising/Official Notices 800 800 345 800 800 800 800 01423305405 703 1,000 1,000 1,000 1,000 1,000 Postage 1,000 01423305500 Copying & Printing 616 820 900 820 820 820 820 01423306100 Office Supplies & Expenses 760 1,250 1,250 1,250 1,250 1,250 1,250 124,790 126,094 131,784 **Zoning Board of Appeals Total** 125,719 106,351 105,870 105,870

Bur/Offc: 203 Operations: Land Use
Dept/Div: 0234 Environmental Protection
Activity: 2340 Environmental Protection

Mission Statement

The Environmental Protection Board (EPB) is organized by Ordinance as a multi-purpose City Agency combining the duties and responsibilities of a local Inland Wetland and Watercourses Agency, a Local Conservation Commission and a Local Flood and Erosion Control Board.

The EPB is a regulatory agency - it issues special permits for all development activities affecting properties containing inland wetlands and watercourses, buffer/setback areas, designated flood-hazard areas and floodplains. The EPB also has stewardship responsibilities, including the creation and monitoring of open space resources, and it is an agency that advises other City boards and commissions, City departments, and members of the public on environmental and conservation issues.

The EPB director is Stamford's designated Floodplain Management Administrator, the designated liaison with the Connecticut Office of Long Island Sound Programs for Coastal Management issues, and a Connecticut State Certified Tree Warden.

EPB staff, along with Engineering Bureau staff, conduct final-site inspections of all development projects to ensure proper completion and conformance with City standards. EPB staff administer the City's participation in the Federal Emergency Management Agencies Community Ratings System Program qualifying Stamford property owners for a 15 percent reduction in annual flood insurance premiums.

Program: Environmental

The mission of the Environmental Protection Board is to provide for the management and regulation of development activities affecting properties containing sensitive environmental resources for the people of Stamford so that the City's unique environmental resources are protected, preserved and enhanced.

Activity Name	Service Output	Service Quality
Conduct Environmental Reviews	• 128 environmental reviews conducted	90% of initial environmental reviews conducted within 3 weeks
	• 1,061 building/zoning permit reviews conducted	100% of inspections conducted within 2 weeks
Flood Plain Management	 35 CRS re-certification tasks completed and re-application process completed 	15% reduction in flood insurance premiums (\$250,000.00)
Issue Environmental Permits	• 31 permit applications processed	85% of permit applications processed within 6 weeks
	• 140 inspections conducted	100% of inspections conducted within 3 weeks
Resolve Complaints	• 41 complaints resolved	95% of complaints resolved within 10 days

Bur/Offc: 203 Operations: Land Use
 Dept/Div: 0234 Environmental Protection
 Activity: 2340 Environmental Protection

Program: Environmental

The mission of the Environmental Protection Board is to provide for the management and regulation of development activities affecting properties containing sensitive environmental resources for the people of Stamford so that the City's unique environmental resources are protected, preserved and enhanced.

Activity Name	Service	Service Output				Service Quality			
Project Monitoring	5 1				100% of monitoring inspections conducted within 1 week of request				
Respond to Information Requests	• 650 in	ıformation r	equests received		100% of request received responded to within 2 days				
Technical Assistance	• 15 Capital Projects reviewed prior to submittal of regulatory applications and completion of construction drawings								
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
BUDGET ADJUSTMENT	0	0	(\$8,270)	\$0	\$8,270	-100.00%			
Environmental Analyst	1	1	\$67,617	\$69,527	\$1,910	2.82%			
Environmental Planner	1	1	\$97,381	\$97,381	\$0	0.00%			
Exec Dir Envir Prot Bd	1	0	\$109,428	\$0	(\$109,428)	-100.00%			
	3	2	\$266,157	\$166,909	(\$99,248)	-37.29%			

In FY10/11 1 Exec Dir Envir Prot Bd position has been eliminated and unfunded.

Fund: 0001 General Fund

Operations: Land Use Bur/Office: 203

Dept/Div: 0234 **Environmental Protection**

Equipment Maintenance

Environmental Protection Total

Environmental Protection 2340 Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised **Department** Mayor's **Finance** Board of Budget **Board** Reps Ref Number Account Title Budget Request Request Actual 01423401100 Salaries 265,887 266,157 266,157 276,437 166,909 166,909 166,909 195 100 29 100 100 100 01423401301 Overtime 100 01423401502 Car Allowance 1,663 2,280 2,280 0 0 0 0 01423402100 Medical & Life 45,534 47,101 47,101 56,639 56,639 55,195 55,195 01423402200 Social Security 20,427 20,543 20,543 21,155 12,776 12,776 12,776 01423405101 Gasoline 0 720 100 1,920 500 500 500 Payments to Insurance Fund 01423405240 433 465 465 481 481 481 481 01423405301 Telephone 1,100 1,100 1,100 843 843 843 1,213 Advertising/Official Notices 01423405400 900 900 900 900 900 900 900 01423405405 1,596 1,650 1,650 1,650 1,650 1,650 Postage 1,650 01423405500 Copying & Printing 216 1,100 1,100 1,100 1,100 1,100 1,100 Office Supplies & Expenses 01423406100 2,128 2,000 2,000 2,000 2,000 2,000 2,000 01423406605 1,700 2,400 2,400

2,400

346,516

341,892

2,400

345,825

2,400

246,298

365,882

2,400

244,854

244,854

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0235 Technology Activity: 2350 Technology

Mission Statement

The mission of the Technology Division of the Land Use Bureau is to manage special databases, provide technical support, and develop customized applications & products for the House Safety and Zoning Code Enforcement and Land Use Bureau so digital geographical information necessary for planning and management will be readily accessible and useable. Although the GIS Technician and other components of this department have been eliminated, the cost for licensing (\$3,500) remains in the budget as it is required in order for Land Use's staff to use the GIS systems. The service outputs and service quality indicators are a result of work of the entire task force. With the elimination of the GIS Technician, next year's project data will decline.

Program: GIS

The mission of the Technology Division of the Land Use Bureau is to manage spatial databases, provide technical support, and develop customized applications & products for the Housing Safety and Zoning Code Enforcement Program and for the Land Use Bureau so that digital geographical information necessary for planning and management will be readily accessible and useable.

Activity Name	Service Output	Service Quality
Develop Special Projects for Land Use Bureau	 95 Projects/Analysis Developed 5 Power Point Presentation 15 flyers / special documents 	80% of projects completed within 1 week. 90% of projects completed within 1 week 95% completed within 2 weeks
Distribute Maps/Digital Data	• 95 Ortho-maps requested	90% of maps distributed within 1 week
Manage Spatial Databases	• 7 databases maintained (updated and edited periodically)	40% updated quarterly
Provide Technical Support	• 35 requests for technical assistance	95% of requests resolved
Support Other Departments	• 65 special projects / Customized Maps	70% completed within 1 week
Census - LUCA Project	• 2 databases updated Research and information collection	95% completed in 2 months 95% completed in 2 months
Scofieldtown Water Contamination project	 150 maps created 1 website updated 90 Feature Class Created 1 database updated 	95% updated weekly 95% updated weekly 95% updated weekly 95% updated weekly

Bur/Offc: 203 Operations: Land Use

Dept/Div: 0235 Technology Activity: 2350 Technology

Program: GIS

The mission of the Technology Division of the Land Use Bureau is to manage spatial databases, provide technical support, and develop customized applications & products for the Housing Safety and Zoning Code Enforcement Program and for the Land Use Bureau so that digital geographical information necessary for planning and management will be readily accessible and useable.

Activity Name	Service	e Output			Service Quality			
Capital Budget Projects - Mapping	2 summary table2 Geodatabase created				90% completed in 3 months 90% completed in 3 months			
	_	_	n links to quarterl ribute informatio		90% completed in 90% completed in			
Support Housing Safety and Zoning Code	• 40 Maps created				85% completed v	85% completed within 1 week		
Enforcement Initiative	2 yearly Statistical Analysis/Reports (Fiscal/Calendar year)			•				
	12 Mc	onthly Sumr	nary Reports		95% completed within 2 weeks			
	4 Post	ers/Brochur	es English-Spani	ish	75% completed v	n 3 months n 3 months n 3 months vithin 1 week vithin 3 weeks vithin 2 weeks Vithin 3 weeks Vithin 2 weeks Vithin 3 weeks		
	Pos	Pos	FY 09/10 Budget	FY 10/11 Budget	Budget Salary	-		
Job Title	09/10	10/11	Salary	Salary	\$ Increase	•		
BUDGET ADJUSTMENT	0	0	(\$3,010)	\$0	\$3,010	-100.00%		
GIS Technician	1	0	\$59,674	\$0	(\$59,674)	-100.00%		
	1	0	\$56,664	\$0	(\$56,664)	-100.00%		

In FY10/11 1 GIS Technician has been eliminated and unfunded.

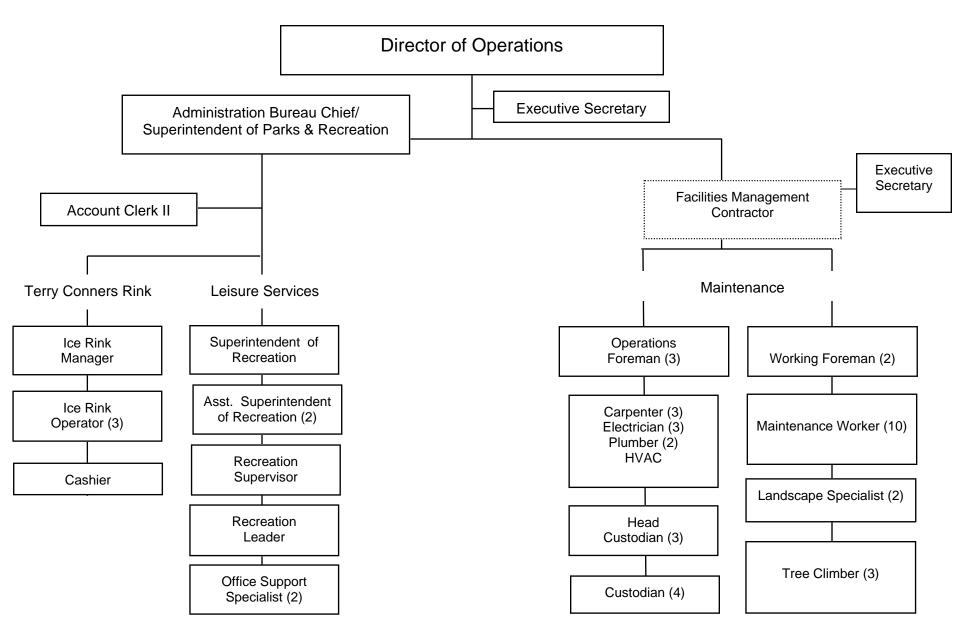
Fund: 0001 General Fund

Bur/Office: 203 Operations: Land Use

Dept/Div: 0235 Technology
Activity: 2350 Technology

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01423501100	Salaries	47,061	56,664	56,664	60,046	0	0	0
01423501203	Seasonal	3,825	760	0	760	0	0	0
01423502200	Social Security	4,666	4,393	4,393	4,652	0	0	0
01423503202	Conferences & Training	73	50	0	50	0	0	0
01423505101	Gasoline	0	390	100	390	0	0	0
01423505240	Payments to Insurance Fund	37	48	48	44	0	0	0
01423505301	Telephone	231	400	400	400	0	0	0
01423505405	Postage	0	215	215	215	0	0	0
01423506100	Office Supplies & Expenses	1,475	1,463	1,463	1,463	0	0	0
01423506605	Equipment Maintenance	1,100	3,500	3,500	3,500	3,500	3,500	3,500
Technology To	otal	58,469	67,883	66,783	71,519	3,500	3,500	3,500

City of Stamford Office of Operations Administration Bureau



Fiscal Year 2010/2011 Activity Summary Report

Fund: Bur/Offc:	0001 General Fund206 Operations: Administration	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div:	0213 Facilities Management							
2133	Government Center	1,692,860	1,697,018	1,637,808	2,305,498	2,142,120	2,142,120	2,142,120
2135	Maintenance	6,540,327	6,693,197	6,837,808	6,798,449	6,309,745	6,282,570	6,282,570
2136	Terry Conners Rink	752,687	761,605	766,294	802,614	743,138	740,935	740,935
2537	Kweskin Theatres	38,000	61,508	63,000	68,000	61,500	61,500	61,500
Facilities I	Management Total	9,023,874	9,213,328	9,304,910	9,974,561	9,256,503	9,227,125	9,227,125
Dept/Div:	0260 Administration							
2530	Leisure Services Administration	669,778	667,181	680,921	762,981	753,195	749,752	749,752
2531	Aquatics	333,356	281,770	278,311	281,808	281,808	281,808	281,808
2532	Project Music	91,422	96,659	95,479	96,494	0	0	0
2533	Subsidized Programs	32,289	90,830	38,886	90,830	47,364	47,364	47,364
2534	Fee-Supported Programs	640,218	720,865	721,665	680,643	609,034	609,034	609,034
2535	Self-Sustaining Programs	159,802	205,552	196,618	204,460	204,460	204,460	204,460
2536	Beach Enforcement	86,582	105,288	29,304	128,406	24,070	24,070	24,070
2600	Administration	521,824	588,491	778,887	955,786	882,222	877,039	877,039
Administra	ation Total	2,535,273	2,756,636	2,820,071	3,201,409	2,802,154	2,793,528	2,793,528
Operation	ns: Administration Total	11,559,147	11,969,964	12,124,981	13,175,970	12,058,656	12,020,652	12,020,652

Bur/Offc: 206 Operations: Administration
Dept/Div: 0213 Facilities Management
Activity: 2133 Government Center

Mission Statement

The mission of the Facilities Maintenance program is to provide the highest quality, cost effective preventative maintenance and upgrades to the Stamford Government Center so that this facility, owned by the City of Stamford, is accessible, operational, safe and clean.

Program: Facilities Maintenance Govt Ctr

The mission of the Facilities Maintenance program is to provide the highest quality, cost effective preventative maintenance to the Stamford Government Center so that the facility is accessible, operational, clean and safe.

Activity Name	Service Output	Service Quality 95% cleaning serviced on schedule		
Custodial Duties	• 272,000 square foot, class A, facility cleaned and maintained by contracted services employing 3 day time custodians, 2 engineers and 10 night custodians.			
Inventory Control Supplies	• 272,000 square foot, class A, facility supplied with all daily usage materials.	98% requests fulfilled.		
Lawn Maintenance	• Lawn service. Contracted service.	98% of lawn and landscapes serviced on schedule.		
Snow Removal	• Facility plowed, sidewalks shoveled, sanded, salted.	100% of facility sidewalks and driveways cleaned within 24 hours of the end of the storm.		
Tradesman Duties - Electrical, Plumbing, HVAC, Carpentry, Painting, Fire protection, management and custodial.	• 2,411 work-orders serviced	94% services completed on time		

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0213 Facilities Management

Government Center Activity: 2133

Activity:	2133 Government Center	EV 00/00	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01421333621	Contracted Svcs - Security	461,022	474,852	452,852	513,072	474,852	474,852	474,852
01421333622	Contracted Svcs - Custodial	606,714	576,170	583,170	649,972	576,170	576,170	576,170
01421335240	Payments to Insurance Fund	23,367	25,877	25,877	25,766	25,766	25,766	25,766
01421335301	Telephone	4,206	4,704	3,704	4,704	3,604	3,604	3,604
01421336202	Water	14,842	20,756	14,846	20,756	20,756	20,756	20,756
01421336204	Electric - Utility	833,673	778,792	778,792	778,792	739,852	739,852	739,852
01421336205	Natural Gas - Utility	100,334	153,637	100,337	153,637	145,955	145,955	145,955
01421336206	Sewer - Utility	18,583	15,165	15,165	15,165	15,165	15,165	15,165
01421336603	Building Maintenance	137,432	140,000	159,634	140,000	140,000	140,000	140,000
01421336613	Building Alterations	0	3,634	0	3,634	0	0	0
01421338999	City Support to BOE	-507,314	-496,569	-496,569	0	0	0	0
Government C	Center Total	1,692,860	1,697,018	1,637,808	2,305,498	2,142,120	2,142,120	2,142,120

Bur/Offc: 206 Operations: Administration Dept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

Mission Statement

The mission of the Facilities Maintenance program is to provide the highest quality, most cost efficient maintenance, repairs, and upgrades to all of the buildings and grounds owned by the City of Stamford so the facilities are accessible, operational, safe and clean.

Program: Parks Maintenance

The mission of Parks maintenance is to provide clean, safe, and esthetically pleasing parks, athletic fields, beaches, outdoor recreation facilities, and open space for the public to utilize and enjoy.

Activity Name	Service Output	Service Quality
Lawn Maintenance	• 92 lawns and medians serviced per week.	78% of all lawns serviced on schedule
Parks Maintenance	 58 parks maintained, mowed, cleaned, properly landscaped, and safety checked. 	82% of the parks in Stamford completed
Ballfields Groomed	• 38 little league, softball, and baseball fields are cut, seeded, fertilized, and groomed and lined for league play; also 22 adult and junior soccer fields maintained. 2 New syntheic Turf fields	95% requests fulfilled
Snow Removal/Leaf Removal	 All main Park roads, parking lots, and walking trails are plowed free of snow. Leaf removal includes all open park areas for 58 designated parks, including athletic fields, and all lawn access areas associated with these parks. 	95% facilities cleaned within 48 hours of the end of the storm. Leaf removal is measured at 90% of all designated Park areas.
Tradesman Duties - Electrical, Plumbing, HVAC, Carpentry, Painting.	 412 work-orders serviced. These include the upkeep and maintenance of 37 Parks support buildings. 	86% services completed on time as required (emergency, 48hr. window, 72 hr. window).

Bur/Offc: 206 Operations: Administration Dept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

Program: Tree Maintenance

The mission of Tree Department is to ensure the safety of the public, with regards to all the trees and plantings in the City of Stamford. It is also dedicated to providing new trees and plantings to provide the City with a more enjoyable and esthetically place to live.

Activity Name	Service Output	Service Quality		
Tree Removal	 Cut down all dangerous, dead, decaying or diseased trees. Responsible for the safety of the City residents involving 350 miles of City streetscape, and in 58 Parks. 	68% of all calls completed within 48 hrs. 97% of all emergency calls are handled within 24 hrs. Takedowns must be posted for 30 days.		
Tree Maintenance	 Trim and prune all dead and diseased branches and limbs from all trees in within 350 miles of City Streetscape; 1,327 service calls addressed last year; 	80% of all service calls completed within 72 hrs.		
Tree Planting	• 130 trees planted around the City of Stamford last year.	65% of all requests addressed and completed.		

Program: Facilities Maintenance

The mission of the Facilities Maintenance program is to provide the highest quality, most cost efficient preventative maintenance to all the facilities owned by the City of Stamford so the facilities and buildings are accessible, operational and safe.

Activity Name	Service Output	Service Quality		
Snow Removal	• 23 facilities plowed and shoveled.	98% facilities cleaned within 24 hours of the end of the storm.		
Inventory Control, Sanitation Supplies.	 48 facilities supplied with sanitary, cleaning and paper products on a daily basis 	90% requests fulfilled within a 24 hour period		
Lawn Maintenance	• 12 lawns maintained with regard to mowing and leaf pick up on a weekly basis.	94% of lawns serviced on schedule.		

Bur/Offc: 206 Operations: Administration Dept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

Program: Facilities Maintenance

The mission of the Facilities Maintenance program is to provide the highest quality, most cost efficient preventative maintenance to all the facilities owned by the City of Stamford so the facilities and buildings are accessible, operational and safe.

Activity Name	Service Output	Service Quality		
Custodial Duties-trash collection, sanitation of lavatories, dusting vacuuming, supply distribution, mopping, waxing and stripping floors.	• 12 public facilities; or 252,000 square feet cleaned on a daily basis by 5 custodians throughout the City of Stamford.	88% cleaning services completed on a daily basis by 8 custodians servicing 252,000 square feet. This equates to 28,000 square feet of space per custodian.		
Tradesman Duties - Electrical, Plumbing, HVAC, Carpentry, Fire Protection, Painting	• 1,226 work orders serviced in 76 various buildings throughout the City of Stamford over a 6 month period.	98% of level 1 priority issues completed within 24 hours, 94% of level 2 issues completed within 48 hours and 97% of regular maintenance repairs completed within 7 days.		

Bur/Offc: 206 Operations: Administration

Dept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

			FY 09/10	FY 10/11	Budget	Budget
1.1 T24.	Pos	Pos	Budget	Budget	Salary	Salary
Job Title	09/10	10/11	Salary	Salary	\$ Increase	% Increase
BUDGET ADJUSTMENT	0	0	(\$67,029)	\$0	\$67,029	-100.00%
Custodian (UAW)	5	4	\$247,458	\$201,642	(\$45,816)	-18.51%
Executive Secretary	0	1	\$0	\$56,042	\$56,042	100.00%
Head Custodian I (UAW)	3	3	\$194,106	\$194,105	\$0	0.00%
Landscape Specialist	1	2	\$80,987	\$150,042	\$69,056	85.27%
Maintenance Worker	14	10	\$571,348	\$441,809	(\$129,540)	-22.67%
Mt II-Carpenter/UAW	3	3	\$186,395	\$193,205	\$6,810	3.65%
Mt II-Electrician/UAW 35	3	3	\$198,589	\$206,270	\$7,681	3.87%
Mt II-Plumber/UAW	2	2	\$124,563	\$129,104	\$4,540	3.64%
Mt Trdworker II - HVAC Tech	1	1	\$61,782	\$64,052	\$2,270	3.67%
Office Support Specialist	1	0	\$47,163	\$0	(\$47,163)	-100.00%
Operations Foreman 35	1	1	\$76,768	\$61,873	(\$14,895)	-19.40%
Operations Foreman 37.5	2	2	\$153,336	\$153,436	\$100	0.07%
Tree Climber	4	3	\$126,048	\$128,220	\$2,172	1.72%
Tree Inspector	1	0	\$60,132	\$0	(\$60,132)	-100.00%
Working Foreman-UAW	2	2	\$100,171	\$100,171	\$0	0.00%
	43	37	\$2,161,818	\$2,079,972	(\$81,846)	-3.79%

In FY09/10 there was 1 vacant unfunded Maintenance Worker and 1 vacant unfunded Tree Climber. These positions have been eliminated in FY10/11. In FY10/11 2 vacant Maintenance Worker positions, 1 provisional Maintenance Worker position, 1 Custodian position, and 1 OSS position have been eliminated and unfunded. 1 Executive Secretary moved from Public Services (2100). Ops Foreman rehired (provisionally) at lower step.

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

Activity:	2135 Maintenance	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01421351100	Salaries	2,173,134	2,161,818	2,216,089	2,312,778	2,079,972	2,079,972	2,079,972
01421351203	Seasonal	294,375	297,132	285,132	297,132	195,084	195,084	195,084
01421351301	Overtime	358,752	235,451	302,765	235,451	235,451	235,451	235,451
01421351901	Differential	3,002	7,344	3,844	7,344	3,344	3,344	3,344
01421351902	Stand-By Time	3,660	3,872	3,872	3,872	3,872	3,872	3,872
01421352100	Medical & Life	984,848	899,499	899,499	1,065,901	1,065,901	1,038,726	1,038,726
01421352200	Social Security	209,968	206,979	206,979	218,528	192,606	192,606	192,606
01421352500	Unemployment Compensation	36,327	38,080	38,080	52,990	52,990	52,990	52,990
01421353202	Conferences & Training	1,419	990	1,490	990	0	0	0
01421353601	Contracted Services	314,098	300,000	388,516	392,969	341,580	341,580	341,580
01421353603	Contract - Sonitrol	38,503	30,190	30,190	30,190	30,190	30,190	30,190
01421353605	Tree Removal	17,779	25,000	31,500	25,000	20,000	20,000	20,000
01421354400	Equipment Rental	18,990	19,000	23,185	19,000	19,000	19,000	19,000
01421355240	Payments to Insurance Fund	704,734	1,049,819	1,049,819	660,279	660,279	660,279	660,279
01421355301	Telephone	35,846	41,118	35,308	41,118	31,503	31,503	31,503
01421355405	Postage	13	378	78	378	378	378	378
01421355500	Copying & Printing	714	1,613	713	1,613	1,613	1,613	1,613
01421355901	Pest Control	15,013	15,000	15,000	15,000	15,000	15,000	15,000
01421356100	Office Supplies & Expenses	7,803	13,500	9,541	13,500	11,000	11,000	11,000
01421356202	Water	62,599	62,614	62,614	62,614	62,614	62,614	62,614
01421356203	Fuel Oil	74,043	35,354	35,354	35,354	35,354	35,354	35,354

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0213 Facilities Management

Activity: 2135 Maintenance

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01421356204	Electric - Utility	439,846	454,852	454,852	454,852	418,464	418,464	418,464
01421356205	Natural Gas - Utility	162,710	199,105	162,715	199,105	183,176	183,176	183,176
01421356206	Sewer - Utility	19,191	25,035	25,035	25,035	25,035	25,035	25,035
01421356501	Supplies - Land	28,115	27,571	27,571	27,571	27,571	27,571	27,571
01421356506	OSHA Safety	10,206	12,109	12,109	12,109	12,109	12,109	12,109
01421356601	Vehicle Maintenance	0	0	0	58,000	55,883	55,883	55,883
01421356603	Building Maintenance	322,260	326,000	296,759	297,031	297,031	297,031	297,031
01421356604	Grounds Maintenance	117,114	102,000	126,300	102,000	102,000	102,000	102,000
01421356605	Equipment Maintenance	25,999	25,000	23,625	25,000	25,000	25,000	25,000
01421356700	Small Tools & Replacement	16,790	28,302	26,302	28,302	28,302	28,302	28,302
01421356801	Laundry	21,694	31,588	24,088	31,588	31,588	31,588	31,588
01421356911	Housekeeping Supplies	49,226	45,000	45,000	45,000	45,000	45,000	45,000
01421358100	Dues & Fees	250	855	2,855	855	855	855	855
01421358999	City Support to BOE	-28,696	-28,971	-28,971	0	0	0	0
Maintenance '	Total	6,540,327	6,693,197	6,837,808	6,798,449	6,309,745	6,282,570	6,282,570

Bur/Offc: 206 Operations: Administration
Dept/Div: 0213 Facilities Management
Activity: 2136 Terry Conners Rink

Mission Statement

For more than 35 years Terry Conners Rink has provided the Residents of Stamford with a first class skating facility that provides a wide range of programs to all ages and levels of skaters. It has always been and will continue to be our goal to provide these programs to our Residents at the lowest possible cost.

Program: Terry Conners Rink

The mission of the Terry Conners Rink program is to provide the best skating programs at a reasonable cost in an efficient and safe skating facility.

Activity Name	Service Output	Service Quality
High School Hockey	• 8,627 spectators	92% of customers rate the facility as "good" to "excellent"
	• \$29,722.30 generated	94% of customers rate the facility as "good" to "excellent"
Lesson Registration (Group Skating Lessons)	• 980 skaters served	80% of skaters are repeat customers
	• \$88,592 generated	95% of customers rate the facility as "good" to "excellent"
Skate Rental	• 3,054 skaters served	75% of skaters are repeat customers
	• \$10,875 generated	85% of customers rate the facility as "good" to "excellent"
Public Skating	• 8,175 skaters served	95% of customers rate the facility as "good" to "excellent"
	• \$40,718 generated	75% of skaters are repeat customers
Rink Advertising	• 9 Ad Spaces Sold at \$1,000 each	40 % of total ad space sold
Freestyle Ice	• \$34,159 generated	90% of skaters are repeat customers
Ice Rentals	• \$571,940.85 generated	85% of customers rate the facility as "good" to "excellent"
	• Serving over 65 groups with over 1,800 skaters served	90% of skaters are repeat customers
Freestyle Ice	• 799 skaters served	90% of customers rate the facility as "good" to "excellent"

Bur/Offc: 206 Operations: Administration
Dept/Div: 0213 Facilities Management
Activity: 2136 Terry Conners Rink

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$8,785)	\$0	\$8,785	-100.00%
Cashier	1	1	\$47,163	\$47,163	\$0	0.00%
Ice Rink Manager	1	1	\$86,596	\$86,496	(\$100)	-0.12%
Ice Rink Operator	2	3	\$94,026	\$124,798	\$30,772	32.73%
Operations Foreman 37.5	1	0	\$76,668	\$0	(\$76,668)	-100.00%
	5	5	\$295,669	\$258,457	(\$37,212)	-12.59%

In FY10/11 Operations Foreman position has been eliminated and unfunded & 1 Ice Rink Operator position has been added in its place.

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0213 Facilities Management

Activity: 2136 Terry Conners Rink

Activity:	2136 Terry Conners Rink	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01421361100	Salaries	295,139	295,669	270,669	295,317	258,457	258,457	258,457
01421361203	Seasonal	37,891	40,000	50,500	45,000	40,000	40,000	40,000
01421361301	Overtime	21,592	12,000	34,000	32,000	32,000	32,000	32,000
01421361501	Clothing Allowance	250	375	375	375	375	375	375
01421361901	Differential	3,478	5,939	3,439	5,939	3,939	3,939	3,939
01421362100	Medical & Life	75,890	78,502	78,502	86,408	86,408	84,205	84,205
01421362200	Social Security	27,435	27,080	27,080	28,965	25,610	25,610	25,610
01421363202	Conferences & Training	0	311	0	311	0	0	0
01421363304	Instructors	56,625	58,000	57,600	58,000	55,000	55,000	55,000
01421363411	Bank Fees - Credit Cards	3,138	1,571	3,071	1,571	1,571	1,571	1,571
01421363603	Contract - Sonitrol	1,644	1,644	1,644	1,980	0	0	0
01421365101	Gasoline	2,224	1,705	2,105	1,705	1,705	1,705	1,705
01421365240	Payments to Insurance Fund	21,718	6,990	6,990	6,047	6,047	6,047	6,047
01421365301	Telephone	2,993	3,077	3,077	3,077	2,357	2,357	2,357
01421365405	Postage	222	891	891	891	891	891	891
01421365500	Copying & Printing	2,683	1,250	1,250	1,250	1,250	1,250	1,250
01421366100	Office Supplies & Expenses	3,751	4,000	4,000	4,000	4,000	4,000	4,000
01421366204	Electric - Utility	98,687	114,176	114,176	114,176	114,176	114,176	114,176
01421366205	Natural Gas - Utility	52,155	65,389	55,389	65,389	65,389	65,389	65,389
01421366601	Vehicle Maintenance	4,413	3,239	3,239	5,025	5,025	5,025	5,025
01421366603	Building Maintenance	22,324	21,000	31,000	26,250	20,000	20,000	20,000

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0213 Facilities Management

Activity: 2136 Terry Conners Rink

Activity:	2136 Terry Conners Rink	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01421366902	Uniforms	756	953	953	953	953	953	953
01421366904	Recreation Supplies	3,252	3,280	1,780	3,280	3,280	3,280	3,280
01421368100	Dues & Fees	725	659	659	800	800	800	800
01421368832	Program Services	13,701	13,905	13,905	13,905	13,905	13,905	13,905
Terry Conners	s Rink Total	752,687	761,605	766,294	802,614	743,138	740,935	740,935

Bur/Offc: 206 Operations: Administration
Dept/Div: 0213 Facilities Management
Activity: 2537 Kweskin Theatres

Mission Statement

The facilities management's mission of the Kweskin Theatre is to ensure the facilities are accessible, operational and safe.

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0213 Facilities Management

Kweskin Theatres Activity: 2537

Activity:	253/ Kweskin Theatres		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01425373601	Contracted Services	25,000	48,508	50,000	55,000	48,500	48,500	48,500
01425376603	Building Maintenance	13,000	13,000	13,000	13,000	13,000	13,000	13,000
Kweskin Theatres Total			61,508	63,000	68,000	61,500	61,500	61,500

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2530 Leisure Services Administration

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers.

The Leisure Service Administrative unit provides general administrative support to the program units including clerical services and supplies; facilities scheduling; allocation and direction of staff; long and short range planning and coordination of services with other units of government.

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Assist Superintendent of Rec	2	2	\$157,392	\$157,392	\$0	0.00%
BUDGET ADJUSTMENT	0	0	(\$14,329)	\$0	\$14,329	-100.00%
Office Support Specialist	2	2	\$93,926	\$94,026	\$100	0.11%
Recreation Leader	1	1	\$52,361	\$53,839	\$1,479	2.82%
Recreation Supervisor	1	1	\$60,432	\$60,432	\$0	0.00%
Superintendent of Recreation	1	1	\$103,152	\$103,152	\$0	0.00%
	7	7	\$452,933	\$468,841	\$15,908	3.51%

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Leisure Services Administration

Dept/Div: 0260 Administration

2530 Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised **Department** Mayor's **Finance** Board of Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01425301100 Salaries 451,997 452,933 452,933 468,841 468,841 468,841 468,841 11,142 11,142 01425301301 Overtime 14,864 11,142 16,142 11,142 11,142 01425301501 Clothing Allowance 500 825 825 825 825 825 825 01425301502 Car Allowance 2,370 6,080 6,080 6,080 2,580 2,580 2,580 Differential 746 2,350 2,350 2,350 850 01425301901 850 850 01425302100 Medical & Life 108,552 110,612 110,612 135,058 135,058 131,615 131,615 01425302200 Social Security 36,156 36,210 36,210 37,427 37,044 37,044 37,044 01425303202 Conferences & Training 936 936 0 0 1,796 1,151 0 01425303411 Bank Fees - Credit Cards 15,501 5,000 19,000 5,000 5,000 5,000 5,000 01425304400 **Equipment Rental** 0 0 2,334 2,334 2,334 2,334 2,334 01425305101 Gasoline 142 1,425 795 3,425 3,425 3,425 3,425 01425305240 Payments to Insurance Fund 578 624 624 654 654 654 654 01425305301 6,679 6,679 5,117 Telephone 6,014 6,679 5,117 5,117 01425305405 Postage 754 415 415 415 415 415 415 01425305500 Copying & Printing 24,280 25,500 19,081 23,166 23,166 23,166 23,166 01425306100 Office Supplies & Expenses 5,014 6,100 5,255 6,100 6,100 6,100 6,100 50,294 50,294 01425306601 Vehicle Maintenance 0 0 0 52,200 50,294 01425308100 Dues & Fees 515 350 435 350 350 350 350 669,778 667,181 680,921 762,981 753,195 749,752 749,752 Leisure Services Administration Total

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2531 Aquatics

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers. The Aquatics unit provides lifeguards at Stamford's four public beaches and two (2) pools, and coordinates use of public facilities for swimming classes and recreational swimming. As a waterfront community we also feel it's necessary to offer swim lessons throughout the year to ensure that our children can swim.

Program: Beaches and Pools Staffing

The mission of the Beaches and Pools Staffing Program is to provide safe and quality aquatics programs and supervision of City beaches and pools.

Activity Name	Service Output	Service Quality		
Provides Aquatics Programs and Lifeguard First Responder Services	• 1 Lifeguard Training class	12 Participants 75% of all participants successfully pass the course		
	• 60 swim lesson classes held/4 sessions annually	410 total Participants 87% of all participants successfully pass the course		
	• Lifeguard 4 beaches over Summer	3,560 hrs of supervised Lifeguard time		
	• Lifeguard 2 pools over Summer	896 hrs of supervised Lifeguard time		
	• Lifeguard open swim 1 pool over Winter	120 hrs of supervised Lifeguard time		

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2531 Aquatics

Activity.	2551 Tiquaties	FY 08/09	FY 09/10 Original	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	Actual	Originai Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01425311203	Seasonal	246,226	195,000	195,000	195,077	195,077	195,077	195,077
01425311301	Overtime	44,379	42,088	42,088	42,088	42,088	42,088	42,088
01425312200	Social Security	18,843	18,137	18,137	18,143	18,143	18,143	18,143
01425313601	Contracted Services	8,802	11,764	8,264	11,764	11,764	11,764	11,764
01425315240	Payments to Insurance Fund	822	787	787	742	742	742	742
01425316700	Small Tools & Replacement	3,199	3,112	3,112	3,112	3,112	3,112	3,112
01425316902	Uniforms	5,753	5,756	5,756	5,756	5,756	5,756	5,756
01425316903	Medical Supplies	1,555	1,538	1,538	1,538	1,538	1,538	1,538
01425316904	Recreation Supplies	3,779	3,588	3,629	3,588	3,588	3,588	3,588
Aquatics Tota	l	333,356	281,770	278,311	281,808	281,808	281,808	281,808

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration Activity: 2532 Project Music

Mission Statement

Project Music is no longer funded in this budget.

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2532 Project Music

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01425321201	Part-Time	74,351	75,000	75,000	75,000	0	0	0
01425322200	Social Security	5,737	5,738	5,738	5,738	0	0	0
01425323503	Performing Arts	240	308	308	308	0	0	0
01425323601	Contracted Services	4,123	4,850	4,850	4,850	0	0	0
01425324400	Equipment Rental	3,851	4,613	4,613	4,613	0	0	0
01425325240	Payments to Insurance Fund	1,784	3,585	3,585	3,420	0	0	0
01425325301	Telephone	207	207	207	207	0	0	0
01425326100	Office Supplies & Expenses	1,130	2,358	1,178	2,358	0	0	0
Project Music	Total	91,422	96,659	95,479	96,494	0	0	0

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2533 Subsidized Programs

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers.

Subsidized programs and events are all those that do not bring significant revenue back to the general fund, but provide positive quality of life local experiences for children, families and seniors to enjoy. They include all special events, concerts, and all activities for low income, inner city children.

Program: Subsidized Programs

The mission of Subsidized Programs it to offer programming and special events that enhance the quality of life for residents such as the Halloween Party, Hay Ride with Santa, and the Easter Eggstravaganza, the winter open gyms at 5 sites throughout the City, Carwin Park summer shows and the popular Scalzi summer concert series.

Activity Name	Service Output	Service Quality
Conduct Special Events Youth and Family Programming	• 7,428 participants enrolled; 6 children's special events, 11 adult concerts and 5 youth rec special events at Carwin Park	96% of parents/participants rated the activity good or better 92% participate return rate

Fund: 0001 General Fund

Bur/Office: Operations: Administration 206

Dept/Div: 0260 Administration

Subsidized Programs 2533 Activity:

Activity:	2533 Subsidized Programs		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01425331203	Seasonal	699	43,160	5,160	43,160	19,160	19,160	19,160
01425331301	Overtime	1,648	3,543	4,743	3,543	3,543	3,543	3,543
01425332200	Social Security	3,573	3,573	3,573	3,573	1,737	1,737	1,737
01425333503	Performing Arts	7,145	17,630	17,630	17,630	0	0	0
01425333601	Contracted Services	15,989	16,209	3,709	16,209	16,209	16,209	16,209
01425335405	Postage	0	0	71	0	0	0	0
01425336902	Uniforms	1,361	2,000	2,000	2,000	2,000	2,000	2,000
01425336904	Recreation Supplies	1,875	4,715	2,000	4,715	4,715	4,715	4,715
Subsidized Pro	ograms Total	32,289	90,830	38,886	90,830	47,364	47,364	47,364

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2534 Fee-Supported Programs

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers.

The Fee Supported Programs unit provides for the organization, supervision and coordination of partially fee supported youth programs. Revenue is collected, but does not cover the entire cost to operate some of these programs. They include all summer playground and day camps, winter and spring vacation camps, open gyms, ski trips, crafts, pre-school classes, computer, fitness, youth sports, special needs classes, dance programs, etc.

Program: Day Camps & Playgrounds, Youth Programs, Trips

To offer safe and quality summer day camps and playgrounds, vacations camps, pre-school, after school and enrichment programs to Stamford youth.

Activity Name	Service Output	Service Quality
Operate Summer Camps and Playground Programs	• 8 sites offered	92% participant return rate
	• 1,358 children registered	94% of parents rated the activity good or better
Operate Youth Programs, Camps, and Trips	• 752 hours provided	96% of parents rated the activity good or better
	• 6,946 participants enrolled	96% of parents rated the activity good or better
	• 92 programs offered/296 sessions	91% participant return rate

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2534 Fee-Supported Programs

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01425341203	Seasonal	378,380	420,000	420,000	420,000	374,755	374,755	374,755
01425341301	Overtime	10,635	17,248	18,048	17,248	17,248	17,248	17,248
01425342200	Social Security	33,915	33,449	33,449	33,449	29,988	29,988	29,988
01425342500	Unemployment Compensation	2,444	3,363	3,363	3,950	3,950	3,950	3,950
01425343601	Contracted Services	62,528	78,499	78,499	78,499	76,499	76,499	76,499
01425345240	Payments to Insurance Fund	23,496	44,851	44,851	4,042	4,042	4,042	4,042
01425345405	Postage	577	511	511	511	511	511	511
01425345500	Copying & Printing	2,335	1,304	1,304	1,304	1,304	1,304	1,304
01425346902	Uniforms	8,867	8,069	8,069	8,069	7,761	7,761	7,761
01425346903	Medical Supplies	2,547	2,563	2,563	2,563	2,413	2,413	2,413
01425346904	Recreation Supplies	70,204	68,780	68,780	68,780	57,655	57,655	57,655
01425348833	Busing	44,290	42,228	42,228	42,228	32,908	32,908	32,908
Fee-Supported	d Programs Total	640,218	720,865	721,665	680,643	609,034	609,034	609,034

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2535 Self-Sustaining Programs

Mission Statement

The Leisure Services Division enhances the quality of life in Stamford by providing diverse recreational programs and coordinating services with and to other leisure service providers.

The Self-Sustaining programs unit provides for the organization and supervision of adult sports leagues and any and all youth and adult programs and trips in which revenues completely cover the cost of all expenses.

Program: Self-Sustaining

The mission of the Self-Sustaining program is to organize and supervise the adult sports leagues in Basketball, Indoor Soccer, Beach Volleyball, Indoor Volleyball, Softball and any and all youth and adult program and trips in which revenues completely cover the cost of all direct expenses.

Activity Name	Service Output	Service Quality
Offer Adult Programs, Leagues and Trips	• 42 programs offered	87% Participant return rate
	• 6,848 participants enrolled	96% of participants rated the activities good or better
Administer Field	• 14 organizations served	Field utilization rate is at 100% capacity
Administer Field Permits for all City Park Fields	• 14 permits issued	86% of the organizations rated the facilities good or better

159,802

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

Self-Sustaining Programs Total

Self-Sustaining Programs 2535 Activity: FY 09/10 FY 10/11 FY 10/11 FY 09/10 FY 10/11 FY 10/11 Board of FY 08/09 **Original** Revised **Department** Mayor's **Finance** Budget **Board** Reps Ref Number Account Title Budget Request Request Actual 01425351203 Seasonal 49,609 77,657 71,225 77,657 77,657 77,657 77,657 12,097 9,744 10,744 9,744 9,744 9,744 9,744 01425351301 Overtime 01425352200 Social Security 6,686 6,686 6,686 6,686 6,686 6,686 6,686 01425352500 **Unemployment Compensation** 1,654 1,812 1,812 737 737 737 737 01425353601 **Contracted Services** 44,162 54,692 54,092 54,692 54,692 54,692 54,692 01425355240 Payments to Insurance Fund 121 169 169 152 152 152 152 01425355405 Postage 327 670 599 670 670 670 670 01425355500 Copying & Printing 726 3,075 725 3,075 3,075 3,075 3,075 Office Supplies & Expenses 875 875 875 875 875 01425356100 872 435 01425356902 Uniforms 4,904 5,740 5,740 5,740 5,740 5,740 5,740 01425356903 Medical Supplies 767 769 769 769 769 769 769 Recreation Supplies 01425356904 31,628 37,413 37,372 37,413 37,413 37,413 37,413 01425358100 Dues & Fees 6,250 6,250 6,250 6,250 6,250 6,250 6,250

205,552

196,618

204,460

204,460

204,460

204,460

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration

Activity: 2536 Beach Enforcement

Mission Statement

This service will provide funding for beach attendants at Cove Island Park, Cummings Beach, West Beach and Heroy Park.

Fund: 0001 General Fund

Bur/Office: 206 Operations: Administration

Dept/Div: 0260 Administration

2536 Beach Enforcement Activity:

Activity:	2536 Beach Enforcement		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01425361203	Seasonal	64,449	80,000	19,187	101,850	20,000	20,000	20,000
01425361301	Overtime	5,606	10,000	999	10,000	2,000	2,000	2,000
01425361501	Clothing Allowance	500	500	500	500	0	0	0
01425361901	Differential	568	568	568	568	0	0	0
01425362200	Social Security	6,885	6,967	6,967	8,638	1,683	1,683	1,683
01425362500	Unemployment Compensation	4,360	403	403	0	0	0	0
01425365301	Telephone	342	2,463	293	2,463	0	0	0
01425366902	Uniforms	3,873	4,387	387	4,387	387	387	387
Beach Enforc	ement Total	86,582	105,288	29,304	128,406	24,070	24,070	24,070

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration Activity: 2600 Administration

Mission Statement

The mission of Administration is to provide the other Bureaus of the Office of Operations with administrative assistance and to provide the general policy guidelines by which all Bureaus operate. In addition, to operate an efficient, informative, centralized payroll function for all of Operations.

To provide a centralized accounting, support and the ability for all locations to monitor respective accounts and line items.

Administration should be a support service on which all other Bureaus can rely.

Program: Human Resources Support

The mission of the Human Resources Support program within the Office of Operations is to efficiently expedite HR support processes that enhance operations.

Activity Name	Service Output	Service Quality
Process PAFs	• 611 of PAFs processed	98.4% of PAF's processed in the past 12 months that were error-free and submitted in a timely basis.
Hire Seasonals	• 452 seasonals hired	97% of hires processed meeting managers' requirements
Update Rate Increases	• 102 rate increases processed per year.	99% processed on time accurately.
Schedule Physicals for New Hires	• 124 physicals scheduled.	100% completed on time to begin employees on their scheduled start date.
Make Changes in Positions	• 9 positions updates requested.	100% approved by Personnel Commission
Attend Grievance Hearings	• 6 Grievances hearings attended.	100% of grievances won or resolved.

Program: Payroll

The mission of the Payroll program within the Office of Operations is to provide timely, accurate data entry resulting in accurate weekly paychecks, efficient record keeping, processing of information to Human Resources and Payroll and effective interdepartmental communication.

Activity Name	Service Output	Service Quality
Assemble Records	• 144,900 records kept	98.9% of records maintained that are error-free

Bur/Offc: 206 Operations: Administration

Dept/Div: 0260 Administration Activity: 2600 Administration

Program: Payroll

The mission of the Payroll program within the Office of Operations is to provide timely, accurate data entry resulting in accurate weekly paychecks, efficient record keeping, processing of information to Human Resources and Payroll and effective interdepartmental communication.

Activity Name	Service	e Output			Service Quality			
Data Entry	• 984,20	00 records e	ntered		99.4% of records that are error-free on a weekly basis			
Complete Payroll	• 9,562	• 9,562 employees records processed				6% reduction in time between record gathering and data entry		
Update Weekly Hard Copy/Disk	• 24,59	l payroll red	cords processed		97% of records tr	ransmitted that are e	error-free	
Distribute Checks	• 18,200 checks sorted and delivered				4% reduction in time between receipt of bulk checks and sorting delivery			
File and Retain Records	• 19,847 records kept				98% of time employees with complete, accurate records.			
Job Title	Pos 09/10	9			Budget Salary \$ Increase	Budget Salary % Increase		
Account Clerk II	1	1	\$49,886	\$49,986	\$100	0.20%		
Accounting Supervisor	0	0	\$0	\$0	\$0	100.00%		
Admin Serv Bur Chief	1	1	\$123,866	\$123,866	\$0	0.00%		
BUDGET ADJUSTMENT	0	0	(\$10,432)	\$0	\$10,432	,432 -100.00%		
CHARGEBACK to E.G. Brennan	0	· · · · · · · · · · · · · · · · · · ·			\$6,194 -50.00%			
Director of Operations	1	1	\$138,436	\$131,394	(\$7,041)	-5.09%		
Executive Secretary	1	1	\$56,593	\$56,692	\$100	0.18%		

In FY10/11 Accounting Supervisor position (budgeted in dept #2100 in FY09/10 and moved to dept #2600 during year) has been eliminated and unfunded. Chargeback to EG Brennan (2610) for Ops Admin Bureau Chief reduced from 10% to 5%.

\$345,961

\$355,745

\$9,784

2.83%

Fiscal Year 2010/2011 Board of Representatives Operating Budget

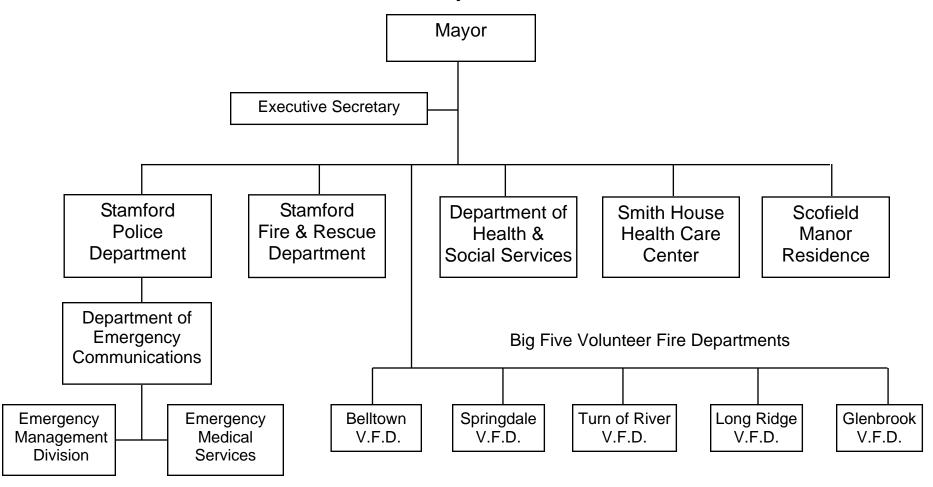
Fund: 0001 General Fund

Bur/Office: Operations: Administration 206

Dept/Div: 0260 Administration 2600 Administration Activity:

Activity:	2600 Administration	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01426001100	Salaries	347,584	345,961	413,991	416,177	355,745	355,745	355,745
01426001101	Reduction - Salary	0	0	6,746	0	0	0	0
01426001202	Permanent Part-time	11,329	20,145	15,109	27,657	27,657	27,657	27,657
01426001301	Overtime	33,533	27,088	45,124	39,601	39,601	39,601	39,601
01426001505	Deferred Compensation	13,415	13,844	13,844	13,844	13,844	13,844	13,844
01426001901	Differential	22	0	0	0	0	0	0
01426002100	Medical & Life	128,342	112,033	112,033	203,296	203,296	198,113	198,113
01426002200	Social Security	-37,239	31,139	31,139	38,042	33,419	33,419	33,419
01426002500	Unemployment Compensation	-7,083	0	0	0	0	0	0
01426003202	Conferences & Training	3,776	990	0	990	0	0	0
01426004400	Equipment Rental	0	3,064	4,064	3,064	3,064	3,064	3,064
01426005240	Payments to Insurance Fund	717	713	713	179,601	179,601	179,601	179,601
01426005301	Telephone	6,644	6,494	6,494	6,494	4,975	4,975	4,975
01426005405	Postage	764	800	800	800	800	800	800
01426005500	Copying & Printing	4,399	8,000	2,408	8,000	4,000	4,000	4,000
01426006100	Office Supplies & Expenses	15,622	16,220	23,270	16,220	16,220	16,220	16,220
01426006605	Equipment Maintenance	0	2,000	0	2,000	0	0	0
01426008000	Non-Salary Budget Reduction	0	0	103,152	0	0	0	0
Administration	n Total	521,824	588,491	778,887	955,786	882,222	877,039	877,039

City of Stamford Office of Public Safety, Health and Welfare



Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 310 Office of Public Safety, Health & W	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0310 Public Safety, Health & Welfare-Adm							
3101 Pub Safety, Hlth & Welf-Adm	2,133,483	2,026,409	2,201,669	5,392,821	1,825,352	1,824,593	1,824,593
Public Safety, Health & Welfare-Adm Total	2,133,483	2,026,409	2,201,669	5,392,821	1,825,352	1,824,593	1,824,593
Office of Public Safety, Health & W Total	2.133.483	2.026.409	2.201.669	5.392.821	1.825.352	1.824.593	1.824.593

Bur/Offc: 310 Office of Public Safety, Health & W Dept/Div: 0310 Public Safety, Health & Welfare-Adm

Activity: 3101 Pub Safety, Hlth & Welf-Adm

Mission Statement

As set forth in Section C5-40-1 of the Charter of the City of Stamford, the Director of Public Safety, Health and Welfare is "responsible for the administration, supervision and performance of all municipal functions related to, but not limited to police, fire, health, social services, rescue, emergency medical services, emergency management and homeland security." Other administrative duties assigned by the Mayor include housing development, selected economic development projects, and intergovernmental relations. The Director of Public Safety, Health & Welfare position has been unfunded and eliminated in the budget. The Mayor is assuming the responsibilities of the Director.

The budget for Volunteer Fire Support is also budgeted in Public Safety, Health & Welfare Administration.

Turn of River VFD: The Turn of River Fire Department has a long and proud history, dating back to its incorporation in 1928. Today, we find that our mission has changed little since our inception. We are committed to providing the best possible fire and rescue service to the homes and businesses we protect in the Turn of River district, as well as becoming involved in the special needs of our community.

What has changed tremendously, and continues to change, is the specific services that we provide and the number of times that we are called upon to assist our neighbors. TRFD are the "First Responders" within our entire district. This means that in addition to responding to fires and other similar emergencies, we are now called upon for a very high number of EMS incidents, HAZMAT incidents and possible terror attacks, as well as various non-emergency calls.

Long Ridge VFD:

"The purpose of the Company shall be the preservation of life and property during fires and other emergencies, as may occur in the Long Ridge Fire district and vicinity."

(Article I, Section 2 Long Ridge Fire Company, Inc. By - Laws)

New Hope VFD:

Continue to provide the highest level of fire protection for Glenbrook community and all other surrounding districts. To provide a strong community involvement in the education of fire safety. To continue a strong growth of volunteer membership in our firefighting force. Our commitment to excellence in firefighting is proven by the dedication of our volunteers by pursuing aggressively all educational opportunities that promote firefighting training and public education in fire safety. To increase the number of career staff firefighters. To continue our cost effective fire protection, by utilizing both paid and volunteer firefighters.

Belltown VFD:

In nearly three-quarters of a century, our mission remains the same; "To protect the lives and property of the people of Belltown and the entire community when called upon. To strive to be the best we can be by keeping abreast of the latest advances in the suppression of fire and training and the latest advances in first responder.

Bur/Offc: 310 Office of Public Safety, Health & W Dept/Div: 0310 Public Safety, Health & Welfare-Adm

Activity: 3101 Pub Safety, Hlth & Welf-Adm

Springdale VFD:

The mission of the Springdale Fire Company is to assure and improve the safety of the citizens of Springdale and the members of the Springdale Fire Company.

FIRE DEPARTMENT	ORIGINAL BUDGET FY 09/10	REVISED BUDGET FY 09/10	DEPT REQUEST FY 10/11	RECOMMENDED FY 10/11	
BELLTOWN	20,000	30,000	179,756	20,000	
GLENBROOK	163,881	163,881	164,530	163,881	
LONG RIDGE	1,268,567	1,268,567	3,248,791	1,268,567	
SPRINGDALE	138,135	138,135	1,110,391	138,135	
TURN OF RIVER	40,000	40,000	337,200	40,000	
TOR AREA FIRE SUPPOR	ST 54,500	54,500	54,500	54,500	
	1,685,083	1,695,083	5,095,168	1,685,083	

FY 09/10 FY 10/11 Budget Budget Budget Budget Salary Salary Pos Pos Job Title Salary % Increase 09/10 10/11 Salary \$ Increase **BUDGET ADJUSTMENT** 0 0 \$12,674 -100.00% (\$12,674)\$0 Dir Pub Safety, Hlth & Wel 1 0 \$130,744 \$0 (\$130,744) -100.00% **Executive Secretary** 1 \$56,393 \$0 0.00% 1 \$56,392 2 (\$118,070) \$174,463 \$56,392 -67.68%

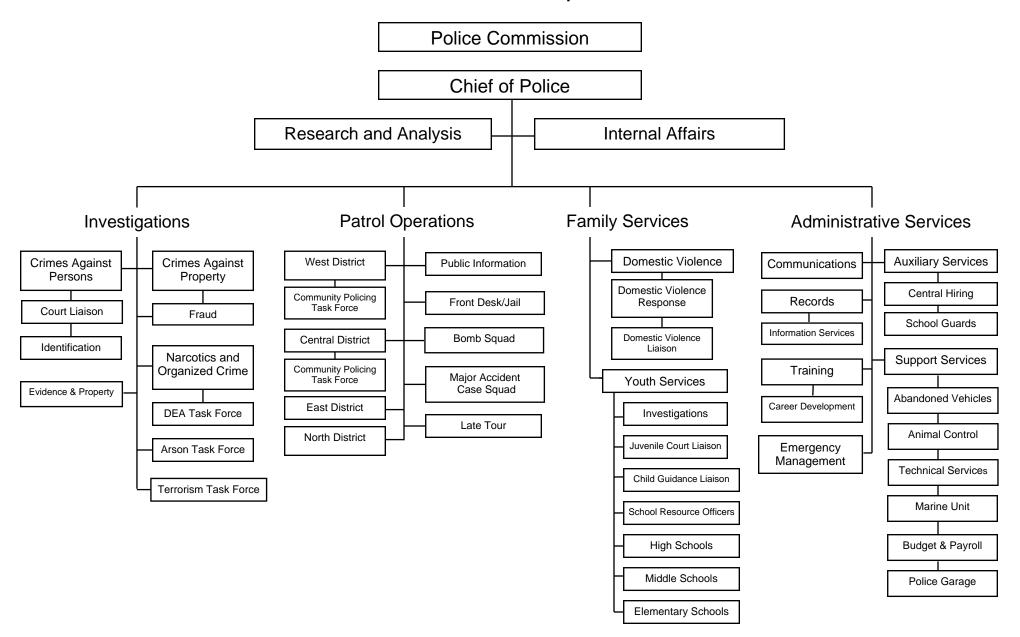
The Director of Public Safety, Health & Welfare position has been unfunded & eliminated.

Fund: 0001 General Fund

Bur/Office: 310 Office of Public Safety, Health & WDept/Div: 0310 Public Safety, Health & Welfare-Ad

3101 Pub Safety, Hlth & Welf-Adm Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised **Department** Mayor's **Finance** Board of Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01431011100 Salaries 175,206 174,463 177,915 194,828 56,392 56,392 56,392 01431011101 Reduction - Salary 0 0 0 0 0 0 24,000 01431011301 Overtime 0 99 99 100 0 0 0 01431011505 **Deferred Compensation** 11,924 13,074 13,074 0 0 0 0 01431012100 Medical & Life 39,097 39,606 29,769 29,010 29,010 39,606 29,769 01431012200 Social Security -101,669 14,354 14,354 15,990 5,392 5,392 5,392 01431013201 Education, Training & Certification 679 3,000 0 3,000 0 0 0 01431013601 Contracted Services 81,311 93,781 46,480 51,048 46,955 46,955 46,955 0 0 01431015101 Gasoline 63 63 63 0 0 01431015240 Payments to Insurance Fund 77,057 255 255 224 224 224 224 01431015301 Telephone 635 895 695 895 686 686 686 01431015405 Postage 102 236 236 236 100 100 100 01431015500 Copying & Printing 500 500 250 250 697 500 250 Office Supplies & Expenses 01431016100 890 1,000 1,000 1,000 500 500 500 01431018000 Non-Salary Budget Reduction 0 0 138,308 0 0 0 0 01431018843 Volunteer Fire Support 1,847,555 1,685,083 1,745,084 5,095,168 1,685,083 1,685,083 1,685,083 2,133,483 2.026,409 2,201,669 5,392,821 1,825,352 1,824,593 Pub Safety, Hlth & Welf-Adm Total 1,824,593

Stamford Police Department



Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 330 Police Department	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0330 Department Wide							
3300 Department Wide	41,174,130	41,600,897	42,684,997	51,435,101	47,587,036	47,077,431	47,077,431
Department Wide Total	41,174,130	41,600,897	42,684,997	51,435,101	47,587,036	47,077,431	47,077,431
Dept/Div: 0334 Division of Administrative Service	ees						
3361 Support Services	1,388,385	1,181,889	1,116,789	1,202,889	1,176,838	1,176,838	1,176,838
3366 Animal Control	361,391	357,100	355,100	390,030	379,869	377,666	377,666
Division of Administrative Services Total	1,749,776	1,538,989	1,471,889	1,592,919	1,556,707	1,554,504	1,554,504
Dept/Div: 0394 Harbor Master							
3940 Harbor Master	0	200	200	0	0	0	0
Harbor Master Total	0	200	200	0	0	0	0
Police Department Total	42,923,906	43,140,086	44,157,086	53,028,020	49,143,743	48,631,935	48,631,935

Bur/Offc: 330 Police DepartmentDept/Div: 0330 Department WideActivity: 3300 Department Wide

Mission Statement

As members of the community, we are dedicated to provide a safe and secure environment through our commitment to community oriented service with pride and excellence. We commit to reduce the fear of crime and protect life and property through aggressive crime fighting techniques; Prevent, detect and investigate criminal activity in collaboration with other law enforcement agencies, public and private interest groups; Apprehend offenders and maintain a vigilant watch over repeat offenders on probation, parole or community release; Maintain public order and safety through problem oriented and community based policing.

Program: Marine

The mission of the Marine program is to provide law enforcement and rescue functions to the waters of Stamford and to provide assistance and mutual aid to the US Coast Guard and neighboring towns so that life and property may be protected. To provide knowledge to the boating community regarding marine law enforcement and safety.

Activity Name	Service Output	Service Quality
Enforce Laws and Ordinances	Arrest: 1 Misdemeanor Summons	Even with last year
	• 37 summons (infractions) issued	A 7.5% decrease in summons
	• 172 written warnings issued	4.4% decrease in warnings
Incidents/Search and Response	• 93 searches	7% decrease from last year
		* Search and rescue incidents are initiated by the report of a boat in distress and initiate a response from the SPD Marine Division.
Respond to Mutual Aid Requests	• 10 mutual aid calls responded to	An 25% increase in the number of mutual aid calls from last year
Assist Coast Guard	• 9 assists made	33% increase in assists
Conduct Shore Patrol	• 442 hours of patrol performed	
	• 10 miles of coastline patrolled	100% of violations issued by patrol

Bur/Offc: 330 Police DepartmentDept/Div: 0330 Department WideActivity: 3300 Department Wide

Program: Marine

The mission of the Marine program is to provide law enforcement and rescue functions to the waters of Stamford and to provide assistance and mutual aid to the US Coast Guard and neighboring towns so that life and property may be protected. To provide knowledge to the boating community regarding marine law enforcement and safety.

Activity Name Service Output		Service Quality				
Make Safety Inspections	• 327 inspections completed	A 5.2% decrease in inspections 100% of violations resolved				
Maintain Equipment	• 767 hours of maintenance provided	A 4.1% decrease in maintenance due to no major breakdowns.				
Boating Accidents	• 3 Boating accidents responded to	50% increase in accidents				

Bur/Offc: 330 Police DepartmentDept/Div: 0330 Department WideActivity: 3300 Department Wide

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk I	1	0	\$44,468	\$0	(\$44,468)	-100.00%
Account Clerk II	1	1	\$50,086	\$50,086	\$0	0.00%
Administration Manager	1	0	\$0	\$0	\$0	100.00%
Assistant Police Chief	2	2	\$242,096	\$242,096	\$0	0.00%
BUDGET ADJUSTMENT	0	0	(\$1,782,913)	\$0	\$1,782,913	-100.00%
Computer Technician	1	1	\$68,621	\$68,621	\$0	0.00%
Equipment Mechanic 37.5	3	3	\$168,457	\$168,457	\$0	0.00%
Office Support Specialist	7	4	\$321,353	\$187,752	(\$133,601)	-41.57%
Police Aide	7	5	\$333,040	\$247,623	(\$85,418)	-25.65%
Police Captain	7	8	\$725,245	\$869,264	\$144,020	19.86%
Police Chief	1	1	\$132,621	\$135,121	\$2,500	1.89%
Police Clerk-Matron	2	2	\$88,837	\$88,937	\$100	0.11%
Police Equip Mechanic	1	1	\$80,296	\$84,649	\$4,353	5.42%
Police Lieutenant	13	11	\$1,177,809	\$1,051,869	(\$125,940)	-10.69%
Police Officer	228	210	\$15,167,199	\$14,882,347	(\$284,852)	-1.88%
Police Sergeant	54	48	\$4,246,824	\$3,970,607	(\$276,216)	-6.50%
Research Assistant	2	1	\$113,185	\$56,592	(\$56,593)	-50.00%
Secretary	1	0	\$47,163	\$0	(\$47,163)	-100.00%
	332	298	\$21,224,387	\$22,104,022	\$879,635	4.14%

The vacant & unfunded Administration Manager position has been eliminated. The Secretary, Account Clerk I, 1 Research Assistant, 3 Office Support Specialists, and 2 Police Aide positions have been eliminated and unfunded. 6 vacant Police Sergeant, 18 vacant Police Officer and 2 vacant Police Lieutenant positions have been eliminated & unfunded. One Police Captain position has been added due to an Assistant Police Chief reverting to a previously held position. The increase in the Police Equipment Mechanic is due to a general wage increase (2 yrs). *Please Note: "Budget Adjustment" represents the value of wage concessions as well as attrition assumptions at the beginning of the fiscal year.

Fund: 0001 General Fund

Bur/Office: 330 Police Department

Dept/Div: 0330 Department Wide

Activity: 3300 Department Wide

Activity:	3300 Department wide	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01433001100	Salaries	21,648,053	21,224,387	21,636,213	24,108,990	22,104,022	22,104,022	22,104,022
01433001201	Part-Time	661,836	680,142	668,142	680,142	680,142	680,142	680,142
01433001203	Seasonal	0	0	0	0	0	0	0
01433001301	Overtime	3,823,545	3,000,000	3,941,974	4,385,000	3,000,000	2,700,000	2,700,000
01433001302	Over Time Mandated Training	385,875	412,290	400,290	548,000	500,000	500,000	500,000
01433001501	Clothing Allowance	464,350	467,200	238,400	608,000	560,000	560,000	560,000
01433001503	Tool Allowance	1,080	1,080	1,080	1,080	1,080	1,080	1,080
01433001505	Deferred Compensation	36,287	37,472	37,472	37,472	37,802	37,802	37,802
01433001901	Differential	1,375,932	1,351,527	1,351,527	1,582,642	1,472,642	1,472,642	1,472,642
01433001902	Stand-By Time	99,242	91,850	91,850	99,242	99,242	99,242	99,242
01433001903	Holidays	588,011	480,270	480,270	605,651	605,651	605,651	605,651
01433001905	Accumulated Leave	37,485	100,000	100,000	100,000	100,000	100,000	100,000
01433001906	Day-Off Slips	77,310	50,000	50,000	77,310	77,310	77,310	77,310
01433001907	Court Time	114,476	98,215	98,215	98,215	98,215	98,215	98,215
01433002100	Medical & Life	6,561,778	6,647,655	6,647,655	8,050,959	8,050,959	7,845,704	7,845,704
01433002200	Social Security	437,108	418,915	418,915	433,818	364,911	360,561	360,561
01433002305	Police Pension Fund	1,395,500	2,305,022	2,305,022	4,117,000	4,117,000	4,117,000	4,117,000
01433002400	College Tuition	72,067	80,000	75,000	80,000	80,000	80,000	80,000
01433002500	Unemployment Compensation	18,954	18,866	18,866	20,515	20,515	20,515	20,515
01433003302	Recruitment & Hiring	6,225	15,000	15,000	87,500	7,500	7,500	7,500
01433003303	Medical Examinations	1,733	500	500	2,500	500	500	500

Fund: 0001 General Fund

Bur/Office: 330 Police Department

Dept/Div: 0330 Department Wide

Activity: 3300 Department Wide

Activity: Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01433003305	EAP Programs	66,242	66,242	36,242	60,000	60,000	60,000	60,000
01433004400	Equipment Rental	19,903	15,986	22,986	19,000	19,000	19,000	19,000
01433005240	Payments to Insurance Fund	4,168,435	4,586,739	4,586,739	5,056,077	5,056,077	5,056,077	5,056,077
01433005405	Postage	11,377	11,000	11,000	11,000	11,000	11,000	11,000
01433005500	Copying & Printing	22,767	22,553	22,553	22,553	22,553	22,553	22,553
01433006100	Office Supplies & Expenses	52,208	54,684	54,684	54,684	54,684	54,684	54,684
01433006101	Business Expense	2,857	4,971	4,971	4,971	4,971	4,971	4,971
01433006603	Building Maintenance	21,361	25,478	22,478	25,478	25,478	25,478	25,478
01433006605	Equipment Maintenance	17,328	28,950	28,950	35,000	29,000	29,000	29,000
01433006610	Software Maintenance	119,604	134,497	148,597	134,497	134,497	134,497	134,497
01433006700	Small Tools & Replacement	4,409	10,520	10,520	10,520	5,000	5,000	5,000
01433006902	Uniforms	60,464	25,000	25,000	135,000	60,000	60,000	60,000
01433006905	Ammunition	77,417	77,600	77,600	100,000	85,000	85,000	85,000
01433008822	Police Commission Expense	0	500	500	500	500	500	500
01433008823	Investigations	29,452	25,000	25,000	25,000	25,000	25,000	25,000
01433008826	Internal Affairs Expense	0	400	400	400	400	400	400
01433008828	Marine Police Unit Expense	15,330	16,385	16,385	16,385	16,385	16,385	16,385
01433008999	City Support to BOE	-1,321,869	-985,999	-985,999	0	0	0	0
Department V	Vide Total	41,174,130	41,600,897	42,684,997	51,435,101	47,587,036	47,077,431	47,077,431

Bur/Offc: 330 Police Department

Dept/Div: 0334 Division of Administrative Services

Activity: 3361 Support Services

Mission Statement

As members of the community, we are dedicated to provide a safe and secure environment through our commitment to community oriented service with pride and excellence. We commit to reduce the fear of crime and protect life and property through aggressive crime fighting techniques; Prevent, detect and investigate criminal activity in collaboration with other law enforcement agencies, public and private interest groups; Apprehend offenders and maintain a vigilant watch over repeat offenders on probation, parole or community release; Maintain public order and safety through problem oriented and community based policing.

Fund: 0001 General Fund

Bur/Office: 330 Police Department

Dept/Div: 0334 Division of Administrative Services

Activity: 3361 Support Services

Activity:	5501 Support Services	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01433613201	Education, Training & Certification	43,470	49,230	47,730	49,230	49,230	49,230	49,230
01433613601	Contracted Services	15,701	19,885	24,885	19,885	19,885	19,885	19,885
01433615101	Gasoline	568,384	297,000	297,000	318,000	318,000	318,000	318,000
01433615301	Telephone	51,407	54,284	54,284	54,284	41,590	41,590	41,590
01433615303	Communication Utilities	132,300	75,800	115,800	122,364	122,364	122,364	122,364
01433616202	Water	4,893	6,830	5,830	6,830	6,830	6,830	6,830
01433616204	Electric - Utility	191,550	208,850	216,850	208,850	203,850	203,850	203,850
01433616205	Natural Gas - Utility	91,782	108,357	87,357	108,357	100,000	100,000	100,000
01433616206	Sewer - Utility	4,072	3,400	3,400	3,400	3,400	3,400	3,400
01433616601	Vehicle Maintenance	186,003	179,300	194,300	179,300	179,300	179,300	179,300
01433616612	Communication Equip Maintenance	76,563	154,000	44,400	107,436	107,436	107,436	107,436
01433618825	Prisoners Services Expense	17,077	19,982	19,982	19,982	19,982	19,982	19,982
01433618912	Miscellaneous Communication Exp	5,184	4,971	4,971	4,971	4,971	4,971	4,971
Support Servi	ces Total	1,388,385	1,181,889	1,116,789	1,202,889	1,176,838	1,176,838	1,176,838

Bur/Offc: 330 Police Department

Dept/Div: 0334 Division of Administrative Services

Activity: 3366 Animal Control

Mission Statement

To enforce the applicable provision of Title 22 of the Connecticut Statutes and Chapter 111 of the Code of the City of Stamford, Connecticut. To update and implement effective Animal Control programs emphasizing responsible pet ownership, humane education, and reducing pet overpopulation to enrich the lives of the citizens and animals of Stamford.

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Animal Control Mgr	1	1	\$64,708	\$67,297	\$2,589	4.00%
Animal Shelter Maintainer	1	0	\$0	\$0	\$0	100.00%
Asst Municipal Animal Con	3	3	\$145,056	\$145,055	\$0	0.00%
BUDGET ADJUSTMENT	0	0	(\$9,806)	\$0	\$9,806	-100.00%
	5	4	\$199,958	\$212,353	\$12,395	6.20%

The Animal Shelter Maintainer position has been eliminated & unfunded. The Animal Control Manager increase is due to step and wage increase.

Fund: 0001 General Fund

Bur/Office: 330 Police Department

Dept/Div: 0334 Division of Administrative Services

Activity: 3366 Animal Control

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01433661100	Salaries	200,133	199,958	199,958	212,353	212,353	212,353	212,353
01433661201	Part-Time	18,181	16,909	16,909	16,909	16,909	16,909	16,909
01433661301	Overtime	19,018	13,792	13,792	21,924	13,924	13,924	13,924
01433661501	Clothing Allowance	250	375	375	375	375	375	375
01433661901	Differential	4,084	3,816	3,816	5,200	4,000	4,000	4,000
01433661902	Stand-By Time	3,446	3,541	3,541	3,541	3,541	3,541	3,541
01433662100	Medical & Life	69,455	71,007	71,007	86,408	86,408	84,205	84,205
01433662200	Social Security	21,382	18,237	18,237	19,913	19,209	19,209	19,209
01433665240	Payments to Insurance Fund	8,633	6,846	6,846	788	788	788	788
01433665301	Telephone	1,216	1,101	1,101	1,101	844	844	844
01433665405	Postage	0	136	136	136	136	136	136
01433665500	Copying & Printing	0	410	410	410	410	410	410
01433666100	Office Supplies & Expenses	500	1,202	1,202	1,202	1,202	1,202	1,202
01433666611	Dog Maintenance Expense	15,093	18,970	16,970	18,970	18,970	18,970	18,970
01433666700	Small Tools & Replacement	0	800	800	800	800	800	800
Animal Contr	ol Total	361,391	357,100	355,100	390,030	379,869	377,666	377,666

Fund: 0001 General Fund

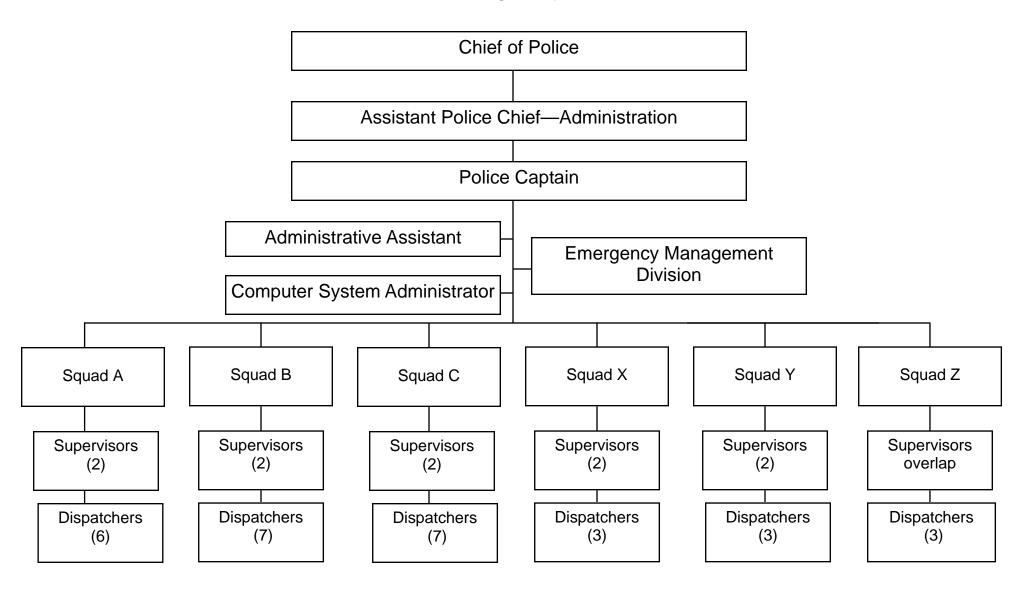
Bur/Office: 330 Police Department

Dept/Div: 0394 Harbor Master

Activity: 3940 Harbor Master

Activity:	3940 Harbor Master	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01439405101	Gasoline	0	200	200	0	0	0	0
Harbor Maste	r Total	0	200	200	0	0	0	0

City of Stamford Department of Emergency Communications



Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 335 Emergency Communications Center	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0335 Emergency Communications Center							
3350 Emergency Communications Center	3,195,986	3,287,159	3,281,919	3,502,994	3,381,307	3,364,646	3,364,646
Emergency Communications Center Total	3,195,986	3,287,159	3,281,919	3,502,994	3,381,307	3,364,646	3,364,646
Dept/Div: 0396 Stamford Emergency Medical Service.	S						
3960 Stamford EMS	1,102,984	1,133,074	1,133,074	1,164,847	1,164,847	1,164,847	1,164,847
Stamford Emergency Medical Services Total	1,102,984	1,133,074	1,133,074	1,164,847	1,164,847	1,164,847	1,164,847
Emergency Communications Center Total	4,298,971	4,420,233	4,414,993	4,667,841	4,546,154	4,529,493	4,529,493

Bur/Offc: 335 Emergency Communications Center
 Dept/Div: 0335 Emergency Communications Center
 Activity: 3350 Emergency Communications Center

Mission Statement

The Emergency Communications Center is the fourth component of the public safety response system. The ECC provides command, control and information services which are needed by the three more traditionally recognized public safety agencies to carry out their respective missions. ECC personnel are the first representatives of local government to interact with citizens in need. Without leaving their workplace, they are the first public safety persons to "arrive at the scene". Using all of their acquired skills, ECC personnel gather information concerning a problem or complaint. That information is relayed to public safety agencies who then decide upon appropriate courses of action. ECC personnel track each incident and process updated information as situations continue to unfold. The objective is to facilitate that flow of information, seamlessly.

	Pos	Pos	FY 09/10 Budget	FY 10/11 Budget	Budget Salary	Budget Salary	
Job Title	09/10	10/11	Salary	Salary	\$ Increase	% Increase	
BUDGET ADJUSTMENT	0	0	(\$96,244)	\$0	\$96,244	-100.00%	
Computer Sys Admin-ECC	1	1	\$85,924	\$89,461	\$3,537	4.12%	
Office Support Specialist	1	1	\$46,513	\$46,513	\$0	0.00%	
Public Safety Disp I	29	27	\$1,906,963	\$1,813,040	(\$93,923)	-4.93%	
Telecommunicator	1	1	\$60,565	\$60,565	\$0	0.00%	
	32	30	\$2,003,721	\$2,009,580	\$5,858	0.29%	

² vacant Public Safety Dispatcher positions have been unfunded & eliminated.

Fund: 0001 General Fund

Bur/Office:335Emergency Communications CenterDept/Div:0335Emergency Communications Center

Activity:	3350 Emergency Communication	ons Center	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01433501100	Salaries	1,959,640	2,003,721	1,943,721	2,069,050	2,009,580	2,009,580	2,009,580
01433501301	Overtime	314,946	285,000	345,000	339,948	299,948	299,948	299,948
01433501302	Over Time Mandated Training	15,987	20,618	20,618	20,618	20,618	20,618	20,618
01433501501	Clothing Allowance	800	0	0	0	0	0	0
01433501901	Differential	121,245	123,698	123,698	123,698	123,698	123,698	123,698
01433502100	Medical & Life	507,791	567,344	567,344	653,509	653,509	636,848	636,848
01433502200	Social Security	194,568	186,127	186,127	195,329	187,719	187,719	187,719
01433502500	Unemployment Compensation	1,307	2,988	2,988	3,486	3,486	3,486	3,486
01433503201	Education, Training & Certification	7,235	7,200	7,200	7,200	7,200	7,200	7,200
01433505101	Gasoline	0	240	0	240	240	240	240
01433505240	Payments to Insurance Fund	7,702	7,862	7,862	7,556	7,556	7,556	7,556
01433505301	Telephone	38,937	41,086	41,086	41,086	31,478	31,478	31,478
01433505303	Communication Utilities	8,850	11,698	11,698	11,698	11,698	11,698	11,698
01433505405	Postage	64	200	200	200	200	200	200
01433505500	Copying & Printing	363	600	600	600	600	600	600
01433506100	Office Supplies & Expenses	5,876	6,960	6,960	6,960	6,960	6,960	6,960
01433506605	Equipment Maintenance	10,411	20,780	15,780	20,780	15,780	15,780	15,780
01433506700	Small Tools & Replacement	263	1,037	1,037	1,037	1,037	1,037	1,037
Emergency Co	ommunications Center Total	3,195,986	3,287,159	3,281,919	3,502,994	3,381,307	3,364,646	3,364,646

Bur/Offc: 335 Emergency Communications Center Dept/Div: 0396 Stamford Emergency Medical Services

Activity: 3960 Stamford EMS

Mission Statement

Stamford Emergency Medical Services Inc.

The basic beliefs and policies of the corporation are:

To provide the residents of the City of Stamford with high quality professional emergency medical services, including advanced life support services, and to promote the general awareness of the services available to them.

To treat each patient, co-worker and volunteer in a professional, courteous and compassionate manner. To render treatment to all patients as prescribed and directed by the Medical Control Authority and the State of Connecticut Office of Emergency Medical Services.

To never deny any person treatment because of their inability to pay for services rendered.

To promote volunteering as an important source of community contact and service. To provide interested volunteers a place of training and development for entering the EMS profession.

To operate its business in accordance with the bylaws of the corporation and any governing laws of the State of Connecticut Department of Health and Addiction Services, Office of Emergency Medical Services.

Program: Emergency Response

Activity Name	Service Output	Service Quality
Ambulance Fleet	 Purchase 1 new ambulance to replace oldest current unit bringing fleet up to date with vehicle replacement plan 	Scheduled for November 2010
	 Continue aggressive preventive maintenance program 	Ongoing
	 Purchase 1 new parademic response vehicle to replace oldest current unit bringing fleet up to date with vehicle replacement plan 	In process

Bur/Offc: 335 Emergency Communications Center
Dept/Div: 0396 Stamford Emergency Medical Services

Activity: 3960 Stamford EMS

Program: Emergency Response

Activity Name	Service Output	Service Quality			
Billing/IT	 Keep bad debt at a maximum of 25% of net revenue 	Monitoring this closely as economic factors are causing this number to trend higher			
	 Maintain patient signature compliance at time of transport to minimize claim denials 	Ongoing including working with EMS Charts to increase ease of capturing signatures			
Community Development	 Utilize AHA Training Center status to conduct training in Hands-Only CPR education to encourage bystanders to perform CPR in an emergency and train rescuers 	Ongoing classes including online training with practical assessments at SEMS HQ			
	 Provide training to local corporations/community groups 	Met with numerous community groups during the year			
	• Participate in local health fairs	Participated in several events with local organizations including schools			
Labor	 Prepare for CAAS (Commission on the Accreditation of Ambulance Services) reaccreditation in October 2010 	On schedule to remain the only accredited EMS agency in the state of Connecticut			
	 Continue success of the labor management/safety committee regarding policies, procedures, quality improvement and safety 	Committee continues to meet quarterly and reviews all injuries and accidents			
	 Maintain per-diem pool and expand number of volunteer partners to control overtime costs 	Ongoing			
Operations	 Optimize use of online management tool for shift coverage, vacation requests, certification tracking, and communication with employees 	Online system has provided for efficient scheduling, communications and integration with payroll			
	 Provide safety gear and equipment to personnel (Stryker stretchers, Stryker stairchairs, safety footwear, turnout gear, helmets, etc.) 	Maintain PPE for all full time personnel and control worker's compensation costs			

Bur/Offc:335Emergency Communications CenterDept/Div:0396Stamford Emergency Medical Services

Activity: 3960 Stamford EMS

Program: Emergency Response

Activity Name	Service Output	Service Quality			
Operations	 Monitor response times to ensure that at least 93% of SEMS responses to ALS calls are less than 8 minutes 	Ongoing - Evaluating increased call volume of 1.6 calls per day in 2008 and impact on response times			
Quality of Care	• Continue to monitor patient satisfaction	This year's patient satisfaction figures stand at 99% excellent or good responses once again			
	 Work with Medical Control Authority to enhance the treatments and procedures in the field 	Purchased Lucas mechanical CPR and VAR devices to improve cardiac arrest survival in Stamford			
	 Develop and implement new skills and knowledge assessment tool for use in hiring new employees and performing annual reviews for current employees 	Ongoing			

Fund: 0001 General Fund

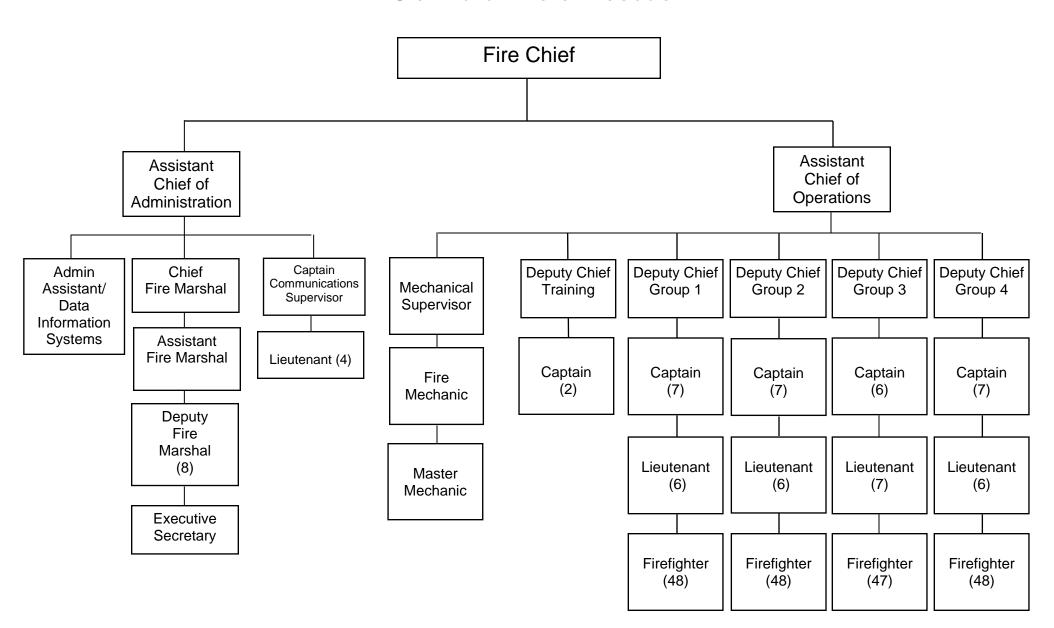
Bur/Office: 335 **Emergency Communications Center**

Stamford Emergency Medical Servic Dept/Div: 0396

Stamford EMS Activity: 3960

Activity:	3960 Stamford EMS		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01439603601	Contracted Services	1,003,000	1,030,090	1,030,090	1,060,993	1,060,993	1,060,993	1,060,993
01439606606	Radio Maintenance	99,984	102,984	102,984	103,854	103,854	103,854	103,854
Stamford EM	S Total	1,102,984	1,133,074	1,133,074	1,164,847	1,164,847	1,164,847	1,164,847

Stamford Fire & Rescue



Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 350 Stamford Fire Department	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0351 Stamford Fire Department							
3510 Stamford Fire Department	34,962,837	34,901,768	35,549,908	42,328,987	39,666,086	39,199,817	39,199,817
Stamford Fire Department Total	34,962,837	34,901,768	35,549,908	42,328,987	39,666,086	39,199,817	39,199,817
Dept/Div: 0353 Training Division							
3533 Fire Training Center	2,529	8,480	1,480	16,458	9,458	9,458	9,458
Training Division Total	2,529	8,480	1,480	16,458	9,458	9,458	9,458
Stamford Fire Department Total	34,965,366	34,910,248	35,551,388	42,345,445	39,675,544	39,209,275	39,209,275

Bur/Offc: 350 Stamford Fire Department
 Dept/Div: 0351 Stamford Fire Department
 Activity: 3510 Stamford Fire Department

Mission Statement

Stamford Fire & Rescue Department FY 2010/11 Our Mission is to protect the lives and property of all citizens of Stamford in regards to Fire, Emergency Medical, and Environmental Emergencies through Education, Code Enforcement and the response of highly trained competent personnel.

Program: Stamford Fire & Rescue

The Mission of the Fire Suppression program is to provide immediate high-level response to call for fire emergencies within the boundaries of the City of Stamford, so that fire emergencies are medicated with minimum injuries, loss of life and damage to property. Emergency response to Terrorism is to provide an immediate response with highly trained and well equipped personnel to identify, contain and neutralize the effects of weapons of mass destruction so that loss of life, injuries and property damage will be kept to a minimum. The Fire Prevention Program is to provide code enforcement, plan review and inspections activities to ensure that buildings meet with the highest level of fire safety standards to protect the public.

Activity Name	Service Output	Service Quality
Generate Payroll	• 52 payrolls generated	95% of payrolls generated error free
Respond to Fire Alarms	• 4,907 fire alarms responded to	80% of alarms were responded to within 3 to 6 minutes
Respond to Medical Calls	• 5,351 medical calls responded to	80% of calls were responded to within 3 to 6 minutes
Respond to Fires	• 72 structure fire responded to	78% of calls were responded to within 3 to 6 minutes
Adhere to Mandatory Training Requirements	• 3957 training classes conducted	95% meeting training requirements
Schedule Preventative Maintenance (fleet)	• 48 preventative maintenance jobs scheduled	45% of vehicles received preventative maintenance on schedule
Schedule Preventative Maintenance (firefighting tools)	• 140 preventative maintenance jobs scheduled	60% of firefighting tools received preventative maintenance on schedule
Conduct Fire Marshal inspections & activities	• 9,176 inspections & activities conducted	90% of inspections scheduled & completed on time.
Investigate Fires	• 206 investigations conducted	100% of investigations conducted with final determinations

Bur/Offc: 350 Stamford Fire Department
 Dept/Div: 0351 Stamford Fire Department
 Activity: 3510 Stamford Fire Department

			FY 09/10	FY 10/11	Budget	Budget	
	Pos	Pos	Budget	Budget	Salary	Salary	
Job Title	09/10	10/11	Salary	Salary	\$ Increase	% Increase	
Account Clerk I	1	0	\$44,168	\$0	(\$44,168)	-100.00%	
Admin Asst-Data Info Sys	1	1	\$64,496	\$64,496	\$0	0.00%	
Assistant Fire Marshall	2	1	\$186,719	\$99,816	(\$86,903)	-46.54%	
Asst Fire Chief	2	2	\$242,461	\$243,126	\$665	0.27%	
BUDGET ADJUSTMENT	0	0	(\$1,307,473)	\$0	\$1,307,473	-100.00%	
Deputy Fire Chief	5	5	\$519,959	\$545,475	\$25,516	4.91%	
Deputy Fire Marshall	9	8	\$756,098	\$709,690	(\$46,408)	-6.14%	
Executive Secretary	1	1	\$56,493	\$56,492	\$0	0.00%	
Fire Captain	30	30	\$2,719,419	\$2,852,872	\$133,452	4.91%	
Fire Chief	1	1	\$135,036	\$135,536	\$500	0.37%	
Fire Lieutenant	29	29	\$2,267,147	\$2,380,710	\$113,563	5.01%	
Fire Marshall	1	1	\$107,620	\$112,873	\$5,253	4.88%	
Fire Mechanic	1	1	\$79,482	\$83,302	\$3,819	4.81%	
Firefighter	205	191	\$13,587,027	\$13,506,103	(\$80,924)	-0.60%	
Master Mechanic-Fire Equipment	1	1	\$70,614	\$70,614	\$0	0.00%	
Mechanical Supv-Fire	1	1	\$89,675	\$94,586	\$4,911	5.48%	
	290	273	\$19,618,942	\$20,955,691	\$1,336,749	6.81%	

The Account Clerk I position has been eliminated & unfunded. 14 vacant Firefighter, 1 vacant Assistant Fire Marshal and 1 vacant Deputy Fire Marshal positions have been eliminated & unfunded. *Please Note: "Budget Adjustment" represents the value of wage concessions as well as attrition assumptions at the beginning of the fiscal year.

Fund: 0001 General Fund

Bur/Office: 350 Stamford Fire Department

Dept/Div: 0351 Stamford Fire Department

3510 Stamford Fire Department Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised **Department** Mayor's **Finance** Board of Ref Number Account Title Budget Budget Request Request Board Reps Actual 01435101100 Salaries 20,174,990 19,618,942 19,715,329 21,847,976 20,955,691 20,955,691 20,955,691 01435101301 Overtime 2,016,311 1,800,000 2,475,000 3,350,000 2,080,000 1,800,000 1,800,000 01435101501 Clothing Allowance 140,900 145,100 145,100 149,400 141,400 141,400 141,400 01435101901 Differential 1,341,172 1,381,802 1,381,802 1,492,960 1,492,960 1,492,960 1,492,960 Stand-By Time 210,057 214,038 01435101902 204,383 210,057 214,038 214,038 214,038 01435101903 Holidays 1,270,766 1,172,636 1,323,349 1,386,453 1,386,453 1,386,453 1,386,453 01435102100 Medical & Life 5,680,350 5,880,547 5,880,547 7,146,985 7,146,985 6,964,776 6,964,776 01435102200 360,605 359,471 320,499 291,986 287,926 287,926 Social Security 359,471 01435102304 Firemen's Pension Fund 65,000 405,647 405,647 1,717,000 1,717,000 1,717,000 1,717,000 01435102400 College Tuition 105,103 44,000 105,000 105,000 105,000 105,000 44,000 01435102500 **Unemployment Compensation** 23,176 6,615 6,615 121 121 121 121 01435103201 **Education, Training & Certification** 28,768 50,000 28,000 146,000 50,000 50,000 50,000 520 6,000 01435103202 Conferences & Training 195 2,520 0 0 0 01435103302 Recruitment & Hiring 0 0 6,000 0 01435103303 **Medical Examinations** 66,728 40,000 40,000 66,000 66,000 66,000 66,000 01435104400 **Equipment Rental** 7,500 10,965 10,965 16,780 10,780 10,780 10,780 01435105101 Gasoline 45,681 22,750 22,750 34,467 34,467 34,467 34,467 01435105102 Diesel Fuel 115,100 71,100 71,340 95,436 95,436 95,436 95,436 01435105240 Payments to Insurance Fund 1,184,696 1,409,806 1,409,806 1,487,913 1,487,913 1,487,913 1,487,913 40,518 42,319 32,423 01435105301 Telephone 42,319 42,319 32,423 32,423 01435105303 Communication Utilities 2,000 3,120 3,120 3,120 3,120 3,120 3,120

Fund: 0001 General Fund

Bur/Office: 350 Stamford Fire DepartmentDept/Div: 0351 Stamford Fire Department

Stamford Fire Department 3510 Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 Board of FY 08/09 **Original** Revised **Department** Mayor's **Finance** Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01435105405 Postage 3,368 2,713 2,613 2,713 2,713 2,713 2,713 2,575 2,575 01435105500 Copying & Printing 5,324 2,575 2,575 5,400 2,575 01435106100 Office Supplies & Expenses 15,599 21,150 16,150 24,000 21,000 21,000 21,000 01435106202 Water 1,312,000 1,330,283 1,325,283 1,349,283 1,349,283 1,349,283 1,349,283 114,354 150,302 171,028 171,028 01435106204 Electric - Utility 109,302 171,028 171,028 01435106205 Natural Gas - Utility 90,250 118,000 84,000 147,336 147,336 147,336 147,336 01435106206 Sewer - Utility 4,414 5,440 5,440 5,440 5,440 5,440 5,440 01435106601 Vehicle Maintenance 121,932 127,275 129,275 148,932 148,932 148,932 148,932 63,906 96,000 80,000 01435106605 **Equipment Maintenance** 74,000 74,000 80,000 80,000 01435106608 Alarms and Systems Maintenance 4,950 30,260 10,000 10,000 10,000 11,644 9,644 01435106609 **Hydrants Maintenance** 45,000 63,000 59,000 235,000 50,000 50,000 50,000 01435106700 Small Tools & Replacement 2,200 7,888 7,888 10,440 7,940 7,940 7,940 Non Capital Firefighting Equipment 20,480 12,500 48,935 48,935 48,935 01435106720 12,500 48,935 12,731 12,731 01435106801 Laundry 4,200 9,000 9,000 12,731 12,731 01435106901 Protective Clothing 112,245 145,000 30,000 165,173 120,173 120,173 120,173 01435106902 Uniforms 132,483 144,601 12,501 164,227 132,227 132,227 132,227 32,405 45,000 40,000 01435106903 Medical Supplies 38,000 38,000 40,000 40,000 01435108899 Investigation-Arson 3,783 4,000 4,000 32,622 4,000 4,000 4,000 34,962,837 34,901,768 35,549,908 42,328,987 39,666,086 39,199,817 39,199,817 Stamford Fire Department Total

Fund: 0001 General Fund

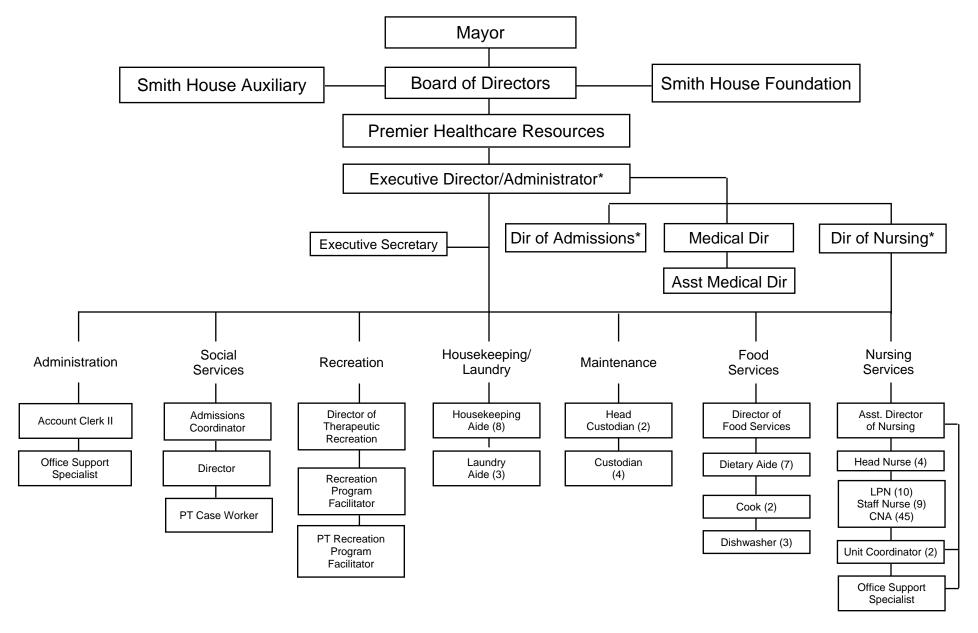
Bur/Office: 350 Stamford Fire Department

Dept/Div: 0353 Training Division

Fire Training Center Activity:

Activity:	3533 Fire Training Center	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mavor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01435335240	Payments to Insurance Fund	1,589	1,480	1,480	1,458	1,458	1,458	1,458
01435336205	Natural Gas - Utility	0	7,000	0	10,000	7,000	7,000	7,000
01435336614	Facility Maintenance	940	0	0	5,000	1,000	1,000	1,000
Fire Training	Center Total	2,529	8,480	1,480	16,458	9,458	9,458	9,458

City of Stamford Smith House Health Care Center



^{*}Executive Dir/Administrator, Director of Admissions and Director of Nursing positions are funded by Premier Healthcare Resources

Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 370 Smith House	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0371 Administration - SNF							
3710 Administration	4,783,578	4,521,726	4,892,695	5,386,626	5,293,535	5,219,080	5,219,080
Administration - SNF Total	4,783,578	4,521,726	4,892,695	5,386,626	5,293,535	5,219,080	5,219,080
Dept/Div: 0372 Social Services							
3720 Social Services	104,113	107,251	109,468	109,468	109,468	109,468	109,468
Social Services Total	104,113	107,251	109,468	109,468	109,468	109,468	109,468
Dept/Div: 0373 Recreation							
3730 Recreation	188,585	183,360	186,921	196,158	196,158	196,158	196,158
Recreation Total	188,585	183,360	186,921	196,158	196,158	196,158	196,158
Dept/Div: 0374 Housekeeping							
3740 Housekeeping	347,194	320,098	347,928	356,853	356,853	356,853	356,853
Housekeeping Total	347,194	320,098	347,928	356,853	356,853	356,853	356,853
Dept/Div: 0375 Maintenance							
3750 Maintenance	992,967	789,408	886,669	853,345	853,345	853,345	853,345
Maintenance Total	992,967	789,408	886,669	853,345	853,345	853,345	853,345
Dept/Div: 0376 Laundry							
3760 Laundry	214,716	187,443	218,981	219,516	219,516	219,516	219,516
Laundry Total	214,716	187,443	218,981	219,516	219,516	219,516	219,516
Dept/Div: 0377 Food Services							
3770 Food Services	1,144,722	1,059,484	1,149,884	1,148,560	1,148,560	1,148,560	1,148,560
Food Services Total	1,144,722	1,059,484	1,149,884	1,148,560	1,148,560	1,148,560	1,148,560

Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 370 Smith House	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0378 Nursing Services							
3780 Nursing Services	6,007,420	5,666,079	5,914,711	6,285,622	6,285,622	6,285,622	6,285,622
3781 Physician Services	55,746	61,809	46,809	61,809	61,809	61,809	61,809
Nursing Services Total	6,063,166	5,727,888	5,961,520	6,347,431	6,347,431	6,347,431	6,347,431
Dept/Div: 0379 Therapies							
3791 Physical Therapy	343,942	175,000	579,514	616,514	416,514	416,514	416,514
Therapies Total	343,942	175,000	579,514	616,514	416,514	416,514	416,514
Smith House Total	14,182,982	13,071,658	14,333,580	15,234,471	14,941,380	14,866,925	14,866,925

Bur/Offc: 370 Smith House

Dept/Div: 0371 Administration - SNF

Activity: 3710 Administration

Mission Statement

The mission of the Smith House is to provide the highest quality of nursing care to individuals in need of short-term rehabilitation, dementia care and/or residential care. Services are designed for individuals from Stamford and its surrounding towns who are recovering from hospitalization or who suffer from chronic or debilitating health conditions.

The Smith House is committed to preserving and enhancing the quality of life for all its residents. Its directors and staff are dedicated to providing care for the elderly in a safe and caring environment that maximizes their independence by helping them to achieve their highest level of physical, mental, social and emotional well-being.

Program: Administration

The goals of the facility's Administration are to provide oversight to all of the functions and services provided to residents, to attract and retain well-qualified staff, to operate within the facility's budget and to be in compliance with federal, state, and local regulations.

Premier Healthcare Resources, the facility's management company, will work with the City to ensure that Smith House continues to provide quality skilled nursing and rehabilitative services, consistent with its stated objectives in caring for the area's elderly citizens.

Activity Name	Service Output	Service Quality		
Provide Financial Oversight	• Operating compliance with federal and state regulations	100% compliance with federal and state regulations		
Monitor Quality of Care	Monthly program evaluations	100% compliance with MDS and LTCQ quality monitors		
Monitor Adherence to Government Regulations	Monthly reviews conducted	100% compliance with government regulations		
Act as Liaison with Board of Directors and the Foundation	Attended meetings of the Board/Foundation	100% of scheduled meetings attended		

Bur/Offc: 370 Smith House

Dept/Div: 0371 Administration - SNF

Activity: 3710 Administration

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Account Clerk II-SNF	1	1	\$53,409	\$52,898	(\$512)	-0.96%
BUDGET ADJUSTMENT	0	0	(\$7,069)	\$0	\$7,069	-100.00%
Executive Secretary	1	1	\$60,304	\$59,724	(\$580)	-0.96%
Office Manager	1	0	\$81,287	\$0	(\$81,287)	-100.00%
Office Support Spec (SNF)	1	1	\$49,943	\$49,462	(\$481)	-0.96%
	4	3	\$237,874	\$162,084	(\$75,791)	-31.86%

Account Clerk II-SNF, Executive Secretary & Office Support Spec SNF - 1199 union. FY 09/10 salary included contractual wage & step increase. Union concession of no wage and step increases is reflected in the "BUDGET ADJUSTMENT" line. FY 10/11 salary reflects contractual step and 2% wage increase. In FY 10/11, Office Manager position has been eliminated & unfunded.

General Fund Fund: 0001

Bur/Office: 370 Smith House

Dept/Div: 0371 Administration - SNF

3710 Administration Activity.

Activity:	3/10 Administration	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01437101100	Salaries	239,428	237,874	244,943	243,370	162,084	162,084	162,084
01437101203	Seasonal	22,896	19,446	19,446	19,446	19,446	19,446	19,446
01437101301	Overtime	4,900	1,718	1,718	1,718	1,718	1,718	1,718
01437101501	Clothing Allowance	750	750	750	750	750	750	750
01437101901	Differential	2,165	2,201	2,201	2,201	2,201	2,201	2,201
01437102100	Medical & Life	2,377,572	2,443,107	2,443,107	2,920,429	2,920,429	2,845,974	2,845,974
01437102200	Social Security	593,574	567,590	567,590	611,798	605,579	605,579	605,579
01437102500	Unemployment Compensation	9,767	0	0	74	74	74	74
01437103001	Professional Consultant	645,228	467,250	713,000	666,199	666,199	666,199	666,199
01437103201	Education, Training & Certification	53,561	47,353	47,353	49,528	49,528	49,528	49,528
01437103202	Conferences & Training	1,507	1,145	1,945	2,608	0	0	0
01437103601	Contracted Services	10,388	8,500	8,500	18,328	18,328	18,328	18,328
01437105103	Travel	1,754	918	1,118	918	918	918	918
01437105240	Payments to Insurance Fund	287,182	313,284	313,284	321,939	321,939	321,939	321,939
01437105301	Telephone	11,902	12,733	12,883	12,733	9,755	9,755	9,755
01437105400	Advertising/Official Notices	3,314	5,000	5,000	5,000	5,000	5,000	5,000
01437105405	Postage	2,771	2,552	2,552	2,552	2,552	2,552	2,552
01437105500	Copying & Printing	758	1,000	1,000	1,000	1,000	1,000	1,000
01437106100	Office Supplies & Expenses	11,381	6,500	8,000	12,308	12,308	12,308	12,308
01437106401	Subscriptions	0	100	100	100	100	100	100
01437108100	Dues & Fees	26,053	15,375	23,375	15,375	15,375	15,375	15,375

Fund: 0001 General Fund

Bur/Office: 370 Smith House

Dept/Div: 0371 Administration - SNF

3710 Administration Activity:

Activity: 3/10 Administration	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01437108105 Nursing Home User Fees	476,728	367,330	474,830	478,252	478,252	478,252	478,252
Administration Total	4,783,578	4,521,726	4,892,695	5,386,626	5,293,535	5,219,080	5,219,080

Bur/Offc:370Smith HouseDept/Div:0372Social ServicesActivity:3720Social Services

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$2,217)	\$0	\$2,217	-100.00%
Dir of Social Services (SNF)	1	1	\$76,468	\$76,468	\$0	0.00%
	1	1	\$74,251	\$76,468	\$2,217	2.99%

Fund: 0001 General Fund

Bur/Office: 370 Smith House

Dept/Div: 0372 Social Services

Activity: 3720 Social Services

Activity:	3/20 Social Services		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01437201100	Salaries	74,535	74,251	76,468	76,468	76,468	76,468	76,468
01437201201	Part-Time	29,578	33,000	33,000	33,000	33,000	33,000	33,000
Social Service	es Total	104,113	107,251	109,468	109,468	109,468	109,468	109,468

Bur/Offc: 370 Smith HouseDept/Div: 0373 RecreationActivity: 3730 Recreation

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$3,561)	\$0	\$3,561	-100.00%
Dir of Therapeutic Rec	1	1	\$80,637	\$80,637	\$0	0.00%
Recreation Program Facilitator	1	1	\$41,615	\$41,211	(\$404)	-0.97%
	2	2	\$118,691	\$121,848	\$3,157	2.66%

Recreation Program Facilitator - 1199 union. FY 09/10 salary included contractual wage & step increase. Union concession of no wage and step increases is reflected in the "BUDGET ADJUSTMENT" line. FY 10/11 salary reflects contractual step and 2% wage increase.

Fund: 0001 General Fund

Bur/Office: 370 Smith House

Dept/Div: 0373 Recreation

3730 Recreation Activity:

Activity:	3730 Recreation		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01437301100	Salaries	117,896	118,691	122,252	121,848	121,848	121,848	121,848
01437301201	Part-Time	27,284	23,171	23,171	28,500	28,500	28,500	28,500
01437301202	Permanent Part-time	32,361	29,655	29,655	32,167	32,167	32,167	32,167
01437301301	Overtime	4,446	5,212	5,212	5,212	5,212	5,212	5,212
01437301901	Differential	3,712	3,431	3,431	3,431	3,431	3,431	3,431
01437306904	Recreation Supplies	2,887	3,200	3,200	5,000	5,000	5,000	5,000
Recreation To	tal	188,585	183,360	186,921	196,158	196,158	196,158	196,158

Bur/Offc: 370 Smith HouseDept/Div: 0374 HousekeepingActivity: 3740 Housekeeping

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$9,330)	\$0	\$9,330	-100.00%
Housekeeping Aide	8	8	\$274,141	\$267,254	(\$6,887)	-2.51%
	8	8	\$264,811	\$267,254	\$2,443	0.92%

Housekeeping Aides - 1199 union. FY 09/10 salary included contractual wage & step increase. Union concession of no wage and step increases is reflected in the "BUDGET ADJUSTMENT" line. FY 10/11 salary reflects contractual step and 2% wage increase.

Fund: 0001 General Fund

Bur/Office: 370 Smith House

Dept/Div: 0374 Housekeeping

Housekeeping 3740 Activity:

Activity:	3740 Housekeeping	EV 00/00	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01437401100	Salaries	255,098	264,811	274,141	267,254	267,254	267,254	267,254
01437401201	Part-Time	0	0	0	20,000	20,000	20,000	20,000
01437401301	Overtime	25,428	0	0	16,000	16,000	16,000	16,000
01437401501	Clothing Allowance	2,975	3,000	3,000	3,400	3,400	3,400	3,400
01437401901	Differential	6,300	6,287	6,287	6,447	6,447	6,447	6,447
01437406911	Housekeeping Supplies	57,393	46,000	64,500	43,752	43,752	43,752	43,752
Housekeeping	Total	347,194	320,098	347,928	356,853	356,853	356,853	356,853

Bur/Offc: 370 Smith HouseDept/Div: 0375 MaintenanceActivity: 3750 Maintenance

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$8,811)	\$0	\$8,811	-100.00%
Custodian (SNF)	4	4	\$173,637	\$161,094	(\$12,543)	-7.22%
Head Custodian I (SNF)	2	2	\$120,409	\$119,348	(\$1,060)	-0.88%
	6	6	\$285,234	\$280,442	(\$4,792)	-1.68%

Custodians & Head Custodians - 1199 union. FY 09/10 salary included contractual wage & step increase. Union concession of no wage and step increases is reflected in the "BUDGET ADJUSTMENT" line. FY 10/11 salary reflects contractual step and 2% wage increase.

Fund: 0001 General Fund

Bur/Office: 370 Smith House

Dept/Div: 0375 Maintenance

3750 Maintenance Activity:

Activity:	3750 Maintenance		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01437501100	Salaries	274,075	285,234	294,045	280,442	280,442	280,442	280,442
01437501301	Overtime	27,927	15,031	15,031	18,700	18,700	18,700	18,700
01437501501	Clothing Allowance	2,550	2,440	2,440	2,550	2,550	2,550	2,550
01437501901	Differential	9,903	9,228	9,228	9,228	9,228	9,228	9,228
01437501902	Stand-By Time	53,065	51,026	51,026	51,026	51,026	51,026	51,026
01437503601	Contracted Services	47,490	57,626	45,126	57,626	57,626	57,626	57,626
01437505101	Gasoline	6,093	3,000	7,000	3,000	3,000	3,000	3,000
01437506202	Water	13,200	14,473	14,973	14,473	14,473	14,473	14,473
01437506203	Fuel Oil	203,963	91,350	127,800	111,800	111,800	111,800	111,800
01437506204	Electric - Utility	201,611	150,000	200,000	202,500	202,500	202,500	202,500
01437506601	Vehicle Maintenance	2,371	0	0	0	0	0	0
01437506603	Building Maintenance	127,652	70,000	90,000	70,000	70,000	70,000	70,000
01437506604	Grounds Maintenance	10,250	33,000	18,000	25,000	25,000	25,000	25,000
01437506605	Equipment Maintenance	12,817	7,000	12,000	7,000	7,000	7,000	7,000
Maintenance	Total	992,967	789,408	886,669	853,345	853,345	853,345	853,345

Bur/Offc: 370 Smith House
Dept/Div: 0376 Laundry
Activity: 3760 Laundry

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$3,038)	\$0	\$3,038	-100.00%
Laundry Aide	3	3	\$105,109	\$104,096	(\$1,013)	-0.96%
	3	3	\$102,071	\$104,096	\$2,025	1.98%

Laundry Aides - 1199 union. FY 09/10 salary included contractual wage & step increase. Union concession of no wage and step increases is reflected in the "BUDGET ADJUSTMENT" line. FY 10/11 salary reflects contractual step and 2% wage increase.

Fund: 0001 General Fund

Bur/Office: 370 Smith House

0376 Laundry Dept/Div:

3760 Laundry Activity:

Activity:	3760 Laundry	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01437601100	Salaries	100,183	102,071	105,109	104,096	104,096	104,096	104,096
01437601301	Overtime	6,170	5,000	5,000	5,000	5,000	5,000	5,000
01437601501	Clothing Allowance	1,275	1,275	1,275	1,275	1,275	1,275	1,275
01437601901	Differential	6,311	6,347	6,347	7,242	7,242	7,242	7,242
01437603601	Contracted Services	95,952	65,250	90,750	94,403	94,403	94,403	94,403
01437606911	Housekeeping Supplies	4,819	5,500	8,500	5,500	5,500	5,500	5,500
01437606912	Linens & Blankets	7	2,000	2,000	2,000	2,000	2,000	2,000
Laundry Total	Į.	214,716	187,443	218,981	219,516	219,516	219,516	219,516

Bur/Offc: 370 Smith HouseDept/Div: 0377 Food ServicesActivity: 3770 Food Services

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$16,510)	\$0	\$16,510	-100.00%
Cook	2	2	\$106,090	\$105,074	(\$1,016)	-0.96%
Dietary Aide	7	7	\$274,988	\$272,348	(\$2,640)	-0.96%
Dir of Food Service	1	1	\$86,496	\$86,496	\$0	0.00%
Dishwasher	3	3	\$104,309	\$103,996	(\$313)	-0.30%
	13	13	\$555,373	\$567,914	\$12,541	2.26%

Cooks, Dietary Aides & Dishwashers - 1199 union. FY 09/10 salary included contractual wage & step increase. Union concession of no wage and step increases is reflected in the "BUDGET ADJUSTMENT" line. FY 10/11 salary reflects contractual step and 2% wage increase.

Fund: 0001 General Fund

Bur/Office: 370 Smith House

Dept/Div: 0377 Food Services

Activity: 3770 Food Services

Michiely.	3,7,0 1 000 20.7,000		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01437701100	Salaries	551,313	555,373	571,883	567,914	567,914	567,914	567,914
01437701201	Part-Time	48,070	50,000	50,000	50,000	50,000	50,000	50,000
01437701202	Permanent Part-time	81,166	84,335	84,335	84,335	84,335	84,335	84,335
01437701301	Overtime	76,196	52,000	52,000	52,000	52,000	52,000	52,000
01437701501	Clothing Allowance	5,950	5,279	5,279	5,950	5,950	5,950	5,950
01437701901	Differential	33,117	34,000	34,000	34,000	34,000	34,000	34,000
01437702500	Unemployment Compensation	0	4,398	4,398	0	0	0	0
01437706909	Dietary Supplies	48,410	44,779	44,779	44,779	44,779	44,779	44,779
01437706910	Provisions - Food	300,500	229,320	303,210	309,582	309,582	309,582	309,582
Food Services	Total	1,144,722	1,059,484	1,149,884	1,148,560	1,148,560	1,148,560	1,148,560

Bur/Offc: 370 Smith House
Dept/Div: 0378 Nursing Services
Activity: 3780 Nursing Services

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Asst Dir Nursing-SNF	1	1	\$97,081	\$97,081	\$0	0.00%
BUDGET ADJUSTMENT	0	0	(\$105,983)	\$0	\$105,983	-100.00%
Head Nurse	4	4	\$352,897	\$352,898	\$1	0.00%
L.P.N.	10	10	\$587,050	\$581,501	(\$5,550)	-0.95%
Nursing Asst	44	41	\$1,663,793	\$1,612,023	(\$51,769)	-3.11%
Nursing Asst II	2	2	\$94,690	\$93,783	(\$907)	-0.96%
Office Support Spec (SNF)	1	1	\$50,293	\$49,812	(\$481)	-0.96%
Staff Nurse-RN	8	8	\$466,235	\$629,012	\$162,777	34.91%
Unit Coordinator	2	2	\$169,904	\$169,905	\$0	0.00%
	72	69	\$3,375,961	\$3,586,015	\$210,054	6.22%

LPN, Nursing Assts, Nursing Assts II, & Office Support Spec SNF - 1199 union. FY 09/10 salary included contractual wage & step increase. Union concession of no wage and step increases is reflected in the "BUDGET ADJUSTMENT" line. FY 10/11 salary reflects contractual step and 2% wage increase. 1 Nursing Asst - longevity increase. 1 Staff Nurse-RN - contractual step increase. In FY 09/10, there were 2 unfunded vacant Staff Nurse-RN positions, both positions are now filled. In FY 09/10, there were 2 unfunded vacant Nursing Asst positions that have been eliminated in FY 10/11. In FY 10/11, 1 Nursing Asst vacant position has been eliminated & unfunded.

Fund: 0001 General Fund

Bur/Office: 370 Smith House

Dept/Div: 0378 Nursing Services

Activity: 3780 Nursing Services

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01437801100	Salaries	3,267,221	3,375,961	3,484,744	3,586,015	3,586,015	3,586,015	3,586,015
01437801201	Part-Time	302,659	286,000	286,000	314,135	314,135	314,135	314,135
01437801202	Permanent Part-time	859,408	800,000	800,000	905,450	905,450	905,450	905,450
01437801301	Overtime	743,631	472,865	472,865	625,000	625,000	625,000	625,000
01437801501	Clothing Allowance	25,820	27,523	24,723	24,723	24,723	24,723	24,723
01437801901	Differential	376,220	375,000	375,000	387,064	387,064	387,064	387,064
01437802500	Unemployment Compensation	0	8,279	8,279	12,723	12,723	12,723	12,723
01437803601	Contracted Services	27,139	22,000	27,300	22,000	22,000	22,000	22,000
01437804400	Equipment Rental	3,426	500	500	500	500	500	500
01437806100	Office Supplies & Expenses	1,611	1,700	2,300	1,700	1,700	1,700	1,700
01437806903	Medical Supplies	250,549	172,501	258,000	250,000	250,000	250,000	250,000
01437806908	Prescription Drugs & Medicine	149,736	123,750	175,000	156,312	156,312	156,312	156,312
Nursing Servi	ces Total	6,007,420	5,666,079	5,914,711	6,285,622	6,285,622	6,285,622	6,285,622

Fund: 0001 General Fund

Bur/Office: 370 Smith House

Dept/Div: 0378 Nursing Services

Activity: 3781 Physician Services

Activity: 5/81 Fnysician Services		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11	
Ref Number Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps	
01437813003 Professional Medical Care	55,746	61,809	46,809	61,809	61,809	61,809	61,809	
Physician Services Total	55,746	61,809	46,809	61,809	61,809	61,809	61,809	

Fund: 0001 General Fund

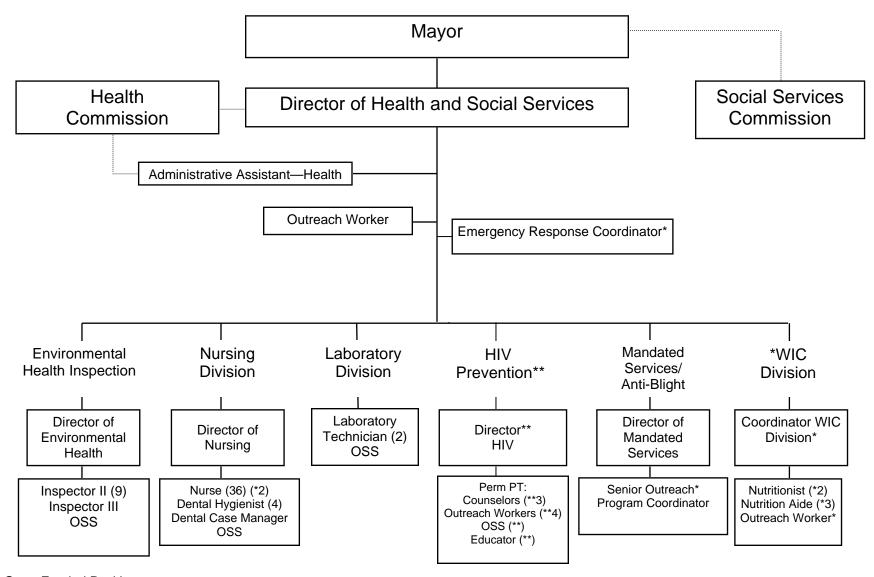
Bur/Office: 370 Smith House

Dept/Div: 0379 Therapies

Activity: 3791 Physical Therapy

Activity:	3/91 Physical Therapy	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of	
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps	
01437913601	Contracted Services	338,948	172,500	576,014	614,014	414,014	414,014	414,014	
01437916903	Medical Supplies	4,994	2,500	3,500	2,500	2,500	2,500	2,500	
Physical Ther	apy Total	343,942	175,000	579,514	616,514	416,514	416,514	416,514	_

City of Stamford Department of Health and Social Services



^{*} Grant Funded Position

^{**} Partially Grant Funded Position

Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 380 Department of Health and Social	al Service F Y 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0381 Administration							
3810 Director of Health	519,724	483,051	486,138	571,961	396,466	394,744	394,744
3811 Laboratory	367,363	377,710	393,450	408,295	342,191	339,359	339,359
Administration Total	887,087	860,761	879,588	980,255	738,657	734,103	734,103
Dept/Div: 0382 Nursing Division							
3820 Public School Health Program	-96,537	0	-28,773	2,329,750	2,329,532	2,313,464	2,313,464
3821 Private & Parochial Health Program	43,363	0	5,575	1,117,167	1,117,167	1,108,745	1,108,745
3822 Community Nursing	526,161	528,424	534,598	693,394	692,726	689,283	689,283
Nursing Division Total	472,987	528,424	511,400	4,140,311	4,139,425	4,111,492	4,111,492
Dept/Div: 0383 Inspections Division							
3830 Inspection Services	1,333,419	1,348,888	1,337,289	1,521,635	1,336,637	1,328,510	1,328,510
Inspections Division Total	1,333,419	1,348,888	1,337,289	1,521,635	1,336,637	1,328,510	1,328,510
Dept/Div: 0388 Non City Health Agencies							
3880 Liberation Programs	82,400	82,400	82,400	82,400	61,800	61,800	61,800
Non City Health Agencies Total	82,400	82,400	82,400	82,400	61,800	61,800	61,800
Dept/Div: 0398 Shellfish Commission							
3980 Shellfish Commission	315	294	294	294	294	294	294
Shellfish Commission Total	315	294	294	294	294	294	294
Department of Health and Social Services Total	2,776,209	2,820,767	2,810,971	6,724,896	6,276,814	6,236,200	6,236,200

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0381 Administration Activity: 3810 Director of Health

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, respond to disasters and assure the quality and accessibility of health services for the members of our community.

In addition the mission of the Director of Health shall be to uphold the powers and duties of a local health director as set forth by the Connecticut General Statutes, Public Health Code, and City Charter. The powers and duties shall also include those conferred and imposed by laws and ordinances for the administration the City's social services functions.

Program: Director of Health

The Director shall serve as the chief official for the Department of Health and Social Services and shall determine the budgetary priority and ensure accountability and performance of all programs and services under their jurisdiction.

Activity Name	Service Output	Service Quality
Monitor Community Health Status and Provide Health Education	• Provide Health Screening and Public Health Education	Provided 572 Health Screenings to clients using the mobile medical unit.
Investigate Community Health Problems and Hazards	• 1 foodborne outbreaks investigated	100% of outbreaks investigated
Conduct Public Health Outreach Initiatives	Senior Health Fair	304 Registered participants for the Senior Health Fair
	Annual Influenza Vaccination Campaign	1,286 Influenza vaccinations given
Enforce Public Health Laws and Regulations	• 530 orders issued	100% of orders is in compliance.
Serving Vulnerable Populations	Lead Education and Outreach	353 children screened for lead and 143 home inspections completed. Conducted 24 Lead Awareness classes for 352 people that participate in the WIC and Section 8 programs.
	HUSKY enrollment to eligible children	600 children enrolled in the HUSKY program

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0381 Administration Activity: 3810 Director of Health

Program: Director of Health

The Director shall serve as the chief official for the Department of Health and Social Services and shall determine the budgetary priority and ensure accountability and performance of all programs and services under their jurisdiction.

Activity Name	Service Output			Service Quality			
Conduct Public Health Outreach Initiatives	Annual Family Day			1000 Families were in attendance at the Annual Family Day event 104 Adults and 346 Children attended the Lead Education Awareness Day at Mill River Playground, 25 children were screened for lead.			
	Lead Education Day at Mill River Playground						
	• First H1N1 Mass Vaccination Campaign 4338 H1N1 vaccinations give		inations given				
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase	
Account Clerk I	1	0	\$44,168	\$0	(\$44,168)	-100.00%	
Administrative Asst Health	1	1	\$76,568	\$76,668	\$100	0.13%	
BUDGET ADJUSTMENT	0	0	(\$23,802)	\$0	\$23,802	-100.00%	
Director of Health	1	1	\$196,836	\$120,462	(\$76,374)	-38.80%	
Outreach Worker	1	1	\$47,234	\$47,584	\$350	0.74%	
·	4	3	\$341.005	\$244.714	(\$96.291)	-28.24%	

The Director of Health position is vacant. One Account Clerk has been unfunded & eliminated.

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0381 Administration

Activity: 3810 Director of Health

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01438101100	Salaries	342,578	341,005	337,395	370,769	244,714	244,714	244,714
01438101301	Overtime	2,456	0	662	0	0	0	0
01438101502	Car Allowance	5,172	7,280	5,197	2,280	2,280	2,280	2,280
01438101505	Deferred Compensation	18,014	19,684	19,684	19,684	0	0	0
01438102100	Medical & Life	69,455	71,007	71,007	67,529	67,529	65,807	65,807
01438102200	Social Security	26,306	28,149	28,149	30,427	19,278	19,278	19,278
01438103202	Conferences & Training	33,242	9,105	17,441	14,105	0	0	0
01438104400	Equipment Rental	7,255	9,059	3,658	9,059	9,059	9,059	9,059
01438104401	Facility Rental	18,231	18,784	16,491	18,784	18,784	18,784	18,784
01438105240	Payments to Insurance Fund	1,472	1,976	1,976	1,426	1,426	1,426	1,426
01438105301	Telephone	22,712	18,798	21,192	18,798	14,402	14,402	14,402
01438105405	Postage	12,406	9,500	9,931	9,500	9,500	9,500	9,500
01438105500	Copying & Printing	7,337	2,200	5,751	2,200	2,200	2,200	2,200
01438106100	Office Supplies & Expenses	3,390	3,000	3,000	3,000	3,000	3,000	3,000
01438106601	Vehicle Maintenance	0	0	0	2,900	2,794	2,794	2,794
01438108100	Dues & Fees	1,060	1,500	2,600	1,500	1,500	1,500	1,500
01438108999	City Support to BOE	-51,362	-57,996	-57,996	0	0	0	0
Director of He	ealth Total	519,724	483,051	486,138	571,961	396,466	394,744	394,744

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0381 Administration Activity: 3811 Laboratory

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

Program: Laboratory Services

To provide quality supportive laboratory services to the function of the Health Department and the citizens of Stamford, by applying scientific and technical knowledge to prevent disease and promote health.

Activity Name	Service Output	Service Quality			
Diagnose/Investigate Community Health Hazards	• 867 STD tests submitted	100% of tests processed and information posted within 24 hours			
Assess Health Services Quality and Effectiveness	• Proficiency testing samples	Maintained a rating of 99% on all samples.			
Public Presentations	 Tick and Lyme disease prevention display at the Stamford Nature Center. Updated and made permanent. 				

Program: Laboratory Services

To provide quality supportive laboratory services to the function of the Health Department and the citizens of Stamford, by applying scientific and technical knowledge to prevent disease and promote health.

Activity Name	Service Output	Service Quality
Diagnose/Investigate Community Health Hazards	• 437 environmental tests submitted by Inspections Division	100% of all tests submitted were processed and results posted
	• Received over 1,600 information requests	
	• 446 tests for anemia	

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0381 Administration Activity: 3811 Laboratory

Program: Laboratory Services

To provide quality supportive laboratory services to the function of the Health Department and the citizens of Stamford, by applying scientific and technical knowledge to prevent disease and promote health.

Activity Name	Service Output	Service Quality			
Diagnose/Investigate Community Health Hazards	• 57 tests for lead poisoning				
	• 433 submissions for the tick program				
	• 48 rabies investigations initiated				
	• 2,400 significant illness reports posted for review and follow-up	All calls for information are returned the date of receipt, and information is provided with 24 hours.			
	 6 environmental investigations initiated at the publics request 	Results on environmental tests may take up to 5 working days, but most are completed in 2 days			
Employee Training Programs	• Staff attended 2 Pandemic Flu training programs Conducted 6 in-service programs	94% of Lab technical staf completed training 100% of Lab staff attended			
Diagnose/Investigate Community Health Hazards	• 263 Bedbugs submitted for identification				
Assess Health Services Quality and Effectiveness	• CLIA Inspections (Federal and State)	No deficiencies in lab noted, certification of laboratory continued until 2012.			
Diagnose/Investigate Community Health Hazards	•				

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0381 Administration Activity: 3811 Laboratory

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$5,332)	\$0	\$5,332	-100.00%
Lab Tech-Health	2	2	\$137,193	\$137,193	\$0	0.00%
Office Support Specialist	1	1	\$47,063	\$47,063	\$0	0.00%
	3	3	\$178,924	\$184,256	\$5,332	2.98%

Fund: 0001 General Fund

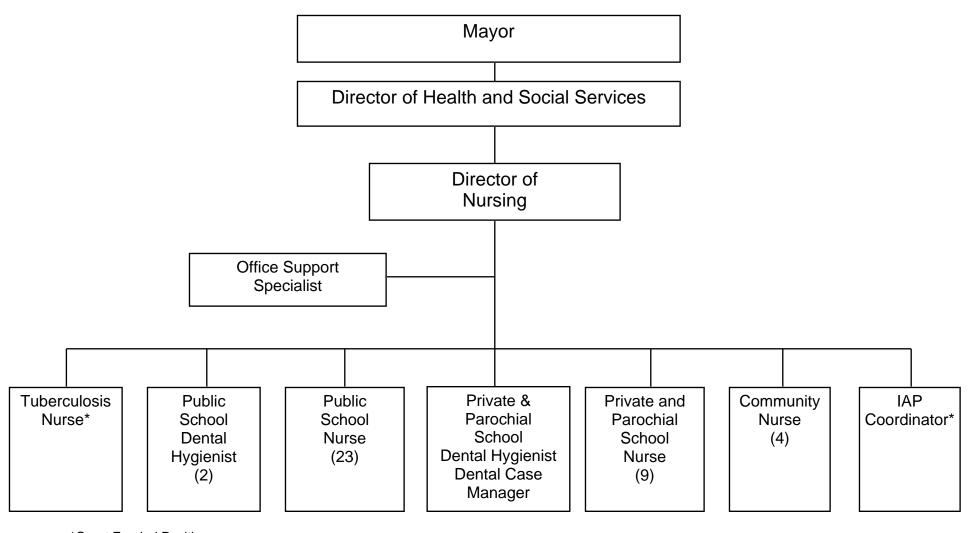
Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0381 Administration

Activity: 3811 Laboratory

Activity:	3811 Laboratory	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01438111100	Salaries	179,561	178,924	177,924	184,256	184,256	184,256	184,256
01438111201	Part-Time	57,283	57,164	70,515	58,879	0	0	0
01438111301	Overtime	0	0	4,941	0	0	0	0
01438112100	Medical & Life	80,502	88,128	88,128	111,088	111,088	108,256	108,256
01438112200	Social Security	17,823	18,061	18,061	18,600	14,096	14,096	14,096
01438113601	Contracted Services	9,410	10,000	10,042	10,000	10,000	10,000	10,000
01438115101	Gasoline	0	144	14	144	144	144	144
01438115240	Payments to Insurance Fund	1,448	1,535	1,535	1,574	1,574	1,574	1,574
01438115301	Telephone	1,462	940	1,435	940	720	720	720
01438115405	Postage	3	1,164	56	1,164	1,164	1,164	1,164
01438115500	Copying & Printing	10	0	254	0	0	0	0
01438116100	Office Supplies & Expenses	1,350	1,050	1,050	1,050	1,050	1,050	1,050
01438116605	Equipment Maintenance	1,454	1,800	1,800	1,800	1,800	1,800	1,800
01438116906	Laboratory Supplies	12,586	12,500	11,450	12,500	10,000	10,000	10,000
01438116913	Laboratory Equipment	823	1,900	1,795	1,900	1,900	1,900	1,900
01438118100	Dues & Fees	0	1,500	1,550	1,500	1,500	1,500	1,500
01438118827	Animal Control Expense	3,649	2,900	2,900	2,900	2,900	2,900	2,900
Laboratory To	otal	367,363	377,710	393,450	408,295	342,191	339,359	339,359

City of Stamford Department of Health and Social Services Nursing Division



^{*}Grant Funded Position

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division

Activity: 3820 Public School Health Program

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

Program: Public School Nursing

Deploy school nurses and dental hygienists to provide screening, referral and follow-up services to students in school to promote and maintain health in order to enhance their ability to learn.

Activity Name				Service Quality					
Provide Services to Underserved Populations				95% of nurse visits treated students who returned to class					
Maintain Employee Training Program	• 2 Den					100% of Dental Hygienists are up-to-date with CEUs 96% of nurses attended 100% of in-service training			
	• 9 nurs								
Assess Health Services Quality, Availability, and Effectiveness	• 7,388 children able to access tim			ly dental care	50% of public elementary students receiving appropriate dental services within 1 year of referral from school				
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
BUDGET ADJUSTMENT	0	0	(\$44,410)	\$0	\$44,410	-100.00%			
Pub Hlth Dental Hygien	3	2	\$114,364	\$116,302	\$1,937	1.69%			
Pub Hlth Nurse-42 Weeks	23	23	\$1,297,500	\$1,301,072	\$3,571	0.28%			
	26	25	\$1,367,455	\$1,417,373	\$49,919	3.65%			

¹ vacant unfunded Dental Hygienist position has been eliminated.

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division

Activity: 3820 Public School Health Program

Activity: Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01438201100	Salaries	1,358,766	1,367,455	1,368,705	1,417,373	1,417,373	1,417,373	1,417,373
01438201301	Overtime	0	0	913	0	0	0	0
01438201501	Clothing Allowance	8,750	7,450	700	8,750	8,750	8,750	8,750
01438201502	Car Allowance	3,970	8,700	4,400	3,800	3,800	3,800	3,800
01438202100	Medical & Life	536,805	493,103	493,103	630,249	630,249	614,181	614,181
01438202200	Social Security	110,082	105,846	105,846	108,674	108,674	108,674	108,674
01438202500	Unemployment Compensation	57,040	54,470	54,470	61,665	61,665	61,665	61,665
01438203001	Professional Consultant	50,000	50,000	35,000	50,000	50,000	50,000	50,000
01438205240	Payments to Insurance Fund	1,918	1,699	1,699	2,365	2,365	2,365	2,365
01438205301	Telephone	917	934	934	934	716	716	716
01438205405	Postage	5	0	0	0	0	0	0
01438205500	Copying & Printing	1,599	1,500	3,614	1,500	1,500	1,500	1,500
01438206100	Office Supplies & Expenses	3,153	3,000	3,000	3,000	3,000	3,000	3,000
01438206605	Equipment Maintenance	1,251	3,450	3,450	3,450	3,450	3,450	3,450
01438206903	Medical Supplies	31,923	40,500	33,500	37,990	37,990	37,990	37,990
01438208999	City Support to BOE	-2,262,717	-2,138,107	-2,138,107	0	0	0	0
Public School Health Program Total		-96,537	0	-28,773	2,329,750	2,329,532	2,313,464	2,313,464

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division

Activity: 3821 Private & Parochial Health Program

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

Program: Private & Parochial Health

Deploy school nurses and dental hygienists to provide screening, referral and follow-up services to students in school to promote and maintain health in order to enhance their ability to learn.

Activity Name	Service	Service Output			Service Quality			
Provide Services to Underserved Populations				97% of nurse visits prevented school absence (child treated and returned to class)				
Maintain Employee Training Program	• 9 in-se	ervice nursii	ng programs		95% of nurses attending 100% of in-service programs			
	• 2 dental hygienists participating in CEU program				100% of dental hygienists are up to date with CEUs			
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase		
BUDGET ADJUSTMENT	0	0	(\$18,500)	\$0	\$18,500	-100.00%		
Pub Hlth Dental Hygien	1	1	\$58,026	\$58,026	\$0	0.00%		
Pub Hlth Nurse-42 Weeks	9	9	\$512,595	\$512,594	(\$1)	0.00%		
Public Health Dental Case Mngr	1	1	\$72,693	\$72,693	\$0	0.00%		
	11	11	\$624,813	\$643,313	\$18,499	2.96%		

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division

Activity: 3821 Private & Parochial Hea		th Program	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01438211100	Salaries	622,649	624,813	624,463	643,313	643,313	643,313	643,313
01438211301	Overtime	0	0	500	0	0	0	0
01438211501	Clothing Allowance	3,850	3,840	700	3,850	3,850	3,850	3,850
01438211502	Car Allowance	20,900	15,200	20,900	20,900	20,900	20,900	20,900
01438212100	Medical & Life	300,395	271,877	271,877	330,364	330,364	321,942	321,942
01438212200	Social Security	45,331	49,255	49,255	50,865	50,865	50,865	50,865
01438212500	Unemployment Compensation	30,077	45,585	45,585	40,129	40,129	40,129	40,129
01438213001	Professional Consultant	15,000	15,000	15,000	15,000	15,000	15,000	15,000
01438215101	Gasoline	0	220	0	220	220	220	220
01438215240	Payments to Insurance Fund	578	785	785	826	826	826	826
01438215500	Copying & Printing	795	500	582	500	500	500	500
01438216100	Office Supplies & Expenses	688	700	700	700	700	700	700
01438216605	Equipment Maintenance	642	4,500	6,500	4,500	4,500	4,500	4,500
01438216907	Clinic Supplies	4,758	6,000	7,003	6,000	6,000	6,000	6,000
01438218999	City Support to BOE	-1,002,301	-1,038,275	-1,038,275	0	0	0	0
Private & Par	ochial Health Program Total	43,363	0	5,575	1,117,167	1,117,167	1,108,745	1,108,745

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division Activity: 3822 Community Nursing

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

Program: Community Nursing

Respond to the public health needs of the residents of Stamford as they are identified by maintaining established programs and developing new ones.

Activity Name	Service	e Output			Service Quality				
Provide Services to Underserved Populations. In order for children to have a medical home we assign them a provider	• 270 Well Child Clinic visits				99.8% of children are age appropriately immunized				
	• 954 S	• 247 Traveler's Clinic visits from July - December 1				99% of the clients are treated and followed up 100% of the clients are provided counseling in addition to receiving vaccines and or prophylaxis			
Maintain Employee Training Program	• 9 nursing in-service programs held			98% of nurses attended 100% of in service training					
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
BUDGET ADJUSTMENT	0	0	(\$12,832)	\$0	\$12,832	-100.00%			
Dir Nursing Serv (HLTH)	1	1	\$116,607	\$116,607	\$0	0.00%			
Office Support Specialist	1	1	\$46,513	\$46,513	\$0	0.00%			
Pub Hlth Nurse-52 Weeks	4	4	\$280,893	\$280,993	\$100	0.04%			
	6	6	\$431,181	\$444,113	\$12,932	3.00%			

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0382 Nursing Division

Activity: 3822 Community Nursing

Activity:	3822 Community Nursing	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01438221100	Salaries	427,410	431,181	432,581	444,113	444,113	444,113	444,113
01438221301	Overtime	1,015	2,000	2,190	2,000	2,000	2,000	2,000
01438221501	Clothing Allowance	1,400	1,750	350	350	350	350	350
01438221502	Car Allowance	20	0	20	0	0	0	0
01438222100	Medical & Life	108,552	110,612	110,612	135,058	135,058	131,615	131,615
01438222200	Social Security	33,417	33,272	33,272	34,154	34,154	34,154	34,154
01438223003	Professional Medical Care	48,069	35,000	44,000	30,000	30,000	30,000	30,000
01438223601	Contracted Services	1,038	2,500	1,000	2,500	2,500	2,500	2,500
01438225101	Gasoline	2,559	144	742	144	144	144	144
01438225240	Payments to Insurance Fund	2,491	3,159	3,159	4,962	4,962	4,962	4,962
01438225301	Telephone	2,763	2,858	2,858	2,858	2,190	2,190	2,190
01438225405	Postage	0	1,005	494	1,005	1,005	1,005	1,005
01438225500	Copying & Printing	1,229	1,000	3,580	1,000	1,000	1,000	1,000
01438226100	Office Supplies & Expenses	2,028	1,500	1,500	1,500	1,500	1,500	1,500
01438226605	Equipment Maintenance	170	1,250	250	1,250	1,250	1,250	1,250
01438226907	Clinic Supplies	6,308	7,500	4,297	7,500	7,500	7,500	7,500
01438228830	Travelers Clinics	22,175	30,000	30,000	25,000	25,000	25,000	25,000
01438228999	City Support to BOE	-134,482	-136,307	-136,307	0	0	0	0
Community N	ursing Total	526,161	528,424	534,598	693,394	692,726	689,283	689,283

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0383 Inspections Division Activity: 3830 Inspection Services

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemic and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, respond to disasters and assure the quality and accessibility of health services for the members of our community.

Program: Inspection Services

The chief mission of the Environmental Health Inspections Division is to enforce related federal, state and local mandated laws through the utilization of observations, plan reviews, sampling and monitoring. Mission activities of the Inspection Division include the inspections of residential housing units, food service establishments, septic system installations and repairs, lead hazardous conditions and existing conditions of mold and mildew in residential units and schools, asthma prevention inspections, garbage trucks and food vending trucks. Additionally, other mission activity includes bathing waters, shellfish water and well water sampling to determine levels of bacteriological and chemical pollutants. Further, mission activity includes the investigation of environmental complaints including housing, lead, residential overcrowding, lack of heat, mold, air pollution, food, refuse, insects, rodents, septic, stagnant water, swimming pools, beauty salons, barbershops, nail salons, schools and emergency shelters. Another mission of the Environmental Inspection Division is to conduct licensing activities and the collection of permit fees for Multiple Family Dwellings, Certificates of Apartment Occupancy, Hotel and Rooming Houses, Assisted Living residences and fees associated with weights and measures activities.

An additional mission to the Environmental Health Division is to compile and maintain the name and addresses of all residential, commercial and industrial property owners as mandated in the Landlord Identification Ordinance.

Activity Name	Service Output	Service Quality
Diagnose/Investigate Community Health Hazards	• 1,015 complaint investigations (based on FY 2008/2009)	51% of complaint investigations completed within 1 week
Enforce Public Health Laws and Regulations	• 196 septic permits issued	90% of permits issued within 20 days of application
	 704 Class IV food service establishments inspected based on fiscal year 2008/09 	56% of Class IV establishments inspected 4 times per year
	• 530 housing violation notices issued	100% of housing orders in compliance
	 718 Certificiate of Apartment Occupancy inspections completed based on fiscal year 2008/09 	100% of CAO inspections completed within 1 week of request

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0383 Inspections Division Activity: 3830 Inspection Services

	Pos	Pos	FY 09/10 Budget	FY 10/11 Budget	Budget Salary	Budget Salary
Job Title	09/10	10/11	Salary	Salary	\$ Increase	% Increase
BUDGET ADJUSTMENT	0	0	(\$33,600)	\$0	\$33,600	-100.00%
Dir of Environ Inspection	1	1	\$116,507	\$116,607	\$100	0.09%
Inspector II	11	9	\$737,085	\$610,996	(\$126,089)	-17.11%
Inspector III	1	1	\$97,348	\$97,348	\$0	0.00%
Office Support Specialist	2	1	\$93,726	\$46,863	(\$46,863)	-50.00%
	15	12	\$1,011,065	\$871,813	(\$139,252)	-13.77%

² Inspector II and 1 Office Support Specialist positions have been unfunded & eliminated.

Fund: 0001 General Fund

Bur/Office: 380 Department of Health and Social Services

Dept/Div: 0383 Inspections Division

Activity: 3830 Inspection Services

Activity: Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01438301100	Salaries	999,227	1,011,065	986,065	1,039,760	871,813	871,813	871,813
01438301301	Overtime	14,724	15,600	38,300	38,363	38,363	38,363	38,363
01438301503	Tool Allowance	0	300	300	300	300	300	300
01438302100	Medical & Life	264,944	269,037	269,037	318,764	318,764	310,637	310,637
01438302200	Social Security	80,424	78,563	78,563	82,499	69,651	69,651	69,651
01438303601	Contracted Services	0	0	3,680	0	0	0	0
01438305101	Gasoline	9,039	4,914	5,510	4,914	4,914	4,914	4,914
01438305240	Payments to Insurance Fund	7,562	5,615	5,615	3,672	3,672	3,672	3,672
01438305301	Telephone	8,773	9,423	9,423	9,423	7,220	7,220	7,220
01438305303	Communication Utilities	72	540	540	540	540	540	540
01438305500	Copying & Printing	375	0	25	0	0	0	0
01438306100	Office Supplies & Expenses	4,383	4,400	4,400	4,400	4,400	4,400	4,400
01438306605	Equipment Maintenance	2,519	4,000	2,500	4,000	4,000	4,000	4,000
01438306700	Small Tools & Replacement	2,074	1,900	1,900	1,900	1,900	1,900	1,900
01438306901	Protective Clothing	381	1,000	1,000	1,000	1,000	1,000	1,000
01438308999	City Support to BOE	-73,165	-69,569	-69,569	0	0	0	0
01438316700	Small Tools & Replacement	12,087	12,100	0	12,100	10,100	10,100	10,100
Inspection Sea	rvices Total	1,333,419	1,348,888	1,337,289	1,521,635	1,336,637	1,328,510	1,328,510

Bur/Offc: 380 Department of Health and Social Services

Dept/Div: 0388 Non City Health Agencies

Activity: 3880 Liberation Programs

Mission Statement

The mission of the Department of Health and Social Services shall be to prevent epidemics and the spread of disease, protect against environmental hazards, prevent injuries, promote and encourage healthy behaviors, responds to disasters and assure the quality and accessibility of health services for the members of our community.

Fund: 0001 General Fund

Bur/Office: Department of Health and Social Services 380

Dept/Div: 0388 Non City Health Agencies

Liberation Programs Activity: 3880

Activity: Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps	
01438808837	Liberation Programs	82,400	82,400	82,400	82,400	61,800	61,800	61,800	
Liberation Pro	ograms Total	82,400	82,400	82,400	82,400	61,800	61,800	61,800	

Fund: 0001 General Fund

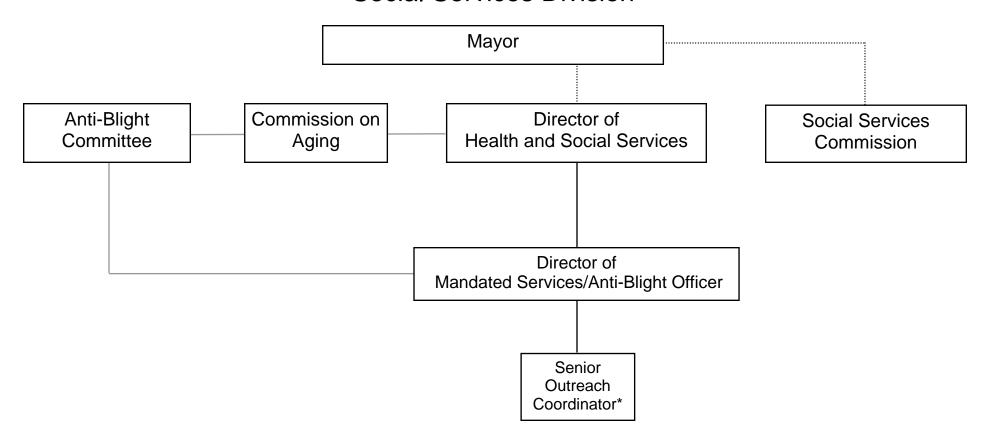
Bur/Office: Department of Health and Social Services 380

Dept/Div: 0398 Shellfish Commission

Shellfish Commission 3980 Activity:

Activity:	3980 Shellfish Commission	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01439805101	Gasoline	0	144	144	144	144	144	144
01439805500	Copying & Printing	80	0	0	0	0	0	0
01439806100	Office Supplies & Expenses	235	150	150	150	150	150	150
Shellfish Com	mission Total	315	294	294	294	294	294	294

City of Stamford Department of Health and Social Services Social Services Division



Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 390 Social Services	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0391 Administration							
3910 Social Services	582,534	589,144	581,074	645,883	426,599	421,342	421,342
3920 Welfare Division	61,959	80,000	83,158	80,000	80,000	80,000	80,000
Administration Total	644,493	669,144	664,232	725,883	506,599	501,342	501,342
Social Services Total	644,493	669.144	664.232	725.883	506.599	501,342	501.342

Bur/Offc: 390 Social ServicesDept/Div: 0391 AdministrationActivity: 3910 Social Services

Mission Statement

The Social Services Division reports to the Director of Health & Social Services and operates under the policy guidance of the Social Services Commission. (ordinance 6-9). Our mission is to promote policies and strategies which adhere to the philosophy of individual and family self sufficiency and to provide information to aid residents of Stamford in obtaining basic human sustenance and services including those programs related to the needs of the elderly.

Program: Information Resource

The Division seeks to deliver services that meet basic human needs and protect basic legal and human rights for Stamford residents. The Division also offers advice and assistance to those in need of food, housing, temporary shelter, health care, financial assistance, and physical protection.

Activity Name	Service Output	Service Quality
General Activity	 Assisted approximately 200 individuals in filling out state and federal application forms for various assistance programs (e.g. Saga, Medicaid & Social Security Disability). 	100% completed
Community Health	 Liaison between the city and the Smith House Health care center 	On going
Housing Assistance	Assisted in landlord - tenant matters	Responded to over 500 inquiries pertaining to issues affecting landlord-tenant relationships, fair housing, affordability, eviction, relocation, public housing, and senior housing
	Assisted with housing afforability procurement	Provided guidance to 100 households in connection with applications for residence in designated "affordable" housing units
	Obtained serurity deposits owed to tenants	Furnished direct assistance to over 200 households in connection with security deposits that were not recovered
	Fair Rent Program	Settled 10 potential Fair Rent or Service Reduction complaints at the pre-hearing stage
Housing Safety	 Assisted in evictions, relocations, and anti-blight activities 	Work with other agencies to process approximately 160 evictions

Bur/Offc: 390 Social ServicesDept/Div: 0391 AdministrationActivity: 3910 Social Services

Program: Information Resource

The Division seeks to deliver services that meet basic human needs and protect basic legal and human rights for Stamford residents. The Division also offers advice and assistance to those in need of food, housing, temporary shelter, health care, financial assistance, and physical protection.

Activity Name	Service Output	Service Quality		
Housing Safety	Relocation Program Mandated services under Uniform Relocation Act	Relocated 30 families		
	Anti-Blight Program	Conducted 13 Level 1 anti-blight hearings, 10 update hearings, 1 appeal hearing: One property certified as blighted.		
Senior Citizen Services	• Coordinated affordable transportation program for senior citizens	Designed and implemented the new Share the Fare program for subsidized, half-price taxicab rides for Stamford senior citizens and disabled individuals.		
	Administered senior rent rebate program	Processed 1,328 rent rebate applications.		
	Provided senior outreach services	Provided one-time direct service in connection with basic human needs to approximately 1,392 seniors and on-going services to approximately 150 seniors.		
Housing Safety	• Public Safety Task Force (Operation Safe Houses)	Inspected 18 night time inspections		

Bur/Offc: 390 Social ServicesDept/Div: 0391 AdministrationActivity: 3910 Social Services

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$7,561)	\$0	\$7,561	-100.00%
Director of Mandated Services	1	1	\$103,452	\$103,452	\$0	0.00%
Research Assistant	1	0	\$60,046	\$0	(\$60,046)	-100.00%
Social Serv Comm Coord	1	0	\$97,081	\$0	(\$97,081)	-100.00%
	3	1	\$253,017	\$103,452	(\$149,566)	-59.11%

The Social Services Commission Coordinator and Research Assistant positions have been unfunded & eliminated

Fund: 0001 General Fund

Bur/Office: 390 Social Services

Dept/Div: 0391 Administration

3910 Social Services Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised **Department** Mayor's **Finance** Board of Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01439101100 Salaries 253,922 253,017 253,017 260,928 103,452 103,452 103,452 39,591 41,625 37,925 45,321 0 0 0 01439101202 Permanent Part-time 01439101203 Seasonal 2,189 2,356 2,062 2,356 2,356 2,356 2,356 01439101301 Overtime 781 1,000 1,000 1,000 1,000 1,000 1,000 01439102100 Medical & Life 174,358 206,196 206,196 200,939 200,939 161,265 161,265 01439102200 Social Security 23,152 22,797 22,797 23,685 8,171 8,171 8,171 01439103202 Conferences & Training 147 155 155 155 0 0 0 01439103601 Contracted Services 75,030 95,000 90,030 95,000 95,000 95,000 95,000 700 700 01439104400 **Equipment Rental** 550 700 700 700 700 01439105101 300 300 300 300 300 300 Gasoline 301 01439105240 Payments to Insurance Fund 1,244 1,329 1,329 642 642 642 642 01439105301 Telephone 3,544 3,500 3,500 3,500 2,682 2,682 2,682 Advertising/Official Notices 01439105400 1,717 1,100 1,200 1,100 1,100 1,100 1,100 01439105405 Postage 2,983 1,500 2,294 1,500 1,500 1,500 1,500 01439105500 Copying & Printing 881 1,000 1,000 1,000 1,000 1,000 1,000 01439106100 Office Supplies & Expenses 2,100 2,100 2,100 2,100 2,100 2,100 2,100 200 200 01439106605 **Equipment Maintenance** 29 200 200 200 200 01439108100 Dues & Fees 15 200 200 200 200 200 200 582,534 589,144 581,074 645,883 426,599 421,342 421,342 Social Services Total

Fund: 0001 General Fund

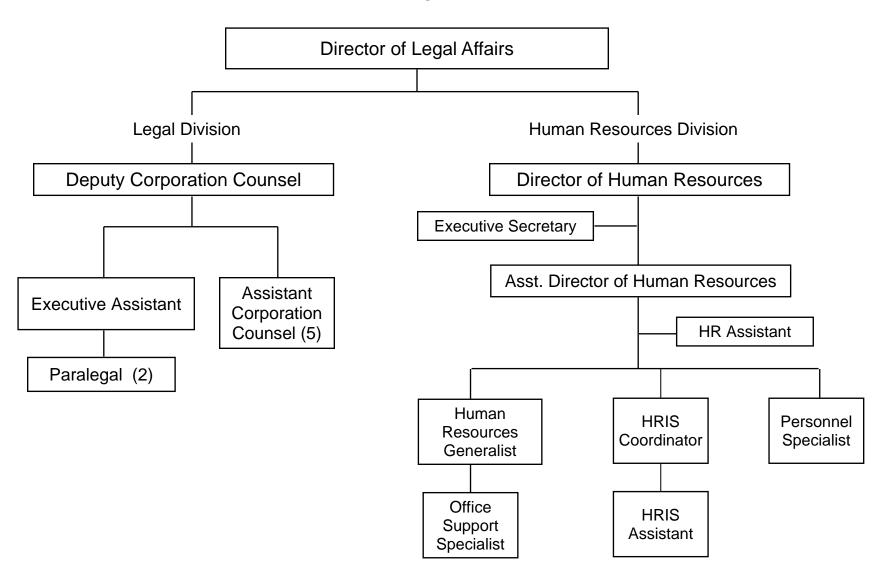
Bur/Office: Social Services 390

Dept/Div: 0391 Administration

3920 Welfare Division Activity:

Activity:	3920 Welfare Division	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mavor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01439208832	Program Services	1,596	2,000	1,890	2,000	2,000	2,000	2,000
01439208906	Relocation Expense	15,863	35,000	42,068	35,000	35,000	35,000	35,000
01439208908	Moving & Storage	44,500	43,000	39,200	43,000	43,000	43,000	43,000
Welfare Divisi	ion Total	61,959	80,000	83,158	80,000	80,000	80,000	80,000

City of Stamford Office of Legal Affairs



Fiscal Year 2010/2011 Activity Summary Report

Fund: Bur/Off	0001 General Fund c: 400 Legal Affairs	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div	: 0401 Office of Legal Affairs							_
4010	Director of Law	1,670,460	1,649,012	1,737,012	1,727,723	1,655,295	1,648,816	1,648,816
Office o	f Legal Affairs Total	1,670,460	1,649,012	1,737,012	1,727,723	1,655,295	1,648,816	1,648,816
Dept/Div	: 0402 Office of Legal Affairs							
4020	Human Resources Department	1,324,528	1,263,232	1,278,232	1,578,875	1,219,891	1,214,578	1,214,578
4022	Employee Benefits	514,898	2,429,237	2,392,207	4,212,320	4,212,320	4,212,320	4,212,320
8301	Employee Benefits	0	0	0	0	0	0	0
8401	Pensions	815,820	2,172,553	2,172,553	3,527,039	3,527,039	3,527,039	3,527,039
Office o	f Legal Affairs Total	2,655,247	5,865,022	5,842,992	9,318,234	8,959,250	8,953,937	8,953,937
Legal A	Affairs Total	4,325,707	7,514,034	7,580,004	11,045,957	10,614,545	10,602,753	10,602,753

Bur/Offc: 400 Legal Affairs

Dept/Div: 0401 Office of Legal Affairs

Activity: 4010 Director of Law

Mission Statement

The Legal Division provides all legal services to city officials, departments, boards, commissions and agencies. The office reviews and approves as to form all contracts, leases and agreements. It represents the city in all actions and proceedings brought by or against the city.

The office also renders formal and informal opinions.

Program: Corporation Counsel

The mission of the Corporation Counsel program is to represent the City in all actions and proceedings brought by or against the City and review and approve as to form all contracts, leases and agreements so that requirements for all legal services from city officials, departments, boards and commissions are met.

Activity Name	Service Output	Service Quality
Litigate non-Tax Collection related Cases In-House	• 3 new cases handled in-house initiated by the City	500 cases are pending
	• 157 new cases handled in-house initiated against the City	48 cases were closed
Litigate non-Tax Collection related Cases Using Outside Counsel	• 7 new case handled by outside counsel on behalf of the City	11 cases are pending
Manage Contract Process	• 275 request for contract received	
	• 275 contracts reviewed	
	• 161 contracts drafted	
	• 154 contracts executed	
Manage Claims Process	• 160 new claims received	57 claims are pending
	•	162 claims were settled
Issue Opinions	• 19 formal requests for legal opinion received	
	• 300 plus informal requests for legal opinion received	

Bur/Offc: 400 Legal Affairs

Dept/Div: 0401 Office of Legal Affairs

Activity: 4010 Director of Law

Program: Corporation Counsel

The mission of the Corporation Counsel program is to represent the City in all actions and proceedings brought by or against the City and review and approve as to form all contracts, leases and agreements so that requirements for all legal services from city officials, departments, boards and commissions are met.

Activity Name	Service Output	Service Quality
Draft Ordinances/Resolutions	• 28 ordinances & resolutions drafted	
Resolve Delinquent Tax Accounts	• \$579,912.17 in revenue collected	38 accounts resolved in-house
	•	95 accounts resolved using outside counsel
Respond to Freedom of Information Requests	• 120 FOI requests received	
Review Easements	• 100 plus easements reviewed and approved	
Resolve Traffic and Parking Violations	• 2 agreements drafted; 8 outstanding accounts resolved without need for an Agreement. 8 resolved through court system.	

Bur/Offc: 400 Legal Affairs

Dept/Div: 0401 Office of Legal Affairs

Activity: 4010 Director of Law

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Asst Corp Counsel-Class	5	5	\$641,667	\$660,863	\$19,196	2.99%
BUDGET ADJUSTMENT	0	0	(\$38,496)	\$0	\$38,496	-100.00%
Deputy Corporation Counsel	1	1	\$131,221	\$131,221	\$0	0.00%
Dir of Legal Affairs	1	1	\$138,436	\$130,744	(\$7,692)	-5.56%
Exec Asst-Corp Counsel	1	1	\$85,946	\$85,946	\$0	0.00%
Legal Secretary	1	0	\$60,696	\$0	(\$60,696)	-100.00%
Paralegal	2	2	\$114,280	\$115,819	\$1,539	1.35%
	11	10	\$1,133,749	\$1,124,593	(\$9,156)	-0.81%

In FY 09/10, Asst Corp Counsel-Class positions contractual increases were included in Contingency and not reflected in the Salary budget. Dir of Legal Affairs - new hire at lower step. 1 Paralegal - contractual step increase. In FY 10/11, Legal Secretary position has been eliminated & unfunded.

Fund: 0001 General Fund

Bur/Office: 400 Legal Affairs

Dept/Div: 0401 Office of Legal Affairs

Activity: 4010 Director of Law

Activity: Ref Number	4010 Director of Law Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01440101100	Salaries	1,157,382	1,133,749	1,142,749	1,185,288	1,124,593	1,124,593	1,124,593
01440101201	Part-Time	0	0	3,000	0	0	0	0
01440101203	Seasonal	0	0	0	0	0	0	0
01440101301	Overtime	0	500	2,500	500	500	500	500
01440101502	Car Allowance	5,417	5,000	5,000	5,000	5,000	5,000	5,000
01440101505	Deferred Compensation	23,116	26,966	26,966	26,197	26,197	26,197	26,197
01440102100	Medical & Life	228,151	230,141	230,141	254,136	254,136	247,657	247,657
01440102200	Social Security	78,453	89,215	89,215	93,099	88,456	88,456	88,456
01440103001	Professional Consultant	96,803	77,092	156,092	77,092	71,222	71,222	71,222
01440103002	Stenographic Service	15,297	17,000	15,000	17,000	17,000	17,000	17,000
01440104401	Facility Rental	4,254	5,000	6,500	5,000	5,000	5,000	5,000
01440105240	Payments to Insurance Fund	1,667	1,781	1,781	1,843	1,843	1,843	1,843
01440105301	Telephone	5,261	5,218	5,218	5,218	3,998	3,998	3,998
01440105405	Postage	3,143	5,500	5,500	5,500	5,500	5,500	5,500
01440105500	Copying & Printing	10,868	11,000	11,500	11,000	11,000	11,000	11,000
01440106100	Office Supplies & Expenses	29,343	30,000	28,000	30,000	30,000	30,000	30,000
01440106605	Equipment Maintenance	161	0	0	0	0	0	0
01440108100	Dues & Fees	3,540	2,850	2,850	2,850	2,850	2,850	2,850
01440108805	Court & Sheriff Service	7,605	8,000	5,000	8,000	8,000	8,000	8,000
Director of La	ıw Total	1,670,460	1,649,012	1,737,012	1,727,723	1,655,295	1,648,816	1,648,816

Bur/Offc: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Activity: 4020 Human Resources Department

Mission Statement

The mission of the Human Resources Division is to provide professional human resources administration designed to accomplish the following: To recruit and retain the most qualified employees for the City of Stamford; to develop systems to ensure compliance with State and Federal laws and regulations; to provide Human Resources planning in areas of employee development and accountability; and to provide the labor relations function for the City.

Program: Benefits

The mission of the Benefits program is to advise and provide prompt and courteous benefit administration for City and Board of Education employees so that they receive quality health and retirement benefits in accordance with their labor contracts.

Activity Name	Service Output	Service Quality			
Administer Benefit Claims	• 99,053 of health benefit claims processed	95% of claims processed without contest			
Resolve Benefit Claim Complaints	• 100% of claim complaints resolved				
Administer Pensions	• 30 pensions issued 21 calculations issued				

Program: Labor/Employee Relation

The mission of the Labor/Employee Relations program is to provide labor and employee relations support to the City and Board of Education managers so that disciplinary actions and employee grievances are minimized.

Activity Name	Service Output	Service Quality		
Negotiate and Settle Collective Bargaining Agreements	• Resolved Collective Bargaining Agreements for Fire, 1199 and Police	Fire and Police contract extensions negotiated. Contracts will expire June 30, 2011. 1199 contract extension negotiated. Contract will expire June 30, 2012.		
Handle Grievances	• 49 grievances processed	11 grievances resolved prior to arbitration		
Conduct Grievance Arbitrations	• 6 grievances arbitrated	2 pending		
Investigate Employee Complaints	• 3 employee complaints investigated	Resolved		

Bur/Offc: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Activity: 4020 Human Resources Department

Program: Labor/Employee Relation

The mission of the Labor/Employee Relations program is to provide labor and employee relations support to the City and Board of Education managers so that disciplinary actions and employee grievances are minimized.

Activity Name	Service Output	Service Quality		
Handle Prohibited Labor Practice Complaints	• 5 complaints processed	3 complaints resolved; 2 pending		
Conduct Contract Arbitration	 4 Collective Bargaining Agreements currently being arbitrated 	Pending		
Handle Potential Grievances without Formal Grievance Process	• 15 potential grievances processed	Resolved		

Program: Personnel Administration

The mission of the Personnel Administration program is to recruit, select, train and retain the best employees for the City and Board of Education so that departments have a diverse and capable workforce to meet their goals and missions.

Activity Name	Service Output	Service Quality				
Recruit Applicants	• 2,035 of employment applications reviewed	1,432 applications deemed qualified for positions				
Recruit Minority Applications	• 930 of employment applications reviewed	528 minority applicants deemed qualified				
Conduct Selection Process	• 58 full-time and permanent part-time positions hired	18 minority hires				
Retain Employees	• 1,544 of employees retained	96.9% of employees remaining employed after probationary period 94.9% of employees remaining employed after 1 year 86.15% of employees remaining employed after 3 years				
Train Employees	• 14 training sessions conducted	100% of the required new employees attended orientation				

Bur/Offc: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Activity: 4020 Human Resources Department

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Asst Dir of Human Resources	1	1	\$117,648	\$117,648	\$0	0.00%
Benefits Clerk	1	0	\$49,986	\$0	(\$49,986)	-100.00%
BUDGET ADJUSTMENT	0	0	(\$32,359)	\$0	\$32,359	-100.00%
Director-Human Resources	1	1	\$57,650	\$123,930	\$66,281	114.97%
Executive Secretary	1	1	\$56,393	\$56,492	\$100	0.18%
HR Information Systems Asst	1	1	\$56,043	\$56,042	\$0	0.00%
HRIS Coordinator	1	1	\$103,251	\$103,601	\$350	0.34%
Human Resources Assistant	2	1	\$106,390	\$56,692	(\$49,697)	-46.71%
Human Resources Generalist37.5	2	1	\$91,037	\$91,037	\$0	0.00%
Office Support Specialist	1	1	\$43,965	\$45,207	\$1,242	2.82%
Personnel Analyst II-Exams	1	0	\$97,281	\$0	(\$97,281)	-100.00%
Personnel Specialist	1	1	\$109,228	\$109,228	\$0	0.00%
	13	9	\$856,511	\$759,879	(\$96,633)	-11.28%

Director Human Resources - not fully funded in FY 09/10. Executive Secretary - longevity increase. HRIS Coordinator - longevity. Office Support Specialist - contractual step increase. In FY 09/10, there was 1 unfunded vacant HR Generalist position that has been eliminated for FY 10/11. In FY 10/11, the following positions: Personnel Analyst II-Exams, 1 Human Resources Assistant & Benefits Clerk have been eliminated & unfunded.

Fund: 0001 General Fund

Bur/Office: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Activity: 4020 Human Resources Department

Activity:	4020 Human Resources Departmen	nt FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01440201100	Salaries	847,219	856,511	856,511	958,241	759,879	759,879	759,879
01440201201	Part-Time	20,125	23,837	23,837	23,837	11,918	11,918	11,918
01440201301	Overtime	6,953	12,128	12,128	12,128	2,000	2,000	2,000
01440201501	Clothing Allowance	0	350	350	350	350	350	350
01440201502	Car Allowance	6,667	7,814	7,814	10,300	10,300	10,300	10,300
01440201505	Deferred Compensation	22,070	10,530	10,530	24,158	24,158	24,158	24,158
01440202100	Medical & Life	221,715	206,945	206,945	208,386	208,386	203,073	203,073
01440202200	Social Security	76,269	70,241	70,241	78,720	61,858	61,858	61,858
01440202500	Unemployment Compensation	0	13,416	13,416	0	0	0	0
01440203001	Professional Consultant	33,513	13,513	28,513	33,513	14,078	14,078	14,078
01440203003	Professional Medical Care	26,349	38,870	38,870	38,870	38,870	38,870	38,870
01440203202	Conferences & Training	3,718	780	780	780	0	0	0
01440203203	Civil Service Exams	69,685	17,384	17,384	70,000	20,000	20,000	20,000
01440203302	Recruitment & Hiring	25,547	16,320	16,320	26,000	6,000	6,000	6,000
01440203306	Minority Recruitment & Hiring	9,007	15,861	15,861	15,861	5,000	5,000	5,000
01440203505	Contract Administration	2,812	15,778	15,778	15,778	15,778	15,778	15,778
01440204400	Equipment Rental	5,300	5,314	5,314	5,314	5,314	5,314	5,314
01440205101	Gasoline	2,313	1,748	1,748	1,748	1,748	1,748	1,748
01440205240	Payments to Insurance Fund	2,124	2,205	2,205	3,163	3,163	3,163	3,163
01440205301	Telephone	5,608	6,999	6,999	6,999	5,362	5,362	5,362
01440205405	Postage	3,230	9,000	9,000	9,000	4,000	4,000	4,000

Fund: 0001 General Fund

Bur/Office: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Human Resources Department Activity:

Activity: Ref Number	4020 Human Resources Departi	nent	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01440205500	Copying & Printing	16,194	8,000	8,000	16,000	8,000	8,000	8,000
01440206100	Office Supplies & Expenses	17,518	15,000	15,000	15,000	9,000	9,000	9,000
01440206605	Equipment Maintenance	0	1,074	1,074	1,074	1,074	1,074	1,074
01440206903	Medical Supplies	1,980	1,849	1,849	1,849	1,849	1,849	1,849
01440207301	Capital Outlay - Equipment	5,847	0	0	0	0	0	0
01440208916	City Training	238	1,806	1,806	1,806	1,806	1,806	1,806
01440208999	City Support to BOE	-107,471	-110,041	-110,041	0	0	0	0
Human Resou	rces Department Total	1,324,528	1,263,232	1,278,232	1,578,875	1,219,891	1,214,578	1,214,578

Bur/Offc: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs Activity: 4022 Employee Benefits

Mission Statement

Internal administration of health insurance, life insurance, pensions, deferred compensation and flex-spending plan. Administration includes orientation, enrollment, research and responding to employee or retiree questions or problems with providers and retiree counseling. Also preparation and maintenance of related communication material such as Summary Plan Descriptions.

*Payment of bills for services from benefits providers

*Maintenance of records and experience for and assistance in preparation of benefits budget and accompanying projections.

*Provides assistance to Labor Negotiator for issues concerning benefits

*Oversee coordination of Unemployment Compensation claims

*Determination of medical premiums and COBRA rates for employees and retirees

*Provide wide range of assistance to CERF Board as needed, including RFP services, elections and coordinates research

*Bid services provided to Benefits Office and negotiate premium rates with providers

*Maintain City compliance with regulatory environment, including responding to Federal HCFA requests and changes in law.

Fund: 0001 General Fund

Bur/Office: 400 Legal Affairs

Dept/Div: 0402 Office of Legal Affairs

Employee Benefits Activity:

Activity:	4022 Employee Benefits	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01440221505	Deferred Compensation	10	0	0	0	0	0	0
01440222401	MAA Training - Tuition	29,465	36,050	14,020	36,050	36,050	36,050	36,050
01440222402	Teamsters Training	200	15,000	0	20,000	20,000	20,000	20,000
01440222403	UAW Training - Tuition	110,690	90,000	90,000	100,000	100,000	100,000	100,000
01440222404	UE Training-Tuition	519	15,000	15,000	20,000	20,000	20,000	20,000
01440222405	Nurses Training-Tuition	26,278	10,000	10,000	10,000	10,000	10,000	10,000
01440222406	Contribution to OPEB	241,000	2,169,598	2,169,598	3,913,270	3,913,270	3,913,270	3,913,270
01440223001	Professional Consultant	65,793	55,245	55,245	75,000	75,000	75,000	75,000
01440223601	Contracted Services	36,000	38,000	38,000	38,000	38,000	38,000	38,000
01440225240	Payments to Insurance Fund	335	344	344	0	0	0	0
01440226100	Office Supplies & Expenses	4,608	0	0	0	0	0	0
01440228000	Non-Salary Budget Reduction	0	0	0	0	0	0	0
Employee Ben	efits Total	514,898	2,429,237	2,392,207	4,212,320	4,212,320	4,212,320	4,212,320

Fund: 0001 General Fund

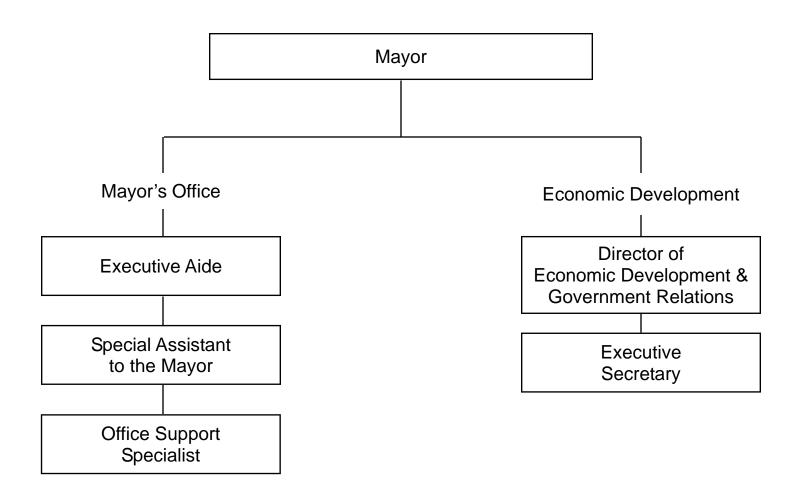
Bur/Office: 400 Legal Affairs

Dept/Div: Office of Legal Affairs

8401 Pensions Activity:

Activity: 84	8401 Pensions		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01484012302	Classified Pension Fund	986,673	2,325,885	2,325,885	3,527,039	3,527,039	3,527,039	3,527,039
01484018999	City Support to BOE	-170,853	-153,332	-153,332	0	0	0	0
Pensions Tota	al	815,820	2,172,553	2,172,553	3,527,039	3,527,039	3,527,039	3,527,039

City of Stamford Mayor's Office



Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 500 Government S		FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0501 Mayor's Office	e							
5010 Administration		446,087	432,229	485,894	532,791	475,455	474,974	409,974
5011 Professional Organization	ons and Activities	156,728	162,986	162,001	165,752	49,732	49,732	49,732
5012 Economic Development	t	488,516	503,924	503,924	515,077	465,618	464,655	464,655
Mayor's Office Total		1,091,332	1,099,139	1,151,819	1,213,620	990,805	989,361	924,361
Dept/Div: 0502 G/S Board of I	Representatives							
5020 Board of Representative	es	283,374	341,121	341,121	375,627	342,473	341,233	341,233
G/S Board of Representatives	Total	283,374	341,121	341,121	375,627	342,473	341,233	341,233
Dept/Div: 0503 G/S Board of I	Finance							
5030 Board of Finance		274,744	342,653	342,653	342,653	337,396	337,396	337,396
G/S Board of Finance Total		274,744	342,653	342,653	342,653	337,396	337,396	337,396
Dept/Div: 0504 G/S Board of I	Ethics							
5040 Board of Ethics		0	600	600	600	600	600	600
G/S Board of Ethics Total		0	600	600	600	600	600	600
Dept/Div: 0505 G/S Recording	g and Reporting							
5050 Town and City Clerk		1,058,607	1,073,932	1,073,932	1,163,526	1,111,709	1,104,471	1,104,471
G/S Recording and Reporting	Total	1,058,607	1,073,932	1,073,932	1,163,526	1,111,709	1,104,471	1,104,471
Dept/Div: 0506 G/S Judicial								
5060 Probate Court		63,048	54,597	54,597	52,711	52,711	52,711	52,711
G/S Judicial Total		63,048	54,597	54,597	52,711	52,711	52,711	52,711
Dept/Div: 0507 G/S Elections								
5070 Registrar of Voters		839,200	738,266	773,266	762,016	743,239	741,035	741,035
G/S Elections Total		839,200	738,266	773,266	762,016	743,239	741,035	741,035

Fiscal Year 2010/2011 Activity Summary Report

Fund: 0001 General Fund Bur/Offc: 500 Government Services	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div: 0551 G/S Stamford Partnership							
5091 Stamford Partnership	58,800	58,800	58,800	60,000	40,000	40,000	40,000
G/S Stamford Partnership Total	58,800	58,800	58,800	60,000	40,000	40,000	40,000
Dept/Div: 0552 G/S Patriotic Observation Comm	i						
5092 Patriotic Observation Commission	28,319	32,820	32,820	32,820	30,920	30,920	30,920
G/S Patriotic Observation Comm Total	28,319	32,820	32,820	32,820	30,920	30,920	30,920
Dept/Div: 0553 G/S Stamford Cultural Dev. Con	p.						
5093 Stamford Cultural Develop. Corp	209,805	210,654	210,654	218,000	105,000	105,000	105,000
5094 Harbor Commission	4,705	2,500	2,500	15,000	2,500	2,500	2,500
G/S Stamford Cultural Dev. Corp. Total	214,510	213,154	213,154	233,000	107,500	107,500	107,500
Government Services Total	3,911,935	3,955,082	4,042,762	4,236,573	3,757,353	3,745,227	3,680,227

Bur/Offc: 500 Government Services

Dept/Div: 0501 Mayor's Office Activity: 5010 Administration

Mission Statement

- •Set the agenda, standards and systems for operations, financial accountability and management of all city service and functions.
- •Provide sound leadership for a service-driven City employee workforce.
- •Provide sound leadership in pursuit of the residents' of Stamford's best interest in all matters of government.
- •Create a culture focused on delivering standard-setting government service.
- •Lead the charge to secure Stamford's fair share of educational funding from State and Federal Government.
- •Manage the city with a business-like approach to the allocation of resources, overall accountability and management practices and systems.
- •Foster increased volunteerism and community service.
- •Create and nurture a green-oriented work force and community.
- •Preserve the City's AAA bond rating.
- •Resolve the fire company dispute.

Mayor's City-wide Goals for Fiscal Year 2010/2011:

- •Resolve Scofieldtown contamination
- •Assure fiscal discipline in 2011 Budget & daily operations
- •Deliver essential services cost-effectively
- •Judiciously allocate resources
- •Make Government "user-friendly" for residents & businesses
- •Develop a comprehensive Infrastructure Plan
- •Resolve the Fire Company conflict
- •Strengthen Economic Development effort

Bur/Offc: 500 Government Services

Dept/Div: 0501 Mayor's Office Activity: 5010 Administration

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$22,308)	(\$898)	\$21,410	-95.97%
Executive Aide-Mayor	0	1	\$0	\$80,442	\$80,442	100.00%
Mayor	1	1	\$140,384	\$150,356	\$9,972	7.10%
Office Support Specialist	1	1	\$50,385	\$50,385	\$0	0.00%
Special Asst to the Mayor-Uncl	1	0	\$72,649	\$0	(\$72,649)	-100.00%
	3	3	\$241,110	\$280,285	\$39,176	16.25%

Executive Aide-Mayor - new position. Mayor - non-union, appointed & elected officials pay plan increase. In FY 10/11, Special Asst to the Mayor position has been eliminated & unfunded.

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0501 Mayor's Office
Activity: 5010 Administration

Activity:	3010 Administration	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01450101100	Salaries	250,082	241,110	301,610	345,285	345,285	345,285	280,285
01450101201	Part-Time	42,341	47,900	37,900	47,900	0	0	0
01450101203	Seasonal	10,892	10,880	10,880	10,880	10,880	10,880	10,880
01450101301	Overtime	324	1,500	1,500	1,500	1,500	1,500	1,500
01450101502	Car Allowance	3,300	3,600	3,600	0	0	0	0
01450101505	Deferred Compensation	21,288	21,303	21,303	29,490	29,490	29,490	29,490
01450102100	Medical & Life	45,534	31,401	31,401	18,880	18,880	18,399	18,399
01450102200	Social Security	18,774	24,961	27,141	33,282	29,617	29,617	29,617
01450102850	Mayor's Expense Account	5,438	6,500	9,000	6,500	6,500	6,500	6,500
01450103202	Conferences & Training	10,052	4,423	4,423	4,423	0	0	0
01450104400	Equipment Rental	4,507	6,000	6,000	6,000	6,000	6,000	6,000
01450105101	Gasoline	2,401	5,500	3,000	4,500	4,500	4,500	4,500
01450105240	Payments to Insurance Fund	2,737	1,585	1,585	1,585	1,585	1,585	1,585
01450105301	Telephone	7,095	5,766	5,766	5,766	4,418	4,418	4,418
01450105405	Postage	3,216	4,300	4,300	4,300	4,300	4,300	4,300
01450105500	Copying & Printing	4,515	6,000	6,000	3,000	3,000	3,000	3,000
01450106100	Office Supplies & Expenses	8,883	7,600	7,600	7,600	7,600	7,600	7,600
01450108400	Misc Contingency/Expense	1,672	800	800	800	800	800	800
01450108622	Holiday Card Contest	0	0	0	0	0	0	0
01450108816	Employee Recognition Program	3,038	1,100	2,085	1,100	1,100	1,100	1,100
Administration	n Total	446,087	432,229	485,894	532,791	475,455	474,974	409,974

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0501 Mayor's Office

Professional Organizations and Activiti Activity: 5011 FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 Board of FY 08/09 **Original** Revised **Department** Mayor's **Finance** Account Title Budget Request Request **Board** Reps Ref Number Budget Actual 01450113201 Education, Training & Certification 4,897 6,000 6,000 6,000 0 0 0 01450118102 CT Conf. of Municipalities 70,227 70,820 70,227 70,820 0 0 0 Holiday Card Contest 4,000 2,500 01450118622 2,730 4,000 2,500 2,500 2,500 01450118819 Southwest Regional Plan 34,232 34,232 34,232 34,232 34,232 34,232 34,232 01450118820 **US Conference of Mayors** 8,642 8,734 8,342 13,000 13,000 13,000 13,000 01450118840 Neighborhood Empowerment Grants 36,000 39,200 39,200 39,200 0 0 Professional Organizations and Activities Total 156,728 162,986 162,001 165,752 49,732 49,732 49,732

Bur/Offc: 500 Government Services

Dept/Div: 0501 Mayor's Office

Activity: 5012 Economic Development

Mission Statement

The principal mission of the Office of Economic Development is to create wealth within the City of Stamford through the retention of existing businesses and recruitment of new business, real estate development and organizations. The goal of these efforts is the expansion and diversification of the tax base, provision of assistance to businesses seeking to improve or expand their scope of business activity in Stamford and the point of coordination for new businesses considering Stamford.

The Office of Economic Development, by coordinating the city's economic development efforts with other service groups in Stamford, the region and the State of Connecticut, and by increasing the capacity of city government to prevent and resolve business problems seeks to provide balanced economic growth underscoring a higher quality of life and stable tax base.

A complementary mission of the office is oversight of inter-government relations and management of the city's federal and state lobbying services.

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$5,138)	\$0	\$5,138	-100.00%
Dir of Economic Devel	1	1	\$124,434	\$124,434	\$0	0.00%
Executive Secretary	1	1	\$60,396	\$60,396	\$0	0.00%
	2	2	\$179,692	\$184,830	\$5,138	2.86%

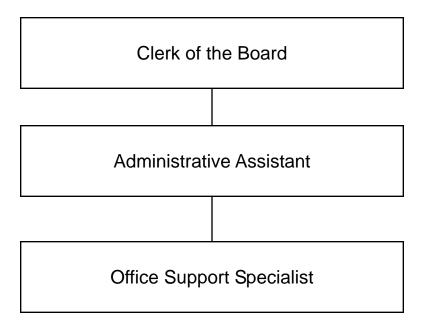
Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0501 Mayor's Office

Economic Development 5012 Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised **Department** Mayor's **Finance** Board of Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01412001100 Salaries 180,348 179,692 179,692 184,830 184,830 184,830 184,830 0 0 0 0 0 0 0 01412001301 Overtime 01412001502 Car Allowance 5,414 5,000 5,000 5,000 5,000 5,000 5,000 01412001505 Deferred Compensation 12,058 12,443 12,443 12,443 12,443 12,443 12,443 01412002100 Medical & Life 30,355 37,759 36,796 31,401 31,401 37,759 36,796 01412002200 Social Security 14,214 15,081 15,081 15,474 15,474 15,474 15,474 01412003001 **Professional Consultant** 236,870 239,000 239,000 239,000 204,371 204,371 204,371 01412003202 Conferences & Training 1,393 1,041 1,041 0 0 1,041 0 10,000 10,000 1,500 1,500 1,500 01412003601 Contracted Services 1,200 10,000 01412005101 Gasoline 0 750 0 0 0 0 0 01412005103 1,629 1,000 1,000 1,000 500 500 500 Travel 01412005240 Payments to Insurance Fund 399 424 424 438 438 438 438 01412005301 2,029 2,092 Telephone 2,092 2,092 1,603 1,603 1,603 01412005405 Postage 228 1,000 1,000 1,000 250 250 250 01412005500 Copying & Printing 454 1,000 1,000 1,000 250 250 250 01412006100 Office Supplies & Expenses 700 2,000 2,000 2,000 700 700 700 01412008100 2,000 2,000 2,000 500 500 Dues & Fees 1,186 500 01412008801 **Economic Development Expense** 40 0 0 0 0 0 0 01412008802 **Budget Reduction** 0 0 750 0 0 0 0 488,516 503,924 503,924 515,077 465,618 464,655 Economic Development Total 464,655

City of Stamford Board of Representatives



Bur/Offc: 500 Government Services

Dept/Div: 0502 G/S Board of Representatives Activity: 5020 Board of Representatives

Mission Statement

To provide administrative support to the elected forty-member Board of Representatives; interface with city departments relative to the work of the Board; and provide assistance and information to the public.

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Admin Asst-Bd of Reps	1	1	\$81,187	\$81,187	\$0	0.00%
BUDGET ADJUSTMENT	0	0	(\$3,703)	\$0	\$3,703	-100.00%
Office Support Specialist	1	1	\$46,863	\$46,863	\$0	0.00%
	2	2	\$124,347	\$128,050	\$3,703	2.98%

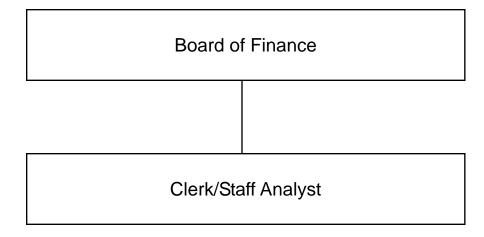
Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0502 G/S Board of Representatives

5020 Board of Representatives Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 Revised Board of FY 08/09 **Original** Department Mayor's **Finance** Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01450201100 Salaries 124,783 124,347 124,347 128,050 128,050 128,050 128,050 36,659 42,386 47,165 47,165 01450201201 Part-Time 42,386 47,165 47,165 01450201203 Seasonal 0 0 11,500 3,900 3,900 3,900 3,900 01450201301 Overtime 3,318 5,561 5,561 5,561 5,561 5,561 5,561 **Deferred Compensation** 0 4,239 4,239 4,239 4,717 4,717 01450201505 4,717 01450202100 Medical & Life 39,097 39,606 39,606 48,649 48,649 47,409 47,409 01450202200 Social Security 13,178 13,505 13,505 14,452 14,489 14,489 14,489 01450203001 **Professional Consultant** 7,400 7,500 0 13,000 7,000 7,000 7,000 175 01450203202 Conferences & Training 90 181 181 350 175 175 01450204400 **Equipment Rental** 605 0 0 0 0 0 0 01450205101 Gasoline 0 575 575 0 0 0 01450205240 Payments to Insurance Fund 1,411 1,496 1,496 1,542 1,542 1,542 1,542 01450205301 6,000 2,785 2,785 Telephone 3,919 6,000 4,810 2,785 Advertising/Official Notices 25,850 01450205400 14,654 20,500 16,500 29,050 25,850 25,850 Postage 01450205405 3,359 4,500 4,500 4,800 4,800 4,800 4,800 01450205500 Copying & Printing 6,344 16,785 16,785 14,219 9,250 9,250 9,250 Office Supplies & Expenses 20,356 33,490 34,390 17,090 17,090 01450206100 33,490 17,090 01450206605 **Equipment Maintenance** 2,815 20,450 20,450 21,450 21,450 21,450 21,450 01450206710 Non Capital Computer Equipment 5,385 0 0 0 0 0 0 283,374 341,121 341,121 375,627 342,473 341,233 341,233 **Board of Representatives Total**

City of Stamford Board of Finance



Bur/Offc: 500 Government Services
 Dept/Div: 0503 G/S Board of Finance
 Activity: 5030 Board of Finance

Mission Statement

On behalf of the six-member elected Board of Finance, maintain daily functions of the Board office, acting as liaison between Board members, City departments, and residents.

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$2,217)	\$0	\$2,217	-100.00%
Clerk/Staff Analyst-BOF	1	1	\$76,118	\$76,468	\$350	0.46%
	1	1	\$73,901	\$76,468	\$2,567	3.47%

Clerk/Staff Analyst BOF - longevity.

Fund: 0001 General Fund

Bur/Office:500Government ServicesDept/Div:0503G/S Board of Finance

Board of Finance 5030 Activity: FY 09/10 FY 10/11 FY 10/11 FY 09/10 FY 10/11 FY 10/11 Board of FY 08/09 **Original** Revised **Department** Mayor's **Finance** Account Title Budget Request **Board** Reps Ref Number Budget Request Actual 01450301100 Salaries 74,166 73,901 73,901 76,468 76,468 76,468 76,468 0 750 750 750 750 750 750 01450301203 Seasonal 01450301502 Car Allowance 0 100 100 100 100 100 100 01450302200 Social Security 5,718 5,718 5,718 5,915 5,915 5,915 5,915 01450303001 **Professional Consultant** 182,084 250,000 250,000 247,225 242,225 242,225 242,225 01450305240 Payments to Insurance Fund 362 384 384 395 395 395 395 843 01450305301 Telephone 1,649 1,100 1,100 1,100 843 843 01450305405 359 500 500 500 500 500 500 Postage Copying & Printing 4,700 4,700 4,700 4,700 01450305500 4,959 4,700 4,700 01450306100 Office Supplies & Expenses 5,447 5,500 5,500 5,500 5,500 5,500 5,500 274,744 342,653 342,653 342,653 337,396 337,396 **Board of Finance Total** 337,396

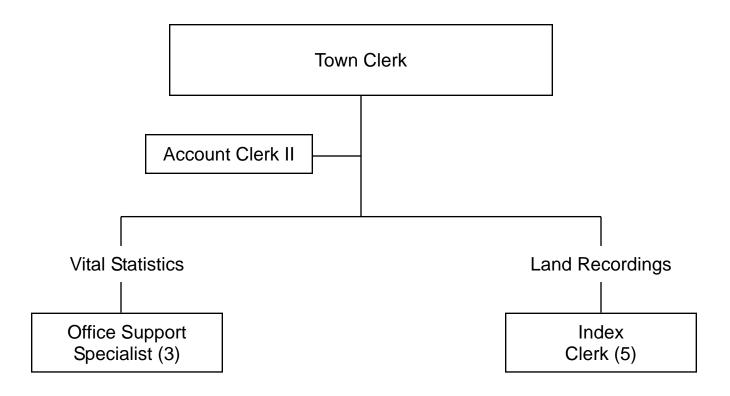
Fund: 0001 General Fund

Bur/Office: 500 **Government Services** Dept/Div: 0504 G/S Board of Ethics

Board of Ethics 5040 Activity:

Activity:	5040 Board of Ethics		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01450406100	Office Supplies & Expenses	0	100	100	100	100	100	100
01450408815	Professional Legal Service	0	500	500	500	500	500	500
Board of Ethi	cs Total	0	600	600	600	600	600	600

City of Stamford Office of the City and Town Clerk



Bur/Offc: 500 Government Services

Dept/Div: 0505 G/S Recording and Reporting

Activity: 5050 Town and City Clerk

Mission Statement

The Office of the City and Town Clerk serves The City of Stamford, its residents and visitors, by providing a secure, permanent depository for all Vital Statistics, Land Transactions, Election Results, Government Affairs and Legal Actions. All records are maintained in accordance with Federal Regulations, State Statutes, the Municipal Charter and Local Ordinances. As the Keeper of Records for the City, our greatest responsibility is to insure that all public information is readily accessible and available upon request.

Providing efficient, friendly service, in a timely manner, is the goal of all employees of the Office of the Town Clerk.

Program: Land Records

The mission of the Land Records program is to maintain all Land Records in accordance with Federal Regulations, State Statutes, the Municipal Charter and Local Ordinances.

Activity Name	Service Output				Service Quality		
Record Permanent Land Transactions	• 22,12	4 land transa	actions recorded.	All land transactions completed within 24 hours.			
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase	
Account Clerk II	1	1	\$53,317	\$53,317	\$0	0.00%	
BUDGET ADJUSTMENT	0	0	(\$29,161)	\$0	\$29,161	-100.00%	
Index Clerk	5	5	\$279,444	\$280,947	\$1,503	0.54%	
Office Support Specialist	4	3	\$193,423	\$149,056	(\$44,367)	-22.94%	
Town Clerk	1	1	\$97,658	\$104,595	\$6,937	7.10%	
	11	10	\$594,681	\$587,915	(\$6,765)	-1.14%	

¹ Office Support Specialist & 1 Index Clerk - contractual step increase. Town Clerk - Mayor - non-union, appointed & elected officials pay plan increase. In FY 10/11, 1 Office Support Specialist position has been eliminated & unfunded.

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0505 G/S Recording and Reporting

Town and City Clerk 5050 Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised Department Mayor's **Finance** Board of Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01450501100 Salaries 595,319 594,681 594,681 634,902 587,915 587,915 587,915 0 0 0 01450501101 Reduction - Salary 13,105 0 0 0 01450501203 Seasonal 7,643 15,000 4,395 15,000 15,000 15,000 15,000 01450501254 PT Elections 5,020 5,775 3,275 5,775 5,775 5,775 5,775 3,000 3,000 3,000 3,000 3,000 01450501301 Overtime 4,837 3,000 01450501505 **Deferred Compensation** 8,708 9,766 9,766 10,460 10,460 10,460 10,460 01450502100 Medical & Life 236,893 238,346 238,346 283,905 283,905 276,667 276,667 01450502200 48,501 48,059 48,059 51,189 47,593 47,593 47,593 Social Security 751 01450502500 **Unemployment Compensation** 0 0 0 0 0 0 01450503201 Education, Training & Certification 0 500 0 250 250 250 250 01450503601 **Contracted Services** 93,725 93,725 93,225 93,725 93,725 93,725 93,725 01450505240 Payments to Insurance Fund 6,246 7,126 7,126 7,881 7,881 7,881 7,881 01450505301 5,275 5,775 5,275 4,041 Telephone 6,105 4,041 4,041 Advertising/Official Notices 01450505400 47 1,000 1,000 600 600 600 600 Postage 01450505405 8,555 15,759 15,759 15,759 15,759 15,759 15,759 01450505500 Copying & Printing 3,568 1,538 5,188 1,538 1,538 1,538 1,538 Office Supplies & Expenses 17,386 17,386 17,386 17,386 01450506100 17,307 14,886 17,386 01450506605 **Equipment Maintenance** 5,724 6,731 4,231 6,731 6,731 6,731 6,731 01450508000 Non-Salary Budget Reduction 0 0 4,000 0 0 0 0 265 150 01450508100 Dues & Fees 95 115 150 150 150 01450508810 Election Expenses 9,564 10,000 8,000 10,000 10,000 10,000 10,000

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0505 G/S Recording and Reporting

Activity: 5050 Town and City Clerk

Activity: 5050 Town and City Clerk		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
	FY 08/09	Original	Revised	Department	Mayor's	Finance	Board of
Ref Number Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
Town and City Clerk Total	1,058,607	1,073,932	1,073,932	1,163,526	1,111,709	1,104,471	1,104,471

Fund: 0001 General Fund

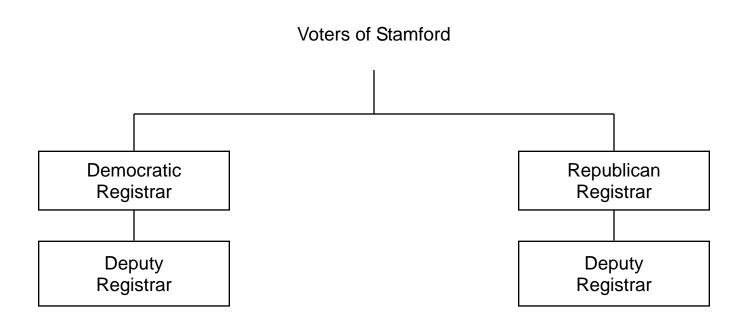
Bur/Office: 500 Government Services

Dept/Div: 0506 G/S Judicial

Activity: 5060 Probate Court

Activity:	3060 Probate Court		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01450605240	Payments to Insurance Fund	0	697	697	711	711	711	711
01450608818	Probate Court	63,048	53,900	53,900	52,000	52,000	52,000	52,000
Probate Cour	t Total	63,048	54,597	54,597	52,711	52,711	52,711	52,711

City of Stamford Registrars of Voters



Bur/Offc: 500 Government Services

Dept/Div: 0507 G/S Elections

Activity: 5070 Registrar of Voters

Mission Statement

To conduct all elections, and maintain all registry lists in accordance with Federal and State laws in order to uphold the democratic process.

Program: Canvass Voters

The mission of the voter canvassing program is to assure that all voter records are recorded at the proper address in the registration system.

Activity Name	Service Output	Service Quality
Maintain voting registry	Keep accurate and updated voter records	57,797 active and 19,048 inactive records.

Program: Conduct Elections and Primaries

The mission of the elections and primary program is to provide trained personnel and accessible polling places in order to maintain the integrity of the elections.

Activity Name	Service Output	Service Quality
Canvass Active Voters	• 59,879 postcards sent through mail annually	54% of postcards returned

Program: Maintain Voting Registry

The mission of the voting registry maintenance program is to ensure accurate voter records are kept so that elections/primaries are held to conform with state mandates.

Activity Name	Service Output	Service Quality			
Hold Elections and Primaries	• Held elections and primaries at 20 local polling sites for the federal and state levels.	The City of Stamford was recently recognized by the Office of the Secretary of State for high voter turnout in the 2008 presidential election. The percentage of those voting in the most recent election was 41%. The elections and primaries were held without significant incident, therefore providing a high service quality for the total electorate.			

Bur/Offc: 500 Government Services

Dept/Div: 0507 G/S Elections

Activity: 5070 Registrar of Voters

Program: Maintain Voting Registry

The mission of the voting registry maintenance program is to ensure accurate voter records are kept so that elections/primaries are held to conform with state mandates.

Service Output Service Quality Activity Name **Hold Elections and Primaries** • We went into the community to educate voters on The new voting technology was successfully implemented and well received by the voters. We were one of the the new voting machines. We held extensive training for our staff and poll workers. We held a Connecticut cities picked by the Secretary of the State for number of voter making sessions. The number of a post-election audit which confirmed the accuracy of the voters on election day was 57,772. We new voting technology. successfully held the election in 20 local polling districts. FY 09/10 FY 10/11 Budget Budget Pos Pos Budget Budget Salary Salary Job Title 09/10 10/11 Salary Salary \$ Increase % Increase **BUDGET ADJUSTMENT** 0 0 \$0 \$3,680 -100.00% (\$3,680)Deputy Reg Voters 2 2 \$127,340 \$122,237 (\$5,103)-4.01% 2 2 \$123,660 \$122,237 (\$1,423) -1.15%

¹ Deputy Reg Voters - new hire at lower step.

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0507 G/S Elections

Activity: 5070 Registrar of Voters

Activity: Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01450701100	Salaries	123,650	123,660	108,660	122,237	122,237	122,237	122,237
01450701202	Permanent Part-time	81,762	80,852	80,852	89,216	89,216	89,216	89,216
01450701203		98,022	90,000	90,000	90,000	80,000	80,000	80,000
01450701301	Overtime	5,497	8,000	8,000	8,000	7,000	7,000	7,000
01450701505	Deferred Compensation	8,688	8,688	8,688	8,922	8,922	8,922	8,922
01450702100	Medical & Life	69,455	71,007	71,007	86,408	86,408	84,204	84,204
01450702200	Social Security	23,636	23,806	23,806	24,356	23,514	23,514	23,514
01450702306	Miscellaneous Pensions	39,228	37,008	37,008	37,008	37,008	37,008	37,008
01450703202	Conferences & Training	458	1,561	561	1,561	561	561	561
01450703501	Canvassing Voters List	32,727	30,000	30,000	30,000	30,000	30,000	30,000
01450703502	New Voters	0	2,500	0	1,500	0	0	0
01450703601	Contracted Services	21,633	25,000	25,000	25,000	25,000	25,000	25,000
01450704400	Equipment Rental	2,300	3,000	3,000	3,000	3,000	3,000	3,000
01450705240	Payments to Insurance Fund	37,180	46,284	46,284	50,308	50,308	50,308	50,308
01450705301	Telephone	5,801	4,000	4,000	4,000	3,065	3,065	3,065
01450705405	Postage	3,606	6,000	6,000	5,000	5,000	5,000	5,000
01450705500	Copying & Printing	3,296	3,500	3,500	3,500	3,500	3,500	3,500
01450706100	Office Supplies & Expenses	4,442	7,000	7,000	7,000	3,500	3,500	3,500
01450708807	Enrollment List	0	1,400	0	0	0	0	0
01450708808	Primary Expenses-Local	1,635	0	0	0	0	0	0
01450708809	Presidential Primary	27,382	0	0	0	0	0	0

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0507 G/S Elections

Activity: 5070 Registrar of Voters

Activity: 50/0 Registrar of voters		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11	
Ref Number Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps	
01450708810 Election Expenses	248,801	165,000	219,900	165,000	165,000	165,000	165,000	_
Registrar of Voters Total	839,200	738,266	773,266	762,016	743,239	741,035	741,035	

Bur/Offc: 500 Government Services

Dept/Div: 0551 G/S Stamford Partnership Activity: 5091 Stamford Partnership

Mission Statement

The Stamford Partnership serves as Stamford's primary organization for the initiation of community projects through public and private sector collaboration.

The Partnership acts as a catalyst, organizer, planner, promoter and project manager of specific economic and neighborhood development projects that meet critical community needs.

The Partnership's services are provided to government, especially the City of Stamford, whose boundaries constitute the sole area of Partnership operations. The Partnership's activities, however, serve and benefit a variety of constituencies - corporation and property owners, students and employees, neighborhood residents and commuters, home owners and government officials.

Fund: 0001 General Fund

Bur/Office: 500 **Government Services**

Dept/Div: 0551 G/S Stamford Partnership

Stamford Partnership 5091 Activity:

Activity: Ref Number	5091 Stamford Partnership Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps	
01450918904	Stamford Partnership	58,800	58,800	58,800	60,000	40,000	40,000	40,000	
Stamford Part	nership Total	58,800	58,800	58,800	60,000	40,000	40,000	40,000	

General Fund Fund: 0001

Patriotic Observation Commission Total

Bur/Office: 500 **Government Services**

0552 Dept/Div: G/S Patriotic Observation Comm

5092 Patriotic Observation Commission Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 Original Board of **Finance** FY 08/09 Revised Department Mayor's Ref Number Account Title Budget Budget Request Request **Board** Reps Actual 01450928811 Memorial Day 8,832 13,000 13,000 13,000 13,000 13,000 13,000 01450928812 Veteran's Day 13,045 13,260 13,260 13,260 13,000 13,000 13,000 **Grave Registration Office** 3,000 3,060 3,060 2,295 2,295 01450928813 3,060 2,295 Care of Graves 2,625 01450928814 3,442 3,500 3,500 3,500 2,625 2,625 28,319 32,820 32,820 32,820 30,920 30,920 30,920

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0553 G/S Stamford Cultural Dev. Corp.

Stamford Cultural Develop. Corp 5093 Activity:

Activity:	5093 Stamford Cultural Deve	rd Cultural Develop. Corp		FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01450938919	SCDC-Cultural Grants	147,000	147,000	147,000	147,000	75,000	75,000	75,000
01450938921	Stamford Symphony	20,794	21,218	21,218	25,000	10,000	10,000	10,000
01450938922	Stamford Opera	20,794	21,218	21,218	25,000	10,000	10,000	10,000
01450938925	Stamford Center for the Arts	21,218	21,218	21,218	21,000	10,000	10,000	10,000
Stamford Cult	tural Develop. Corp Total	209,805	210,654	210,654	218,000	105,000	105,000	105,000

Fund: 0001 General Fund

Bur/Office: 500 Government Services

Dept/Div: 0553 G/S Stamford Cultural Dev. Corp.

Activity: 5094 Harbor Commission

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
01450941301	Overtime	0	0	0	0	0	0	0
01450948920	Harbor Commission	4,705	2,500	2,500	15,000	2,500	2,500	2,500
Harbor Comn	nission Total	4,705	2,500	2,500	15,000	2,500	2,500	2,500

Fiscal Year 2010/2011 Activity Summary Report

Fund: Bur/Offc	0001 General Fund : 610 Community & Cultural Activities	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
Dept/Div	: 0603 Non City Agencies							
6050	Community Centers	224,398	250,148	250,148	273,300	128,868	128,868	128,868
6055	Non City Social Services	337,899	338,540	338,540	338,307	260,465	260,465	260,465
6056	Non City Cultural & Environment	10,222,954	10,312,895	10,312,895	10,900,885	8,691,157	8,691,157	8,691,157
Non City	Agencies Total	10,785,251	10,901,583	10,901,583	11,512,492	9,080,490	9,080,490	9,080,490
Commu	nity & Cultural Activities Total	10,785,251	10,901,583	10,901,583	11,512,492	9,080,490	9,080,490	9,080,490

Fund: 0001 General Fund

Bur/Office: 610 Community & Cultural Activities

Dept/Div: 0603 Non City Agencies

Community Centers 6050 Activity:

Activity:	6050 Community Centers	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01460508881	Yerwood Center	69,225	69,225	69,225	69,225	51,919	51,919	51,919
01460508882	Chester Addison Community Center	52,575	52,575	52,575	52,575	0	0	0
01460508883	Lathon Wilder Community Center	76,848	76,848	76,848	100,000	57,636	57,636	57,636
01460508884	Glenbrook Community Center	25,750	25,750	25,750	25,750	19,313	19,313	19,313
01460508885	East Side Community Center	0	25,750	25,750	25,750	0	0	0
Community Co	enters Total	224,398	250,148	250,148	273,300	128,868	128,868	128,868

Fund: 0001 General Fund

Bur/Office: 610 Community & Cultural Activities

Dept/Div: 0603 Non City Agencies

Activity: 6055 Non City Social Services

Activity:	6055 Non City Social Services	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
01460555240	Payments to Insurance Fund	21,241	21,739	21,739	24,207	24,207	24,207	24,207
01460555301	Telephone	757	900	900	900	690	690	690
01460558887	Senior Center	195,700	195,700	195,700	195,700	150,000	150,000	150,000
01460558889	Emergency Shelter	120,201	120,201	120,201	117,500	85,568	85,568	85,568
Non City Soci	al Services Total	337,899	338,540	338,540	338,307	260,465	260,465	260,465

Fund: 0001 General Fund

Bur/Office: 610 Community & Cultural Activities

Dept/Div: 0603 Non City Agencies

Non City Cultural & Environment 6056 Activity: FY 09/10 FY 09/10 FY 10/11 FY 10/11 FY 10/11 FY 10/11 FY 08/09 **Original** Revised **Department** Mayor's **Finance** Board of Budget Ref Number Account Title Budget Request Request **Board** Reps Actual 01460568605 Stamford Museum & Nature Ctr 1,328,333 1,328,333 1,328,333 1,328,333 1,000,000 1,000,000 1,000,000 8,229,000 7,000,000 7,000,000 01460568606 Ferguson Library 7,761,360 7,841,360 7,841,360 7,000,000 01460568609 Arts, Crafts & Blues on Bedford 14,700 15,000 15,000 15,000 0 0 01460568611 Stamford Historical Society 51,984 53,045 53,045 53,045 30,000 30,000 30,000 412,000 412,000 412,000 532,000 309,000 309,000 309,000 01460568613 **Bartlett Arboretum** Park Square West Garage 01460568614 74,134 77,157 77,157 77,157 77,157 77,157 77,157 01460568615 Downtown Maintenance & Beautificati 29,400 30,000 30,000 30,000 20,000 20,000 20,000 01460568624 49,000 50,000 50,000 50,000 20,000 20,000 20,000 Pops in the Park 97,850 01460568821 Keep Stamford Beautiful 95,893 97,850 97,850 0 0 01460568886 **DSSD Ambassador Program** 98,000 100,000 100,000 100,000 60,000 60,000 60,000 01460568895 School Readiness Program 108,150 108,150 108,150 108,500 75,000 75,000 75,000 01460568924 Mill River Collaborative 200,000 200,000 200,000 280,000 100,000 100,000 100,000 10,222,954 10,312,895 10,312,895 10,900,885 8,691,157 8,691,157 Non City Cultural & Environment Total 8,691,157

Fund: 0001 General Fund

Bur/Office: 320 Grants Administration

Dept/Div: 0321 City Contribution to Grant Funds

Activity: 3230 Other Special Revenue Funds

Activity:	3230 Other Special Revenue Funas		FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11	
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps	
01432309024	Transfer to Grant Fund #24	834,613	924,493	914,493	998,150	685,875	685,875	685,875	
Other Special	Revenue Funds Total	834,613	924,493	914,493	998,150	685,875	685,875	685,875	

Fund: 0001 General Fund

Bur/Office: 810 Debt Service

Dept/Div: 0103 Finance

Activity: 8080 Transfer To Debt service Fund

Activity:	8080 Transfer To Debt service F	und	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01480809006	Transfer to Debt Service Fund	25,768,146	24,744,631	24,744,631	40,969,481	40,969,481	40,969,481	40,969,481
01480809052	Transfer to B/E Energy Reserve Fund	96,147	0	0	0	0	0	0
01480809071	Transfer to Rainy Day Fund	100,000	0	0	0	0	0	0
01480809084	Transfer to OPEB Trust Fund	229,552	0	0	0	0	0	0
01480809093	Transfer to Risk Management Fund (7,253,528	0	0	0	0	0	0
01480809095	Transfer to Self Ins-Risk Management	1,355,052	0	1,000,000	0	0	0	0
Transfer To D	ebt service Fund Total	34,802,425	24,744,631	25,744,631	40,969,481	40,969,481	40,969,481	40.969.481

CITY OF STAMFORD, CONNECTICUT DEBT SUMMARY as of 8-10-09

AFTER 2009 REFUNDING														\$40 Million 35% Interest													
Ag	gregate Existing	G.O. Debt Serv	ice	Embedde	ed G.O WPC	A Debt		GO - WPCA D		Par	king Authorit	у	Smith Hou	ıse (Genera	Fund)	E.G. Bre	ennan Golf Co	ourse	N	larina Fund		GENERAL	FUND DEBT S	ERVICE	BAB Subsidy		
							4.4	llion - BABs Bo 35% Interest S																	from the 2009 BABs	NET Debt	Annual
Fiscal Year	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	Total	Bond Issue	Service	Change
2009-2010	29,513,642	15,778,687	45,292,329	1,517,675	569,115	2,086,790	-	223,383	223,383	735,000	583,790	1,318,790	149,253	63,688	212,941	41,154	17,756	58,910	44,430	19,414	63,844	27,175,384	14,365,229	41,540,613	(298,639)	41,241,974	
2010-2011	31,900,249	16,332,927	48,233,175	1,450,129	509,027	1,959,156	-	446,765	446,765	755,000	561,646	1,316,646	145,257	56,580	201,836	40,044	15,774	55,818	43,216	17,247	60,463	29,611,859	14,782,468	44,394,327	(597,279)	43,797,048	2,555,075
2011-2012	32,506,887	15,062,959	47,569,845	1,288,234	451,745	1,739,978	415,000	443,653	858,653	780,000	536,928	1,316,928	134,444	50,424	184,869	37,041	14,058	51,099	39,932	15,371	55,303	29,946,680	13,601,205	43,547,885	(591,412)	42,956,473	(840,575)
2012-2013	31,738,558	13,767,819	45,506,377	1,334,440	392,256	1,726,696	420,000	435,710	855,710	805,000	511,378	1,316,378	130,421	44,356	174,777	35,924	12,366	48,290	38,711	13,521	52,232	29,104,483	12,402,588	41,507,072	(576,569)	40,930,503	(2,025,971)
2013-2014	30,755,262	12,350,452	43,105,714	1,336,784	326,828	1,663,612	430,000	424,860	854,860	835,000	482,009	1,317,009	124,928	38,219	163,147	34,398	10,655	45,053	37,042	11,650	48,693	28,082,038	11,094,450	39,176,488	(556,715)	38,619,772	(2,310,730)
2014-2015	30,462,001	10,984,564	41,446,565	1,350,158	259,756	1,609,914	435,000	411,771	846,771	885,000	432,040	1,317,040	125,279	32,467	157,746	34,495	9,051	43,547	37,149	9,897	47,046	27,720,199	9,862,049	37,582,248	(533,239)	37,049,009	(1,570,764)
2015-2016	27,303,774	9,738,379	37,042,153	922,117	205,844	1,127,961	445,000	397,026	842,026	930,000	386,665	1,316,665	100,951	27,459	128,410	27,738	7,655	35,393	29,760	8,370	38,131	24,949,159	8,732,818	33,681,976	(507,329)	33,174,648	(3,874,361)
2016-2017	25,920,583	8,620,270	34,540,853	747,440	166,129	913,569	460,000	379,920	839,920	975,000	343,915	1,318,915	101,004	23,117	124,120	27,753	6,445	34,197	29,776	7,047	36,823	23,680,614	7,716,815	31,397,429	(478,303)	30,919,126	(2,255,522)
2017-2018	25,972,428	7,421,675	33,394,103	850,547	127,173	977,721	470,000	360,503	830,503	1,010,000	304,215	1,314,215	101,108	18,670	119,777	27,782	5,205	32,986	29,808	5,691	35,499	23,584,292	6,618,888	30,203,179	(446,376)	29,756,803	(1,162,322)
2018-2019	24,684,310	6,184,999	30,869,309	848,395	85,467	933,861	480,000	339,715	819,715	1,055,000	261,596	1,316,596	84,987	14,624	99,611	23,304	4,077	27,381	24,912	4,458	29,370	22,252,699	5,489,686	27,742,386	(413,073)	27,329,312	(2,427,491)
2019-2020	20,701,230	5,179,155	25,880,384	498,672	53,377	552,050	495,000	317,530	812,530	1,027,000	217,354	1,244,354	65,762	11,442	77,203	17,964	3,190	21,154	19,073	3,488	22,561	18,643,520	4,584,216	23,227,736	(378,637)	22,849,099	(4,480,213)
2020-2021	20,633,188	4,462,234	25,095,422	409,600	32,476	442,076	515,000	294,043	809,043	1,071,000	172,771	1,243,771	65,851	8,706	74,557	17,989	2,427	20,416	19,100	2,654	21,754	18,600,498	3,957,864	22,558,362	(343,729)	22,214,633	(634,466)
2021-2022	17,245,185	3,670,193	20,915,378	136,000	20,128	156,128	525,000	269,340	794,340	1,115,000	126,319	1,241,319	47,472	6,413	53,885	12,884	1,788	14,672	13,519	1,955	15,473	15,442,782	3,250,664	18,693,446	(308,319)	18,385,127	(3,829,506)
2022-2023	15,083,333	2,997,663	18,080,996	136,000	14,450	150,450	545,000	243,388	788,388	1,200,000	77,875	1,277,875	41,354	4,672	46,026	11,185	1,302	12,487	11,660	1,424	13,085	13,179,488	2,659,223	15,838,712	(272,418)	15,566,294	(2,818,834)
2023-2024	14,833,333	2,358,613	17,191,946	136,000	8,670	144,670	565,000	215,910	780,910	1,250,000	26,563	1,276,563	41,502	3,004	44,506	11,226	837	12,063	11,706	916	12,621	12,859,402	2,105,717	14,965,119	(236,561)	14,728,557	(837,736)
2024-2025	11,700,000	1,781,775	13,481,775	136,000	2,890	138,890	580,000	187,140	767,140	-			28,340	1,615	29,955	7,570	450	8,020	7,708	492	8,200	10,968,722	1,590,803	12,559,525	(200,903)	12,358,621	(2,369,936)
2025-2026	10,000,000	1,305,050	11,305,050	-		-	600,000	157,045	757,045	-			19,160	710	19,870	5,020	198	5,218	4,920	216	5,136	9,390,060	1,147,591	10,537,650	(165,027)	10,372,624	(1,985,998)
2026-2027	7,000,000	856,350	7,856,350	-	-	-	620,000	125,320	745,320	-	-	-	-	-	-	-	-		-	-	-	6,380,000	731,030	7,111,030	(128,810)	6,982,220	(3,390,404)
2027-2028	7,000,000	537,050	7,537,050	-		-	645,000	91,791	736,791	-	-	-	-	-	-	-	-	-	-	-	-	6,355,000	445,259	6,800,259	(92,316)	6,707,943	(274,276)
2028-2029	2,600,000	215,150	2,815,150	-	-	-	665,000	56,416	721,416	-	-	-	-	-		-	-		-	-	-	1,935,000	158,734	2,093,734	(55,557)	2,038,177	(4,669,766)
2029-2030	2,600,000	72,150	2,672,150			-	690,000	19,148	709,148	-			-	-	-	-		-	-	-	-	1,910,000	53,003	1,963,003	(18,551)	1,944,452	(93,725)
	-	-	-		-	-	-	-	-	-	-		-			-	-		-	-			-	-			(1,944,452)
	420,153,963	139,678,111	559,832,074	13,098,192	3,225,330	16,323,522	10,000,000	5,840,375	15,840,375	14,428,000	5,025,063	19,453,063	1,507,072	406,163	1,913,236	413,470	113,234	526,704	442,422	123,812	566,234	381,771,879	125,350,298	507,122,177	(7,199,762)	499,922,415	

Fund: 0001 General Fund

Bur/Office: 900 Board of Education

Dept/Div: 0900 Education
Activity: 9000 Education

Activity:	9000 Education	EV 00/00	FY 09/10	FY 09/10	FY 10/11	FY 10/11	FY 10/11	FY 10/11
Ref Number	Account Title	FY 08/09 Actual	Original Budget	Revised Budget	Department Request	Mayor's Request	Finance Board	Board of Reps
01490003506	NP Health & Welfare	0	377,685	377,685	177,477	177,477	177,477	177,477
01490003507	Non-Public Transportation	0	2,715,517	2,715,517	2,817,583	2,817,583	2,817,583	2,817,583
01490003508	Student Health Centers	0	179,172	179,172	179,172	179,172	179,172	179,172
01490009991	City Support	0	6,719,102	6,719,102	0	0	0	0
01490009992	Debt Service	0	18,667,102	18,667,102	0	0	0	0
01490009995	Cust. & Mech. Retirement Fund/OPE	0	2,474,713	2,474,713	1,833,000	1,833,000	1,833,000	1,833,000
01490009996	Pre Kindergarten	0	1,105,408	1,105,408	2,087,859	2,087,859	2,087,859	2,087,859
01490009998	Board of Education	0	212,555,651	212,555,651	216,287,112	216,287,112	216,287,112	216,287,112
Education To	tal	0	244,794,350	244,794,350	223,382,203	223,382,203	223,382,203	223,382,203

Mayor MICHAEL A. PAVIA



STAMFORD GOVERNMENT CENTER 888 WASHINGTON BOULEVARD P.O. BOX 10152 STAMFORD, CT 06904-2152

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March 8, 2010

Members of the Board of Finance Members of the Board of Representatives The Citizens of Stamford

Enclosed please find the following documents:

- 1. **2010-2011 E. Gaynor Brennan Golf Course Budget:** This budget is fully funded from non-tax sources. One significant change is the inclusion of \$150,000 for reconstruction of tees and greens.
- 2. **2010-2011 Risk Management Budget:** This is an insurance internal service fund. The operating departments are charged back for all expenses incurred by the internal service fund according to actual loss experience. The fund includes medical and life insurance, property and casualty insurance, workers compensation expenses as well as all insurance related requirements of the City of Stamford for all active and retired employees covered. This budget also identifies the inclusion of the Board of Education medical and life insurance as part of the Internal Service Fund.
- **3. 2010-2011 Parking Fund Budget:** This fund includes all revenues and expenditures associated with parking and parking enforcement functions. The areas of responsibility in this fund are: parking garage management, parking enforcement, collections and permitting and parking maintenance.

- **4. 2010-2011: Grants, Police Extra Duty, and Marina Operating Budgets** The Grants budget continues its commitment to youth employment and violence prevention, AIDS Education Risk Prevention and a variety of health and community related programs. The Police Extra Duty fund identifies a higher amount transferred to the general fund from the prior year. This is a result of a revised collection rate based on historical data. The Marina budget does not change significantly from the current year projections.
- 5. **2010-2011 Water Pollution Control Authority:** By request of the Chairman of the Water Pollution Control Authority, this budget will submitted under separate cover directly to the Boards of Finance and Representatives.

The central services cost allocation plan remains in place. The plan identifies administrative support services provided to enterprise and internal service fund entities but paid for out of the general fund. Assessments are made to all of the operations previously listed that will reimburse the general fund for the cost of these support services. The projected revenue from this cost allocation plan is \$805,776. The methodology for the plan has been prepared by an outside Professional Consultant who prepares the City's Cost Allocation Report. This report is in conformance with OMB circular A-87.

I look forward to working with you on the approval of these budgets.

Respectfully Submitted,

Suchini karini :

Michael A. Pavia

Mayor

Fund: 0028 Marina Fund

Bur/Office: 206 Operations: Administration

Activity	Job Title		Positions	Budget 2011
2138	Marina Management			
	Marina Supervisor		1	60,332
	CHARGEBACK from Parking Fund		0	42,440
	Maintenance Worker		1	40,944
		2138 Total	2	143,715
		Grand Total	2	143.715

Fund: 0029 Parking Fund

Bur/Office: 202 Operations: Engineering

Activity	y Job Title	1	Positions	Budget 2011
2139	Parking Management			
	Traffic Viol Officer - 37.5		7	341,509
	Customer Services Supv		1	109,228
	Parking Meter Technician		2	98,533
	Traffic Violations Foreman		1	70,814
	CHARGEBACK from Traffic Maintenance		0	54,732
	Traffic Viol Officer - 40		1	53,774
	Permit Clerk		1	53,150
	Head Cashier		1	52,950
	Maintenance Worker		1	47,598
	Cashier		1	46,863
	Account Clerk I		1	44,368
	Laborer 37.5		1	44,366
	CHARGEBACK to Cashiering & Permitting	g	0	-39,687
	CHARGEBACK to Marina		0	341,509 109,228 98,533 70,814 54,732 53,774 53,150 52,950 47,598 46,863 44,368 44,368
		2139 Total	18	935,761
		Grand Total	18	935,761

Fund: 0043 E. G. Brennan Golf Course

Bur/Office: 206 Operations: Administration

Activity	Job Title		Positions	Budget 2011
2610	E. G. Brennan Golf Course			
	Laborer 37.5		3	132,398
	Supt of Greens		1	91,487
	Asst Superintendent of Greens		1	63,520
	Cashier		1	46,513
	CHARGEBACK from Operations Admin		0	6,193
		2610 Total	6	340,112
		Grand Total	6	340,112

Fund: 0095 Risk Management Fund

Bur/Office: 830 Employee Taxes & Insurance

Activity	y Job Title		Positions	Budget 2011
8381	Risk Manager			
	Risk Manager		1	108,878
	Safety & Training Officer		1	91,037
	Office Support Specialist		1	47,163
		8381 Total	3	247,079
		Grand Total	3	247,079

GRANT FUNDED PROGRAMS SUMMARY 2010/11

EXPENSE

REVENUE

PROGRAM (GRANT) NAME	ORIGINAL 2009/10	REVISED 2009/10	REQUESTED 2010/11	INCREASE (DECREASE)	PROGRAM GRANT	GENERAL FUND	EXISTING FUNDS	TOTAL
WIC FARMERS MARKET	1,340	1,340	1,554	214	1,554			1,554
WIC	673,213	673,213	800,096	126,883	792,534	7,562		800,096
DUI ENFORCEMENT EXPANDED	81,000	86,400	81,000	(5,400)	60,750		20,250	81,000
AIDS EDUCATION RISK REDUCTION	496,240	496,240	506,108	9,868	284,292	221,816		506,108
COA OUTREACH GRANT	72,133	72,133	72,435	302	49,928	22,507		72,435
HEALTH EDUCATION RISK REDUCTION	20,745	20,745	17,911	(2,834)	17,911			17,911
IMMUNIZATION PROGRAM	101,836	101,836	100,170	(1,666)	82,248	17,922		100,170
LOCAL PREVENTION COUNCIL	7,130	7,130	7,130	0	7,130			7,130
YOUTH SERVICES BUREAU	508,254	518,253	379,763	(138,490)	63,937	315,826		379,763
HISTORIC DOCUMENT PRESERVATION	0	15,000	9,000	(6,000)	9,000			9,000
BIOTERRORISM GRANT	0	71,446	64,801	(6,645)	64,801	(0)		64,801
COST SHARING GRANT	143,909	143,909	139,800	(4,109)	139,800	(0)		139,800
TB & PULMONARY DISEASES PROGRAM	100,087	100,087	104,336	4,249	59,378	44,958		104,336
STD CLINIC GRANT	40,807	40,807	35,415	(5,392)	26,663	8,752		35,415
SCHOOL READINESS PROGRAM	3,759,881	3,759,881	3,742,963	(16,918)	3,742,800	163		3,742,963
DAYCARE GRANT	2,274,710	2,274,710	1,821,676	(453,034)	1,821,676			1,821,676
QUALITY ENHANCEMENT	82,398	82,398	82,398	0	82,398			82,398
911 TELECOMMUNICATIONS GRANT	257,338	257,338	273,009	15,671	263,892	9,117		273,009
FIRE TRAINING SCHOOL	55,000	55,000	55,000	0	55,000			55,000
EMERGENCY MANAGEMENT	74,504	74,504	74,504	0	37,252	37,252		74,504
TOTAL	8,750,524	8,852,369	8,369,069	(483,300)	7,662,944	685,875	20,250	8,369,069

Salaries	Account No.	Grants Fund #24		2009/10	Revised 2009/10	2010/11	Increase (Decrease)
	1039-F100-F3	WIC Farmers Market					
	243F1003311002	Revenue - Farmers WIC Grant	_	1,340	1,340	1,554	214
		Farmers WIC/Seasonal		1,245	1,245	1,444	199
	24401102200	Farmers WIC/Social Security	otal	95 1,340	95 1,340	110 1,554	15 214
			_	·	į	•	
	1040-F100-F3	WIC Grant					
Job Title Budget		Revenue - WIC Grant		595,821	595,821	792,534	196,713
Coordinator \$ 72,34 Nutritionist \$ 63,80		Revenue - Transfer From General Fund	_	77,392 673,213	77,392 673,213	7,562 800,096	(69,830) 126,883
Nutritionist \$ 73,23			_				,
Nutrition Aide \$ 44,628				313,325	313,325	400,703	87,378
Nutrition Aide \$ 43,976		WIC/Overtime		3,000	3,000	8,000	5,000
Nutrition Aide \$ 43,978		WIC/Car Allowance		1,300	1,300	1,300	40.700
Nutritionist \$ 58,730 \$ 400,700		WIC/Medical & Life Insurance WIC/Social Security		112,420 24,199	112,420 24,199	123,120 31,266	10,700 7,067
\$ 400,70		WIC/Conferences & Training		2,848	2,848	2,848	7,067
		WIC/Contracted Services		212,821	2,040 212,821	227,209	14,388
		WIC/Telephone		400	400	400	-
		WIC/Copying & Printing		400	400	250	(150)
		WIC/Office Supplies & Expense		2,500	2,500	5,000	2,500
			otal	673,213	673,213	800,096	126,883
	1041-F200-F3	<u>DUI Enforcement</u>					
	243F2003311501	Revenue - DUI Grant		60,750	64,800	60,750	(4,050)
DUI matching funds will come from		Transfer from General Fund		20,250	21,600	20,250	(1,350)
existing Police over time funds .		Т	otal	81,000	86,400	81,000	(5,400)
	24401411301	DUI/Overtime	_	81,000	86,400	81,000	(5,400)
	1042-F930-F3	Aids Risk Reduction Grant					
	243F9303319306	Revenue - Aids Education Risk Reduction		285,583	285,583	284,292	(1,291)
		Revenue - Transfer From General Fund		210,657	210,657	221,816	11,159
		Т	otal	496,240	496,240	506,108	9,868
	24401501201	Aids Ed/Risk Re/Part-Time		10,384	10,384	19,834	9,450
		Aids Ed/Risk Re/Permanent Part-Time		349,100	349,100	344,118	(4,982)
		Aids Ed/Risk Re/Medical & Life Ins		83,155	83,155	87,613	4,458
		Aids Ed/Risk Re/Social Security		27,501	27,501	27,842	342
	24401503202	Aids Ed/Risk Re/Conferences & Train		5,000	5,000	5,000	-
	24401505101	Aids Ed/Risk Re/Gasoline		1,200	1,200	1,200	-
	24401505103	Aids Ed/Risk Re/Travel		2,000	2,000	2,000	-
		Aids Ed/Risk Re/Telephone		2,000	2,000	2,000	-
		Aids Ed/Risk Re/Advertising		500	500	500	-
		Aids Ed/Risk Re/Copying & Printing		500	500	500	-
		Aids Ed/Risk Re/Office Supplies		3,000	3,000	3,000	-
		Aids Ed/Risk Re/Program Supplies		9,000	9,000	9,000 600	600
		Aids Ed/Risk Re/Vehicle Maintenance Aids Ed/Risk Re/Clinic Supplies		500	500	500	600
		Aids Ed/Risk Re/Direct Service Grant		2,400	2,400	2,400	-
			otal	496,240	496,240	506,108	9,868

Salaries	Account No.	Grants Fund #24	2009/10	Revised 2009/10	2010/11	Increase (Decrease)
	1043-F930-F3 CO	OA Outreach Grant				
	0.105000011500 B				40.000	(= = 10)
Job Title Budget Outreach Coordinator \$ 56,739		venue - COA Outreach Grant venue - Transfer From General Fund	55,476 16.657	55,476 16.657		(5,548) 5,850
Outreach Coordinator \$ 36,739	24303923011000 Rev	Total	72,133	72,133	1	302
		10141	72,100	72,133	6 49,928 7 22,507 3 72,435 9 56,739 0 2,000 0 200 8 9,003 6 4,494 0 3 72,435 5 17,911 0 14,000 3 2,840 2 1,071 5 17,911 5 82,248 1 17,922 6 100,170 7 69,757 0 350 2 21,726 7 5,336 0 2,000 0 200 0 800 6 100,170 0 7,130 0 7,130 0 7,130	302
	24401511100 CO	A /Salaries	56,639	56,639	56,739	100
	24401511301 CO		2,000	2,000	2,000	-
	24401511502 CO		200	200		-
		A /Medical & Life Ins	8,708	8,708		295
	24401512200 CO		4,486	4,486	4,494	8 (400)
	24401516100 CO	Total	72,133	72,133	72.435	(100) 302
			72,100	72,100	12,400	
	1044-F930-F3 He	alth Risk Reduction Grant				
Salary	243F9303319307 Rev	venue - Health Risk Reduction Grant	20,745	20,745	17,911	(2,834)
Job Title Budget		_				
Epidemiologist \$ 14,000		alth Risk Red/Salaries	15,710	15,710		(1,710)
		alth Risk Red/Medical & Life	3,833	3,833		(993)
	24401522200 Hea	alth Risk Red/Social Security Total	1,202 20,745	1,202 20,745		(131)
		10(a)	20,745	20,745	17,911	(2,834)
	1045-F930-F3 <u>lmı</u>	munization Expansion Program				
Colony	040E0000040000 B	Instrumination Fundamina Descri	00.045	88.645	00.040	(0.207)
Salary Job Title Budget		venue - Immunization Expansion Prog. venue - Transfer from General fund	88,645 13,190	13,191		(6,397) 4,731
Public Health Nurse \$69,757	24000020011000 Nev	Total	101,836	101,836		(1,666)
	24401E41100 Imm	nunization Sv/Salaries	71,197	71,197	60.757	(1,440)
		nunization Sv/Salaries	350	350		(1,440)
		nunization Sv/Medical & Life	22,042	22,042		(316)
		nunization Sv/Social Security	5,447	5,447		(110)
	24401543202 Imm	nunization Sv/Conferences & Training	2,000	2,000		-
		nunization Sv/Office Supplies	200	200		-
	24401546120 Imm	nunization Sv/Program Supplies Total	600 101.836	600 101,836		(1,666)
		Total _	101,630	101,030	100,170	(1,000)
	1046-F930-F5 Lo	cal Prevention Council				
	243F9303319302 Rev	venue - Local Prevention Council	7,130	7,130	7,130	-
	24401558806 LPC	C/Direct Service Grant	7,130	7,130	7,130	-
	1047-S140-S6 Yo	uth Services Bureau				
Salary	243\$1203321201 Rev	venue - Youth Services Bureau	59,930	69,930	63 937	(5,993)
Job Title Budget		venue - Transfer from General fund	448,324	448,323		(132,497)
Director of YSB 79,142		Total	508,254	518,253		(138,490)
Project Coordinator 53,531						
132,673		uth Serv Bur/Salaries	130,046	130,046	132,673	2,627
		uth Serv Bur/Permanent Part time	29,942	67,812	29,942	(37,870)
		uth Serv Bur/Medical & Life uth Serv Bur/Social Security	37,558 12,239	37,558 15,136	39,411 12,440	1,853 (2,696)
		ith Serv Bur/Social Security ith Serv Bur/Conferences & Training	2,500	2,500	2,500	(2,090)
		ith Serv Bur/Payments to Ins Fund	_,	_,-50	179	179
		th Serv Bur/Telephone	3,400	3,400	6,000	2,600
		ith Serv Bur/Postage	250	250	250	-
		uth Serv Bur/Copying & Printing	500	500	1,000	500
		uth Serv Bur/Office Supplies & Expenses	3,500	5,232	3,500	(1,732)
	24401588806 You	th Serv Bur/Direct Service Grant Total	288,319 508,254	255,819 518,253	151,868 379,763	(103,951) (138,490)
		i otai_	JU0,234	310,233	319,103	(130,430)

Salaries	Account No.	Grants Fund #24		2009/10	Revised 2009/10	2010/11	Increase (Decrease)
	1048-S999-S6 His	storic Document Preservation					
	243S9993321509 Re	venue - Historic Document Preservation	n _	-	15,000	9,000	(6,000)
	24401623601 His	st Doc Pres Grant/Contracted Services	_	-	15,000	9,000	(6,000)
	1049-F930-F3 <u>Bi</u>	oterrorism Emergency Respo	nse				
Salary		venue - Bioterrorism Emergency Resp	onse	-	71,446	64,801	(6,645)
Job Title Budget Coordinator \$ 46,04		ansfer from General Fund 1	otal	-	71,446	64,801	(0) (6,645)
	24401681100 Bio	eterrorism/Salaries		-	54,021	10 2010/11 15,000 9,000 15,000 9,000 71,446 64,801 - (0) 71,446 64,801 54,021 46,047 8,293 10,231 4,132 3,523 420 420 229 229 4,351 71,446 64,801 43,909 139,800 98,190 81,667 13,506 2,771 23,668 20,225 8,545 6,460 - 28,677 43,909 139,800 65,975 59,378 34,112 44,958 90,087 104,336 62,559 65,505 8,729 9,051 350 350 20,995 21,727 5,454 5,704 1,500 1,500 200 200 300 300 300 300 <tr< td=""><td>(7,974)</td></tr<>	(7,974)
		terrorism/Medical & Life		-			1,938
		terrorism/Social Security		-			(609)
		terrorism/Telephone		-			-
		oterrorism/Data Communications		-			-
	24401080100 BIO	eterrorism/Office Supplies		<u> </u>	71,446		(6,645)
	1050-S130-S3 Co	ost Sharing Grant					
		<u>.</u>					
Salary		venue - Cost Sharing Grant		143,909	143,909	,	(4,109)
Job Title Budget Outreach Worker \$ 37.02		venue - Transfer from General fund		(0)	- 442.000		(0)
		'	otal	143,909	143,909	139,800	(4,109)
Epidemiologist \$ 44,64 \$ 81,66		st Sharing Grant/Salaries		98,190	98 190	81 667	(16,523)
\$ 61,00		st Sharing Grant/Part Time		13,506			(10,735)
		st Sharing Grant/Medical & Life		23,668			(3,443)
		st Sharing Grant/Social Security		8,545			(2,085)
		st Sharing Grant/Professional Consulta	ant	-	-		28,677
			otal	143,909	143,909		(4,109)
	1051-S130-S3 <u>Tu</u>	berculosis & Pulmonary Dise	ases				
Salary	242C1202221202 Box	venue - TB & Pulmonary Diseases		65,975	65.075	E0 279	(6,598)
Job Title Budget		venue - TB & Fulfiloriary Diseases		34,112			10,847
Public Health Nurse \$ 65,50		venue - Transier nom General fund		100,087	100,087		4,249
		Octobrillo desire	_	00.550	00.550	05.505	0.040
	24402111100 TB			62,559			2,946
	24402111301 TB	Control/Overtime Control/Clothing Allowance		8,729 350			322
		Control/Medical & Life Ins		20,995			732
		Control/Social Security		5,454			250
		Control/Conferences & Training		1,500			-
		Control/Office Supplies & Exp		200			-
		Control/Clinic Supplies		300			-
		1	otal	100,087	100,087	104,336	4,249
	1052-S120-S3 <u>ST</u>	TD Clinic Grant					
	243S1303321302 Re	venue - STD Clinic Grant - State		29,625	29,625	26.663	(2,963)
		venue - Transfer from General fund		11,182	11,182		(2,430)
			otal	40,807	40,807		(5,392)
	24402121201 ST	D Clinic/Part-Time		23,850	23,850	23,745	(105)
	24402121301 ST	D Clinic/Overtime		10,730	10,730	5,251	(5,479)
		D Clinic/Social Security		2,645			(427)
		D Clinic/Conferences & Training		1,500	1,500		-
	24402126100 ST			-	-		200
		D Clinic/Laboratory Supplies		2,000			(1,500)
	24402128835 ST		—	82			1,918
		7	otal	40,807	40,807	35,415	(5,392)

Salaries	Account No.	Grants Fund #24		2009/10	Revised 2009/10	2010/11	Increase (Decrease)
	1053-0101-S3 S c	chool Readiness Program					
Job Title Salary School Readiness Coordinator \$ 58,293		evenue - School Readiness evenue - Transfer from General fund	_	3,748,063 11,818 3,759,881	3,748,063 11,818 3,759,881	3,742,800 163 3,742,963	(5,263) (11,655) (16,918)
	24402415103 SR 24402415301 SR 24402415302 SR	RP/Medical & Life RP/Social Security RP/Contracted Services RP/Travel	Total	58,293 20,966 4,459 3,673,063 1,100 - - 2,000 3,759,881	60,667 19,726 4,727 3,667,002 1,100 770 420 5,469 3,759,881	58,293 21,810 4,459 3,655,300 1,100 - - 2,000 3,742,963	(2,374) 2,084 (268) (11,702) - (770) (420) (3,469)
	1054-0650-S3 <u>Da</u>	ay Care Grant					
	243S1503321501 Re	evenue - Day Care Grant	_	2,274,710	2,274,710	1,821,676	(453,034)
	24402428605 Da	ayCare/Allotment	_	2,274,710	2,274,710	1,821,676	(453,034)
	1055-S140-S3 Q I	uality Enhancement					
	243S9003321805 Re	evenue - Quality Enhancement	_	82,398	82,398	82,398	
	24402533601 Qu	ual En/Contracted Services	_	82,398	82,398	82,398	-
Salary Job Title Budget	1056-S170-S3 91	11 Telecommunications					
Public Safety Dispatcher \$ 64,384 Public Safety Dispatcher \$ 64,384 Public Safety Dispatcher \$ 66,196		evenue - 911 Telecommunications ansfer from General Fund	Total	252,762 4,576 257,338	252,762 4,576 257,338	263,892 9,117 273,009	11,130 4,541 15,671
Public Safety Dispatcher \$ 66,196 \$ 261,161	24403381100 91 24403388806 91		Total	245,490 11,848 257,338	245,490 11,848 257,338	261,161 11,848 273,009	15,671 - 15,671
	1057-0350-S3 <u>Fi</u>	re Training School					
	243S1303321305 Re	evenue - State Assistance		55,000	55,000	55,000	
		re Training/Education & Training re Training/Facility Maintenance	Total	27,500 27,500 55,000	27,500 27,500 55,000	27,500 27,500 55,000	- - -
	1058-F150-F3 <u>Er</u>	mergency Management					
		evenue - Emergency Management evenue - Transfer from General fund	Total	37,252 37,252 74,504	37,252 37,252 74,504	37,252 37,252 74,504	- - -
	24433801100 En	nergency Manage/Salaries		74,504	74,504	74,504	-

Salaries	Account No.	Grants Fund #24	2009/10	Revised 2009/10	2010/11	Increase (Decrease)
Salaries	Account No.	Grants Fund #24	2009/10	2003/10	2010/11	(Decrease)
	Tro	nsfer from General Fund Summa	APL C			
						
	WIC		77,392	77,392	7,562	(69,830)
	AID:	Education Risk Reduction	210,657	210,657	221,816	11,159
	COA	Outreach Grant	16,657	16,657	22,507	5,850
	Imm	unization	13,190	13,191	17,922	4,731
	You	h Service Bureau	448,324	448,323	315,826	(132,497)
	Biot	errorism Grant	-	-	(0)	(0)
	Tub	erculosis & Pulmonary Diseases	34,112	34,112	44,958	10,847
	Sex	ually Transmitted Diseases	11,182	11,182	8,752	(2,430)
	Sch	ool Readiness	11,818	11,818	163	(11,655)
	911	Telecommunications	4,576	4,576	9,117	4,541
	Eme	rgency Management	37,252	37,252	37,252	-
		Total	865,161	865,160	685,875	(179,284)

Police Extra Duty Fund Fund #42

Reference	Account	FY 08/09	-	Y 09/10 Original	_	Y 09/10 Revised	ı	FY 10/11 Dept	_	Y 10/11 Adopted	Va	riance from	Percent
Number	Title	 Actual		Budget		Budget		Request		Budget		Original	Change
42303303421047	Extra Duty User Fees	\$ 8,346,205	\$ 5	5,491,202	\$ (6,555,000	\$	6,555,000	\$ 6	5,555,000	\$	1,063,798	19.37%
42433201303	Extra Duty/Overtime	\$ 7,600,751	\$ 4	4,800,000	\$ 5	5,700,000	\$	5,700,000	\$ 5	5,700,000	\$	900,000	18.75%
42433202200	Extra Duty/FICA (Med)	\$ 86,669	\$	69,600	\$	62,700	\$	62,700	\$	62,700	\$	(6,900)	-9.91%
42433203601	Extra Duty/Contracted Services	\$ 147,356	\$	150,524	\$	170,040	\$	170,040	\$	170,040	\$	19,516	12.97%
42433209002	Transfer to General Fund	\$ 299,140	\$	471,076	\$	622,260	\$	622,260	\$	622,260	\$	151,184	32.09%
	Total Expense	\$ 8,133,915	\$ 5	5,491,200	\$ 6	6,555,000	\$	6,555,000	\$ 6	5,555,000	\$	1,063,800	19.37%

Fund: 0042 Police Extra Duty

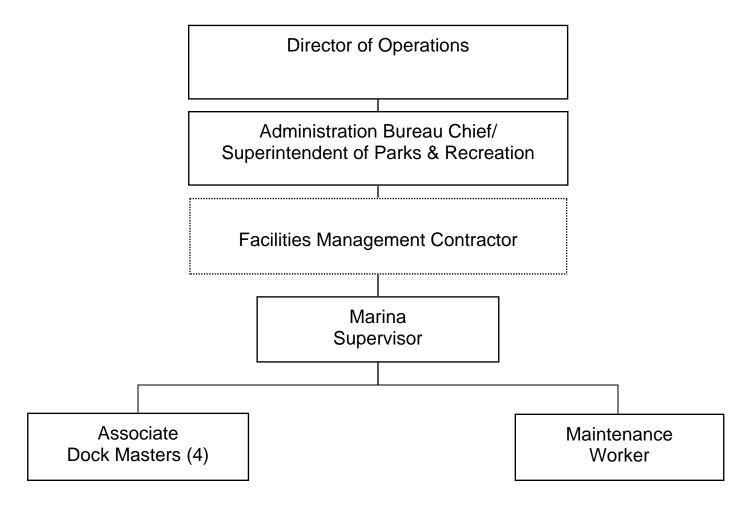
Bur/Office: 330 Police Department

Dept/Div: 0330 Department Wide

Extra Duty 3320 Activity:

Activity:	3320 Extra Duty	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
42433201303	Extra Duty/Overtime	7,600,751	4,800,000	4,800,000	5,700,000	5,700,000	5,700,000	5,700,000
42433202200	Social Security	86,669	69,600	69,600	62,700	62,700	62,700	62,700
42433203601	Contracted Services	147,356	150,524	150,524	170,040	170,040	170,040	170,040
42433205405	Postage	3	0	0	0	0	0	0
42433209002	Transfer to General Fund	299,140	471,076	471,076	622,260	622,260	622,260	622,260
Extra Duty To	otal	8,133,918	5,491,200	5,491,200	6,555,000	6,555,000	6,555,000	6,555,000

City of Stamford Office of Operations Operations Administration Bureau Marina Fund



Marina Fund
FY 2010-2011 Adopted Operating Budget

	FY 2009-10	FY 2009-10	FY 2010-11	FY 2010-11		
	Original Budget	Revised Budget	Dept Request	Adopted Budget	Variance from Original	Percent Change
<u>EXPENSE</u>						
Salaries	139,086	139,086	143,715	143,715	4,629	3.3%
Seasonal	51,442	51,442	51,442	51,442	-	0.0%
Overtime	6,081	6,081	6,024	6,024	(57	-0.9%
Medical and Life	32,693	32,693	37,759	37,759	5,066	15.5%
Social Security	15,041	15,041	15,390	15,390	349	2.3%
Unemployment Compensation	1,777	1,777	2,224	2,224	447	25.2%
Central Services Cost Allocation	23,134	23,134	28,943	28,943	5,809	25.1%
Contracted Services	10,398	10,398	10,398	10,398	-	0.0%
Payment to Insurance Fund	3,272	3,272	3,334	3,334	62	1.9%
Telephone	1,680	1,680	1,680	1,680	-	0.0%
Postage	662	161	662	662	-	0.0%
Copying & Printing	1,293	-	1,293	1,293	-	0.0%
Office Supplies & Expenses	1,076	276	1,076	1,076	-	0.0%
Water	6,919	8,964	6,919	6,919	-	0.0%
Electric Utility	19,808	17,763	19,808	19,808	-	0.0%
Building Maintenance	6,642	4,992	9,017	9,017	2,375	35.8%
Grounds Maintenance	22,904	26,498	22,904	22,904	-	0.0%
Small Tools & Replacement	4,539	6,189	4,539	4,539	-	0.0%
Bonds Principal	44,442	44,442	39,932	39,932	(4,510) -10.1%
Interest Expense	21,554	21,554	15,371	15,371	(6,183) -28.7%
Miscellaneous Contingency	2,122	1,122	2,122	2,122	-	0.0%
OSHA Safety Requirement	950	950	950	950	-	0.0%
TOTAL EXPENSE	\$ 417,515	\$ 417,515	\$ 425,503	\$ 425,503	\$ 7,988	1.9%
REVENUE						
Marina Fees & Ramp Permits	395,433	395,433	350,115	350,115	(45,318)
Halloween Yacht Club	22,082	22,082	22,523	22,523	441	,
Contribution from Fund Balance	-	-	52,865	52,865	52,865	
TOTAL REVENUE	\$ 417,515	\$ 417,515	\$ 425,503	\$ 425,503	\$ 7,988	
TO THE METEROL	Ψ 411,010	Ψ 711,010	ψ 1 20,000	ψ 1 20,000	¥ 1,300	110 /0
NET BALANCE	\$ -	\$ -	\$ 0	\$ 0	\$ 0	
						

Bur/Offc: 206 Operations: Administration
Dept/Div: 0213 Facilities Management
Activity: 2138 Marina Management

Mission Statement

The City of Stamford operates three public marinas at Cummings Park, Cove Park and Czescik marina. The boating season lasts from the first week in April until the end of November.

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
	09/10	10/11	эшигу	Saury	φIncreuse	/o Increase
BUDGET ADJUSTMENT	0	0	(\$3,505)	\$0	\$3,505	-100.00%
CHARGEBACK from Parking Fund	0	0	\$42,440	\$42,440	\$0	0.00%
Maintenance Worker	1	1	\$39,819	\$40,944	\$1,125	2.82%
Marina Supervisor	1	1	\$60,332	\$60,332	\$0	0.00%
	2	2	\$139,086	\$143,715	\$4,630	3.33%

Fund: 0028 Marina Fund

Bur/Office: Operations: Administration 206

Dept/Div: 0213 Facilities Management

Marina Management 2138 Activity:

Activity:	2138 Marina Management	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
28421381100	Salaries	136,640	139,086	139,086	143,715	143,715	143,715	143,715
28421381203	Seasonal	29,664	51,442	51,442	51,442	51,442	51,442	51,442
28421381301	Overtime	14,421	6,081	6,081	6,024	6,024	6,024	6,024
28421382100	Medical & Life	31,225	32,693	32,693	37,759	37,759	37,759	37,759
28421382200	Social Security	14,755	15,041	15,041	15,390	15,390	15,390	15,390
28421382500	Unemployment Compensation	4,371	1,777	1,777	2,224	2,224	2,224	2,224
28421383401	Central Service Cost Allocation	24,186	23,134	23,134	28,943	28,943	28,943	28,943
28421383601	Contracted Services	10,398	10,398	10,398	10,398	10,398	10,398	10,398
28421385240	Payments to Insurance Fund	3,210	3,272	3,272	3,334	3,334	3,334	3,334
28421385301	Telephone	1,379	1,680	1,680	1,680	1,680	1,680	1,680
28421385405	Postage	0	662	161	662	662	662	662
28421385500	Copying & Printing	0	1,293	0	1,293	1,293	1,293	1,293
28421386100	Office Supplies & Expenses	0	1,076	276	1,076	1,076	1,076	1,076
28421386202	Water	5,422	6,919	8,964	6,919	6,919	6,919	6,919
28421386204	Electric - Utility	19,500	19,808	17,763	19,808	19,808	19,808	19,808
28421386603	Building Maintenance	9,017	6,642	4,992	9,017	9,017	9,017	9,017
28421386604	Grounds Maintenance	16,508	22,904	26,498	22,904	22,904	22,904	22,904
28421386700	Small Tools & Replacement	1,619	4,539	6,189	4,539	4,539	4,539	4,539
28421388301	Bonds - Principal	44,579	44,442	44,442	39,932	39,932	39,932	39,932
28421388302	Interest Expense	19,219	21,554	21,554	15,371	15,371	15,371	15,371
28421388400	Misc Contingency/Expense	0	2,122	1,122	2,122	2,122	2,122	2,122

Fund: 0028 Marina Fund

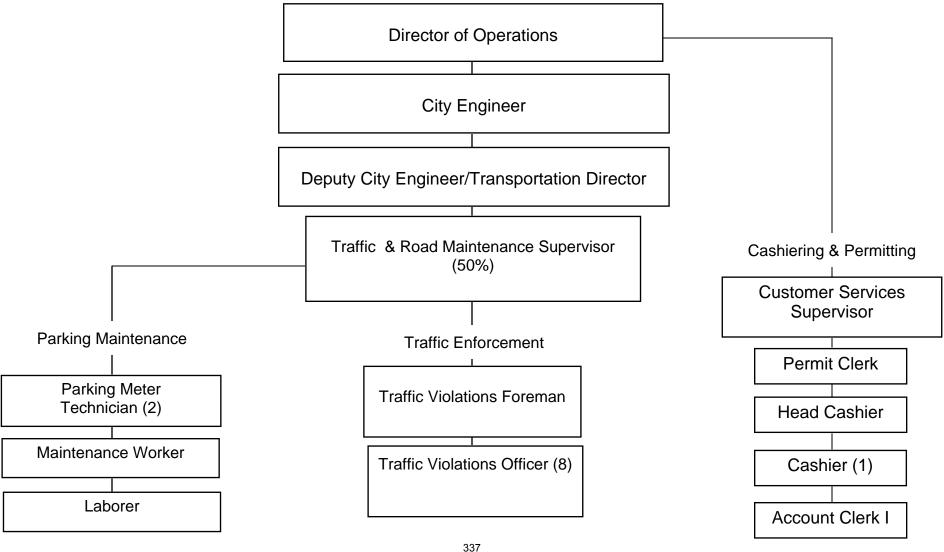
Bur/Office: 206 Operations: Administration

Dept/Div: 0213 Facilities Management

Marina Management Activity: 2138

Activity: Ref Number	2138 Marina Management Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps	
28421388909	OSHA Safety Requirement	0	950	950	950	950	950	950	
Marina Mana	gement Total	386,111	417,515	417,515	425,503	425,503	425,503	425,503	

City of Stamford Office of Operations **Engineering Bureau** Parking Fund



Parkiନିଙ୍ଗିFund FY 2010-2011 Adopted Operating Budget

	FY 2009-10	FY 2009-10	FY 2010-11	FY 2010-11		
	Original Budget	Revised Budget	Dept Request	Adopted Budget	Variance from Original	Percent Change
<u>EXPENSE</u>						
Salaries	950,118	950,118	979,546	935,761	(14,357)	-2%
Seasonal	220,107	213,607	220,107	220,107	-	0%
Overtime	75,685	75,685	75,685	75,685	-	0%
Clothing Allowance	7,400	7,400	7,400	7,400	-	0%
Differential	7,225	13,725	7,225	7,225	-	0%
Medical and Life	388,208	388,208	421,863	421,863	33,655	9%
Social Security	96,431	96,431	98,682	95,333	(1,098)	-1%
Conferences and Training	3,075	-	3,075	3,075	-	0%
Central Services Cost Allocation	204,448	204,448	239,347	239,347	34,899	17%
Parking Ticket Processing	224,590	224,590	224,590	224,590	· -	0%
Bank Fees - Credit Cards	28,241	28,241	100,000	100,000	71,759	254%
Contracted Services	460,694	460,694	473,481	473,481	12,787	3%
Equipment Rental	-	636	636	636	636	100%
Facility Rental	42,000	48,000	54,000	54,000	12,000	29%
Payment to Insurance Fund	115,265	115,265	105,680	105,680	(9,585)	-8%
Telephone	8,425	8,425	8,425	8,425	(0,000)	0%
Data Communications	4,200	4,200	4,200	4,200	_	0%
Postage	8,724	5,724	8,724	8,724	_	0%
Copying & Printing	9,214	14,223	8,578	8,578	(636)	-7%
Office Supplies & Expenses	4,319	4,319	4,319	4,319	(030)	0%
Water	2,712	2,712	2,712	2,712	-	0%
	185,938	•	· ·	185,938	-	0%
Electric Uitility	·	185,938	185,938		-	
Natural Gas Utility	11,886	11,886	11,886	11,886	-	0%
Vehicle Maintenance	1,000	1,000	1,000	1,000	-	0%
Building Maintenance	2,957	5,957	2,957	2,957	-	0%
Equipment Maintenance	60,000	60,000	60,000	60,000	-	0%
Building Alterations	4,000	4,000	4,000	4,000	-	0%
Small Tools & Replacement	8,718	8,718	8,718	8,718	-	0%
Non Capital Computer Equipment	-	-	-	-	-	100%
Uniforms	5,359	5,359	5,359	5,359	-	0%
Bonds - Principal	710,000	710,000	780,000	780,000	70,000	10%
Interest Expense	593,617	585,046	536,928	536,928	(56,689)	-10%
Transfer to General Fund	1,368,816	1,368,816	1,163,083	1,163,083	(205,733)	-15%
TOTAL EXPENSE	\$ 5,813,372	\$ 5,813,372	5,808,144	5,761,009	\$ (52,363)	-1%
<u>REVENUE</u>						
Parking Revenue	1,600,000	1,600,000	1,670,000	1,670,000	70,000	4%
Park Permits	380,000	380,000	329,000	329,000	(51,000)	-13%
Town Center Parking	75,600	75,600	76,000	76,000	400	1%
Garage Revenue	1,400,000	1,400,000	1,310,000	1,310,000	(90,000)	-6%
Parking Ticket Fines	2,300,000	2,300,000	2,300,000	2,300,000	-	0%
Lease Saturn of Stamford	- 	-	-	-	-	100%
Garage Reimbursements	111,985	111,985	91,000	91,000	(20,985)	-19%
Use of Fund Balance		- * = 007.505	32,144	150,000	150,000	100%
TOTAL REVENUE	\$ 5,867,585	\$ 5,867,585	5,808,144	5,926,000	\$ 58,415	1%
Fund Balance to be Appropriated				164,991		
Revenue to General Fund	\$ 1,573,264	\$ 1,573,264	1,402,430	1,567,421	\$ (170,834)	0%

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0215 Parking

Activity: 2139 Parking Management

Mission Statement

The mission of the Parking Fund is to develop, maintain and monitor all parking activities in the City of Stamford. Parking functions were previously funded through various activity centers within the Office of Operations. By creating this fund, all parking operations, including garage management, parking enforcement and maintenance of parking equipment and facilities are located within one fund and one cost center. The parking fund provides a safe, efficient, convenient and friendly parking system for the short and long term parking consumer and Stamford merchants .

Program: Develop Garage Revenue

The mission of the garage revenue program is to increase revenue for the City's garages.

Activity Name	Service Output	Service Quality
Garage Revenue	• \$1.31 million Annual Revenue Generation	0% Revenue increase

Program: Garage Maintenance

The mission of the garage maintenance program is to ensure the garages are accessible, operational and safe.

Activity Name	Service Output	Service Quality
Install/Repair Parking Meters	 750 parking meters maintained, repaired, and replaced 	100% of meters in operation
	• 60 multispace meters maintained	
Garage Safety	• Maintain all garage structures safely.	0 claims due to Structural/Maintenance Issues.

Program: Parking Enforcement

The mission the Enforcement Program is to provide enforcement for street parking, surface lots, vertical parking structures, parks, and beaches in order provide a safe and working parking environment for the residents and nonresidents of the City of Stamford.

Activity Name	Service Output	Service Quality
Collect Fees and Fines	• \$2.26 million in parking tickets fines collected	7% decrease in amount collected

Bur/Offc: 202 Operations: Engineering

Dept/Div: 0215 Parking

Activity: 2139 Parking Management

Program: Develop Parking Revenue

The mission of the parking revenue program is to enforce on- street commuter and surface parking facilities.

Activity Name	Service	e Output		Service Quality			
Parking Meter Revenue	• \$1.66	Million in p	oarking revenue o	collected	5% decrease in a	mount collected	
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase	
Account Clerk I	1	1	\$44,368	\$44,368	\$0	0.00%	
BUDGET ADJUSTMENT	0	0	(\$31,782)	\$0	\$31,782	-100.00%	
Cashier	2	1	\$89,445	\$46,863	(\$42,582)	-47.61%	
CHARGEBACK from Traffic Maintenance	0	0	\$55,740	\$54,732	(\$1,008)	-1.81%	
CHARGEBACK to Cashiering & Permitting	0	0	(\$39,687)	(\$39,687)	\$0	0.00%	
CHARGEBACK to Marina	0	0	(\$42,440)	(\$42,440)	\$0	0.00%	
Customer Services Supv	1	1	\$109,228	\$109,228	\$0	0.00%	
Head Cashier	1	1	\$52,950	\$52,950	\$0	0.00%	
Laborer 37.5	1	1	\$44,366	\$44,366	\$0	0.00%	
Maintenance Worker	1	1	\$47,598	\$47,598	\$0	0.00%	
Parking Meter Technician	2	2	\$98,433	\$98,533	\$100	0.10%	
Permit Clerk	1	1	\$53,150	\$53,150	\$0	0.00%	
Traffic Viol Officer - 37.5	6	7	\$290,384	\$341,509	\$51,125	17.61%	
Traffic Viol Officer - 40	2	1	\$107,549	\$53,774	(\$53,774)	-50.00%	
Traffic Violations Foreman	1	1	\$70,814	\$70,814	\$0	0.00%	
	19	18	\$950,118	\$935,761	(\$14,357)	-1.51%	

In FY10/11 Cashier position has been eliminated and unfunded. Traffic Violations Officer- 40 rehired at lower step and at 37.5 hrs.

Fund: 0029 Parking Fund

Bur/Office: 202 Operations: Engineering

Dept/Div: 0215 Parking

Activity: 2139 Parking Management

Activity: Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
29421391100	Salaries	952,190	950,118	950,118	979,546	935,761	935,761	935,761
29421391203	Seasonal	167,843	220,107	213,607	220,107	220,107	220,107	220,107
29421391301	Overtime	98,650	75,685	75,685	75,685	75,685	75,685	75,685
29421391501	Clothing Allowance	6,900	7,400	7,400	7,400	7,400	7,400	7,400
29421391901	Differential	15,008	7,225	13,725	7,225	7,225	7,225	7,225
29421392100	Medical & Life	370,949	388,208	388,208	421,863	421,863	421,863	421,863
29421392200	Social Security	95,733	96,431	96,431	98,682	95,333	95,333	95,333
29421393202	Conferences & Training	715	3,075	0	3,075	3,075	3,075	3,075
29421393401	Central Service Cost Allocation	346,012	204,448	204,448	239,347	239,347	239,347	239,347
29421393405	Parking Ticket Processing	208,366	224,590	224,590	224,590	224,590	224,590	224,590
29421393411	Bank Fees - Credit Cards	82,718	28,241	28,241	100,000	100,000	100,000	100,000
29421393601	Contracted Services	459,991	460,694	460,694	473,481	473,481	473,481	473,481
29421394400	Equipment Rental	0	0	636	636	636	636	636
29421394401	Facility Rental	42,000	42,000	48,000	54,000	54,000	54,000	54,000
29421395240	Payments to Insurance Fund	108,301	115,265	115,265	105,680	105,680	105,680	105,680
29421395301	Telephone	9,499	8,425	8,425	8,425	8,425	8,425	8,425
29421395302	Data Communications	3,000	4,200	4,200	4,200	4,200	4,200	4,200
29421395405	Postage	9,243	8,724	5,724	8,724	8,724	8,724	8,724
29421395500	Copying & Printing	9,311	9,214	14,223	8,578	8,578	8,578	8,578
29421396100	Office Supplies & Expenses	4,252	4,319	4,319	4,319	4,319	4,319	4,319
29421396202	Water	2,130	2,712	2,712	2,712	2,712	2,712	2,712

Fund: 0029 Parking Fund

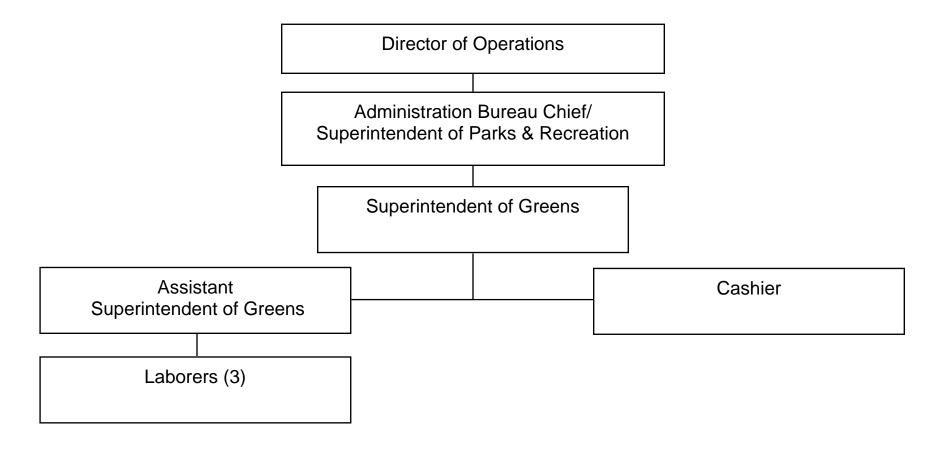
Bur/Office: 202 Operations: Engineering

Dept/Div: 0215 Parking

Activity: 2139 Parking Management

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
29421396204	Electric - Utility	190,938	185,938	185,938	185,938	185,938	185,938	185,938
29421396205	Natural Gas - Utility	5,917	11,886	11,886	11,886	11,886	11,886	11,886
29421396601	Vehicle Maintenance	467	1,000	1,000	1,000	1,000	1,000	1,000
29421396603	Building Maintenance	2,683	2,957	5,957	2,957	2,957	2,957	2,957
29421396605	Equipment Maintenance	8,687	60,000	60,000	60,000	60,000	60,000	60,000
29421396613	Building Alterations	3,776	4,000	4,000	4,000	4,000	4,000	4,000
29421396700	Small Tools & Replacement	7,723	8,718	8,718	8,718	8,718	8,718	8,718
29421396902	Uniforms	5,165	5,359	5,359	5,359	5,359	5,359	5,359
29421398301	Bonds - Principal	683,013	710,000	710,000	780,000	780,000	780,000	780,000
29421398302	Interest Expense	593,617	593,617	585,046	536,928	536,928	536,928	536,928
29421399002	Transfer to General Fund	1,472,457	1,368,816	1,368,816	1,163,083	1,163,083	1,163,083	1,163,083
Parking Mana	agement Total	5,967,253	5,813,372	5,813,372	5,808,144	5,761,009	5,761,009	5,761,009

City of Stamford Office of Operations Administration Bureau E.G. Brennan Golf Course



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E. Gaynor Brennan Golf Course
FY 2010-2011 Adopted Operating Budget

	C	2009-10 Original Budget		Y 2009-10 Revised Budget		2010-11 Dept quest	FY 20 Ado Bud	pted		ance from Original	Percent Change
EXPENSE			_	_ aaget		4		901			- Citatige
Salaries		336,614		336,614	;	340,112	34	10,112		3,498	1.0%
Seasonal		206,525		206,525		188,333		38,333		(18,192)	-8.8%
Overtime		38,904		38,904		39,450	3	39,450		546	1.4%
Differential		525		525		525		525		-	0.0%
Medical and Life		106,622		106,622		124,168	12	24,168		17,546	16.5%
Compensated Absences		969		969		3,295		3,295		2,326	240.0%
Social Security		44,567		44,567		43,484	4	13,484		(1,083)	-2.4%
Unemployment Compensation		22,718		22,718		29,311		29,311		6,593	29.0%
Conferences & Training		3,045		3,045		3,045		3,045		-	0.0%
Central Service Cost Allocation		53,447		53,447		53,775	5	53,775		328	0.6%
Bank Fees - Credit Cards		6,495		6,495		6,495		6,495		-	0.0%
Contract - Sonitrol		4,323		4,323		4,508		4,508		185	4.3%
Equipment Rental		620		620		620		620		-	0.0%
Gasoline		28,125		28,125		28,125	2	28,125		-	0.0%
Payment to Insurance Fund		3,093		3,093		4,367		4,367		1,274	41.2%
Telephone		5,751		5,751		5,751		5,751		-	0.0%
Postage		143		143		143		143		-	0.0%
Copying & Printing		500		500		500		500		-	0.0%
Office Supplies & Expenses		4,890		4,890		4,890		4,890		-	0.0%
Water		43,990		43,990		43,990	4	13,990		-	0.0%
Electric Uitility		21,230		21,230		21,230		21,230		-	0.0%
Natural Gas - Utility		12,306		12,306		12,306		12,306		-	0.0%
Sewer Utility		4,635		4,635		3,750		3,750		(885)	-19.1%
Supplies - Land		131,776		122,776		126,149	12	26,149		(5,627)	-4.3%
Building Maintenance		7,500		12,500		7,500		7,500		-	0.0%
Grounds Maitenance		-		-		150,000	15	50,000		150,000	100.0%
Equipment Maintenance		28,686		28,686		28,686		28,686		-	0.0%
Small Tools & Replacement		3,452		3,452		2,995	_	2,995		(457)	-13.2%
Laundry		3,819		3,819		4,150		4,150		331	8.7%
Protective Clothing		1,368		1,368		1,368		1,368		-	0.0%
Recreation Supplies		4,759		8,759		4,759		4,759		_	0.0%
Equipment		11,024		11,024		11,024	1	11,024		_	0.0%
Interest Expense		19,712		19,712		14,058		14,058		(5,654)	-28.7%
Depreciation Expense		55,000		55,000		68,000		88,000		13,000	23.6%
Miscellaneous Contingency		4,500		4,500		4,500		4,500		-	0.0%
	•		•		6 4 4	-	£ 4 30	-	\$	162 720	
TOTAL EXPENSE	\$	1,221,633	Þ	1,221,633	Ψ I,	385,362	\$ 1,38	55,362	Þ	163,729	13.4%
REVENUE											
Interest Income		3,500		3,500		1,800		1,800		(1,700)	-48.6%
Player's Revenue		889,511		889,511	(914,088	91	1,000		24,577	2.8%
Golf Permits		84,300		84,300	•	81,409		31,409		(2,891)	-3.4%
Season Lockers		2,642		2,642		1,800	,	1,800		(842)	-31.9%
Gas Reimbursement		6,230		6,230		5,700		5,700		(530)	-8.5%
Lease - Concessions		60,000		60,000		60,000	6	50,000		(330)	0.0%
Golf Carts		175,450		175,450		170,565		70,565		(4,885)	-2.8%
Use of Fund Balance		- 173,430		- 173,430		150,000		50,000		150,000	100.0%
TOTAL REVENUE	\$	1,221,633	\$	1,221,633		385,362	\$ 1,38		\$	163,729	13.4%
		, =-,		,,	+ ',		+ -,	- ,	T	,.	
NET BALANCE	\$	-	\$	-	\$	-	\$	-	\$	-	

Bur/Offc: 206 Operations: Administration
Dept/Div: 0261 E. G. Brennan Golf Course
Activity: 2610 E. G. Brennan Golf Course

Mission Statement

To provide the citizens of Stamford specifically, and the public in general, a superior recreational facility

A top priority, other than having and excellent, well maintained physical layout, is also to keep the rate structure reasonable for Stamford residents and still reflect a surplus. This is accomplished through increase in play through Website enhancements, offering on-line tee times, marketing, email advertising and improved conditions. A focus on conditions will be to increase usage of organic products with the goal of reducing pesticide usage.

Program: Income-Producing

The mission of the Income-Producing Program is to establish the rate structure for all revenues for the golfing public so that a reasonable rate structure is attained.

Activity Name	Service Output	Service Quality
Player Revenue	• \$902,700 collected in player revenue	95% of Players rating facility good to excellent
	• 41,500 rounds played	95% of people playing facility rating conditions good to excellent
Golf Cart Revenue	• \$170,565 collected in cart revenue	95% rating fee structure and cart concessionaire good to excellent
	• 13,000 9 hole and 18 hole carts rented throughout the year.	95% of all players rating cart concession good to excellent
Permit Revenue (resident only)	• \$81,409 collected in permit revenue. Includes permit revenue sharing funds from Sterling farms	97% of repeat customers
	• 1,800 permits and senior passes sold	98% of all residents rating permit program good to excellent
Locker Rental Revenue	• 51 lockers rented	98% repeat customers
	• \$1,800 collected in locker revenue	95% rating locker rentals good to excellent
Restaurant Lease Revenue	• \$60,000 in Lease payments to be collected.	95% of people rating improvements to restaurant good to excellent

Bur/Offc: 206 Operations: Administration
Dept/Div: 0261 E. G. Brennan Golf Course
Activity: 2610 E. G. Brennan Golf Course

Program: Income-Producing

The mission of the Income-Producing Program is to establish the rate structure for all revenues for the golfing public so that a reasonable rate structure is attained.

Activity Name	Service Output	Service Quality
Restaurant Lease Revenue	• 6,000 square footage leased	90% of people rating restaurant service quality good to excellent
Establishment of Fees and Rates	• 35 rates schedules maintained and set	5% annual increase in fees. Fee structure dependant on expected expenses, weather and amount of play.

Program: Maintenance

The mission of the Maintenance Program is to continue the increase usage of organic products with a goal of reducing pesticide usage while keeping course grounds and equipment in good condition so as to provide the most enjoyable and challenging course of play for the golfing public.

Activity Name	Service Output	Service Quality
Maintenance Program	• 85 acres maintained	93% of all players rating conditions good to excellent
	 108 pieces of equipment maintained in good to excellent condition 	360 days of continuous service per piece of equipment
	 Increase in use of oganic fertilizers and plant protectants and reduction in use of synthetic products 	93% of all players rating conditions good to excellent

Bur/Offc: 206 Operations: Administration
Dept/Div: 0261 E. G. Brennan Golf Course
Activity: 2610 E. G. Brennan Golf Course

Program: Strategic Management

The mission of the Strategic Management Program is to plan, develop, execute and review short- and long-term operating and capital objectives for the golf course so that the facility can maximize its resources and maintain financial solvency.

Activity Name	Servic	Service Output			Service Quality				
Develop Annual Operating Budget	-	• 32 operating schedules, along with 8 revenue accounts				Monitoring of budget and incoming revenue throughout the year in order to make adjustments and reflect a surplus			
Commission Meetings	• 12 commission meetings conducted								
Safe Course Playing Conditions		ty improver e of the year	ements made throughout the goal of zero injuries reported per year ear				ear		
Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase			
Asst Superintendent of Greens	1	1	\$63,520	\$63,520	\$0	0.00%			
BUDGET ADJUSTMENT	0	0	(\$9,692)	\$0	\$9,692	-100.00%			
Cashier	1	1	\$46,513	\$46,513	\$0	0.00%			
CHARGEBACK from Operations Admin	0	0	\$12,387	\$6,193	(\$6,194)	-50.00%			
Laborer 37.5	3	3	\$132,399	\$132,398	\$0	0.00%			
Supt of Greens	1	1	\$91,487	\$91,487	\$0	0.00%			
	6	6	\$336.614	\$340.112	\$3.498	1.04%			

Chargeback from Ops Admin (2600) for Ops Admin Bureau Chief reduced from 10% to 5%.

Fund: 0043 E. G. Brennan Golf Course

Bur/Office: 206 Operations: AdministrationDept/Div: 0261 E. G. Brennan Golf Course

Activity: 2610 E. G. Brennan Golf Course

Activity:	2610 E. G. Brennan Golf Course	FY 08/09	FY 09/10 Original	FY 09/10 Revised	FY 10/11 Department	FY 10/11 Mayor's	FY 10/11 Finance	FY 10/11 Board of
Ref Number	Account Title	Actual	Budget	Budget	Request	Request	Board	Reps
43426101100	Salaries	336,027	336,614	336,614	340,112	340,112	340,112	340,112
43426101203	Seasonal	153,446	206,525	206,525	188,333	188,333	188,333	188,333
43426101301	Overtime	38,660	38,904	38,904	39,450	39,450	39,450	39,450
43426101901	Differential	57	525	525	525	525	525	525
43426102100	Medical & Life	102,668	106,622	106,622	124,168	124,168	124,168	124,168
43426102101	Compensated Absences	6,023	969	969	3,295	3,295	3,295	3,295
43426102200	Social Security	44,257	44,567	44,567	43,484	43,484	43,484	43,484
43426102500	Unemployment Compensation	33,784	22,718	22,718	29,311	29,311	29,311	29,311
43426103202	Conferences & Training	3,529	3,045	3,045	3,045	3,045	3,045	3,045
43426103401	Central Service Cost Allocation	54,262	53,447	53,447	53,775	53,775	53,775	53,775
43426103411	Bank Fees - Credit Cards	7,934	6,495	6,495	6,495	6,495	6,495	6,495
43426103603	Contract - Sonitrol	4,449	4,323	4,323	4,508	4,508	4,508	4,508
43426104400	Equipment Rental	0	620	620	620	620	620	620
43426105101	Gasoline	33,300	28,125	28,125	28,125	28,125	28,125	28,125
43426105240	Payments to Insurance Fund	2,161	3,093	3,093	4,367	4,367	4,367	4,367
43426105301	Telephone	7,162	5,751	5,751	5,751	5,751	5,751	5,751
43426105405	Postage	152	143	143	143	143	143	143
43426105500	Copying & Printing	505	500	500	500	500	500	500
43426106100	Office Supplies & Expenses	4,302	4,890	4,890	4,890	4,890	4,890	4,890
43426106202	Water	31,578	43,990	43,990	43,990	43,990	43,990	43,990
43426106204	Electric - Utility	21,506	21,230	21,230	21,230	21,230	21,230	21,230

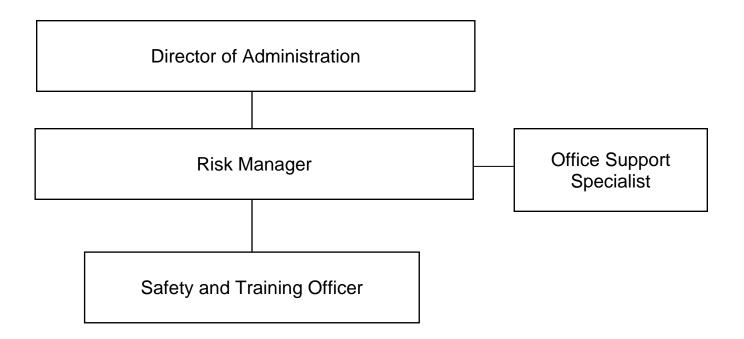
Fund: 0043 E. G. Brennan Golf Course

Bur/Office: 206 Operations: AdministrationDept/Div: 0261 E. G. Brennan Golf Course

Activity: 2610 E. G. Brennan Golf Course

Ref Number	Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
43426106205	Natural Gas - Utility	15,000	12,306	12,306	12,306	12,306	12,306	12,306
43426106206	Sewer - Utility	1,197	4,635	4,635	3,750	3,750	3,750	3,750
43426106501	Supplies - Land	130,642	131,776	122,776	126,149	126,149	126,149	126,149
43426106603	Building Maintenance	8,297	7,500	12,500	7,500	7,500	7,500	7,500
43426106604	Grounds Maintenance	0	0	0	150,000	150,000	150,000	150,000
43426106605	Equipment Maintenance	31,094	28,686	28,686	28,686	28,686	28,686	28,686
43426106700	Small Tools & Replacement	1,018	3,452	3,452	2,995	2,995	2,995	2,995
43426106801	Laundry	4,023	3,819	3,819	4,150	4,150	4,150	4,150
43426106901	Protective Clothing	997	1,368	1,368	1,368	1,368	1,368	1,368
43426106904	Recreation Supplies	5,373	4,759	8,759	4,759	4,759	4,759	4,759
43426107301	Capital Outlay - Equipment	12,472	11,024	11,024	11,024	11,024	11,024	11,024
43426108302	Interest Expense	17,577	19,712	19,712	14,058	14,058	14,058	14,058
43426108303	Depreciation Expense	49,220	55,000	55,000	68,000	68,000	68,000	68,000
43426108400	Misc Contingency/Expense	0	4,500	4,500	4,500	4,500	4,500	4,500
E. G. Brennai	n Golf Course Total	1,162,672	1,221,633	1,221,633	1,385,362	1,385,362	1,385,362	1,385,362

City of Stamford Office of Administration Risk Management



Risk Management Fund FY 2010-2011 Adopted Operating Budget

	FY 2009-10 Original Budget	FY 2009-10 Revised Budget	FY 2010-11 Dept. Request	FY 2010-11 Adopted Budget	Variance From Original Budget	Percent Change
EXPENSE	00 704 040	07.704.040	40,000,000	40,450,000	5 000 054	45.40/
City Medical/Life Insurance Claims and Admin. Fees	36,791,246	37,791,246	43,209,900	42,459,900	5,668,654	15.4%
BOE Medical/Life Insurance Claims and Admin. Fees	30,777,912	30,777,912	30,991,974	30,991,974	214,062	0.7%
Property Insurance Premium	691,258	483,090	769,879	769,879	78,621	11.4%
Liability Insurance Premium	171,777	225,868	290,000	290,000	118,223	68.8%
Umbrella Insurance Premium	521,777	305,313	540,000	540,000	18,223	3.5%
Law Enforcement Insurance Premium	118,936	57,633	118,936	118,936	-	0.0%
Excess Compensation Premium	326,317	251,552	270,000	270,000	(56,317)	-17.3%
Public Official Insurance Premium	36,587	17,825	36,591	36,591	4	0.0%
School Board Insurance Premium	14,000	5,834	14,000	14,000	-	0.0%
Nursing Home General Liability Premium	152,859	106,848	152,859	152,859	-	0.0%
Crime Insurance Premium	9,676	9,676	9,676	9,676	-	0.0%
Marine Insurance Premiums	24,770	21,002	24,770	24,770	-	0.0%
Senior Center Legal Liability Insurance Premium	14,643	14,048	16,000	16,000	1,357	9.3%
Miscellaneous Insurance Premium	366,859	149,559	202,000	202,000	(164,859)	-44.9%
Professional Services - Liability Claims Administrator	80,000	81,320	80,000	80,000	-	0.0%
Self Insurance Payments - Automobile Liability	215,464	165,464	143,686	143,686	(71,778)	-33.3%
Self Insurance Payments - General Liability	625,185	1,107,957	625,185	625,185	-	0.0%
Self Insurance Payments - Fire	199,000	199,000	199,000	199,000	_	0.0%
Self Insurance Payments - Automobile Physical Damage	40,000	80,000	55,000	55,000	15,000	37.5%
Self Insurance Payments - Traffic Signals	-	27,659	-	-	-	0.0%
Insurance Premium Workers Comp 2nd Injury	510,000	376,753	510,000	510,000	_	0.0%
Professional Services - Worker's Comp Claims Administrator	270,000	241,078	250,000	250,000	(20,000)	-7.4%
Safety and Loss Control Expenses	4,000	3,618	4,000	4,000	(20,000)	0.0%
Self Insurance Payments - Workers Comp	6,277,874	7,742,778	6,797,779	6,797,779	519,905	8.3%
Salaries	225,122	225,122	247,079	247,079	21,957	9.8%
Administrative Expenses	327,084	324,191	364,641	364,641	37,557	11.5%
Subtotal Non-Medical	\$ 11,223,188	\$ 12,223,188	\$ 11,721,081	\$ 11,721,081	\$ 497,893	4.4%
TOTAL EXPENSES	\$ 78,792,346	\$ 80,792,346	\$ 85,922,955	\$ 85 172 Q55	\$ 6,380,609	8.1%
TOTAL EXPENSES	\$ 78,792,346	\$ 80,792,346	\$ 85,922,955	<u>\$ 85,172,955</u>	\$ 6,380,609	<u>8.1</u> %
<u>REVENUE</u>						
Charges for Services (Non-Medical)	11,223,188	12,223,188	11,721,081	11,721,081	497,893	4.4%
Charges for Services (Medical) - City	36,791,246	37,791,246	43,209,900	42,459,900	5,668,654	15.4%
Charges for Services (Medical) - BOE	30,777,912	30,777,912	30,991,974	30,991,974	214,062	0.7%
TOTAL REVENUE	\$ 78,792,346	\$ 80,792,346	\$ 85,922,955	\$ 85,172,955	\$ 6,380,609	<u>8.1</u> %

Bur/Offc: 830 Employee Taxes & Insurance

Dept/Div: 0107 Risk Management Activity: 8381 Risk Manager

Mission Statement

The mission of Risk Management is to develop and initiate insurance and self-insurance programs, safety and loss control activities, and claims administration in order to minimize the financial impact of accidental losses on taxpayers, employees, residents, and other members of the public in the City of Stamford.

Program: Risk Management

Activity Name	Service Output	Service Quality
Determine appropriate levels of self- insured retentions and types of coverage for liability and property programs.	• All self-insured retentions under the casualty insurance programs have remained at \$1,000,000 since 7/1/04. The deductible for the property program is \$100,000 except for property located in high flood plains where the deductible is now \$250,000.	Due to market changes, the deductible on some property was increased, while resulting in only a minor premium increase. Terrorism coverage on almost all lines of insurance continues.
Employ Safety & Training Officer to address liabilities arising out of accidental damages including, but not limited to, worker's compensation, general liability, and automobile liability.	• Risk Management employs a full-time Safety & Training Officer to evaluate and make recommendations to reduce the City's and BOE's liabilities under worker's compensation, general liability, and automobile liability.	The Safety & Training Officer has been with the City since June 2005, and has been very active in the City/BOE with training activities while focusing on reducing OSHA recordable injuries.
Enforce insurance certificate requirements, which were developed by Risk Management in 2001.	• Risk Management developed guidelines for certificates of insurance from third parties using City and BOE facilities. Approximately 1,400 certificates are approved by the Risk Manager annually.	One hundred percent of certificates of insurance are reviewed by Risk Management to ensure compliance with certificates of insurance guidelines.
Draft contract, RFP, and lease insurance provisions on a case-by-case basis.	• The Risk Manager drafts in excess of 200 insurance provisions for leases, RFP's and contracts annually.	Fully implemented in coordination with Purchasing, Operations, Engineering, and Legal Departments.
Develop internal service fund budget, which reflects the liability of the City and the BOE for the upcoming fiscal year.	• Risk Management drafts a budget containing numerous line items.	The recommended budget for the upcoming fiscal year has been completed.

Bur/Offc: 830 Employee Taxes & Insurance

Dept/Div: 0107 Risk Management Activity: 8381 Risk Manager

Program: Risk Management

Activity Name	Service Output	Service Quality
Prepare annual departmental expense allocations based principally on the relative actual loss payment history of each activity code to the whole.	Risk Management allocates its budgeted line items to departments throughout the City of Stamford and the Board of Education. Allocations are based upon relative loss histories, and, in some cases, exposures.	The current allocation the City and BOE be principally upon related

ne current allocation is equitable for all departments in e City and BOE because the allocations are based incipally upon relative historical experience.

Evaluate accrued liabilities in worker's compensation, general liability and automobile liability.

• The accrual for worker's compensation and for liability claims are audited and adjusted annually.

Job Title	Pos 09/10	Pos 10/11	FY 09/10 Budget Salary	FY 10/11 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
BUDGET ADJUSTMENT	0	0	(\$14,267)	\$0	\$14,267	-100.00%
Office Support Specialist	1	1	\$47,163	\$47,163	\$0	0.00%
Risk Manager	1	1	\$104,689	\$108,878	\$4,190	4.00%
Safety & Training Officer	1	1	\$87,537	\$91,037	\$3,500	4.00%
	3	3	\$225,122	\$247,079	\$21,957	9.75%

Risk Manager and Safety & Training Officer - contractual step increase.

Fund: 0095 Risk Management Fund

Bur/Office: 830 Employee Taxes & Insurance

Dept/Div: 0107 Risk Management

Activity: 8381 Risk Manager

Activity: Ref Number	8381 Risk Manager Account Title	FY 08/09 Actual	FY 09/10 Original Budget	FY 09/10 Revised Budget	FY 10/11 Department Request	FY 10/11 Mayor's Request	FY 10/11 Finance Board	FY 10/11 Board of Reps
95483811100	Salaries	226,079	225,122	225,122	247,079	247,079	247,079	247,079
95483811301	Overtime	510	0	0	0	0	0	0
95483812100	Medical & Life	46,838	49,039	49,039	56,639	56,639	56,639	56,639
95483812200	Social Security	17,238	17,222	17,222	18,902	18,902	18,902	18,902
95483813001	Professional Consultant	-7,600	0	0	0	0	0	0
95483813202	Conferences & Training	70	250	50	250	250	250	250
95483813401	Central Service Cost Allocation	245,211	249,090	249,090	277,353	277,353	277,353	277,353
95483815101	Gasoline	608	500	500	500	500	500	500
95483815103	Travel	114	371	371	371	371	371	371
95483815240	Payments to Insurance Fund	285	296	296	310	310	310	310
95483815301	Telephone	1,664	1,926	1,926	1,926	1,926	1,926	1,926
95483815405	Postage	0	615	615	615	615	615	615
95483815500	Copying & Printing	94	231	231	231	231	231	231
95483816100	Office Supplies & Expenses	2,671	1,333	1,000	1,333	1,333	1,333	1,333
95483816605	Equipment Maintenance	0	461	0	461	461	461	461
95483816710	Non Capital Computer Equipment	0	3,000	0	3,000	3,000	3,000	3,000
95483818100	Dues & Fees	350	700	385	700	700	700	700
95483818909	OSHA Safety Requirement	1,045	2,050	1,857	2,050	2,050	2,050	2,050
Risk Manager	r Total	535,177	552,206	547,704	611,720	611,720	611,720	611,720